

# Toyota Industries Corporation 7th Environmental Action Plan FY2025 Results(1/2)

Item	Action Policy	Item executed, target	Results of FY2025																				
Establishing a carbon neutral society	Reduce CO2 emissions in production activities	<ul style="list-style-type: none"><li>Develop/introduce technologies that reduce CO2 emission in production cycle</li><li>Thoroughly implement daily improvement activities</li><li>Actively introduce clean energy</li></ul> <div>[Reduction of CO2 emissions]<table><tr><th>Scope</th><th>Control Items</th><th>Base Year</th><th>Target of FY2026</th></tr><tr><td>Global</td><td>Total emissions</td><td>FY2014</td><td>-25%</td></tr></table></div> <div>[Introduction of renewable electricity]<table><tr><th>Scope</th><th>Control Items</th><th>Base Year</th><th>Target of FY2026</th></tr><tr><td>Global</td><td>Renewable electricity ratio</td><td></td><td>15%</td></tr></table></div> <ul style="list-style-type: none"><li>Control greenhouse gas other than CO2</li></ul>	Scope	Control Items	Base Year	Target of FY2026	Global	Total emissions	FY2014	-25%	Scope	Control Items	Base Year	Target of FY2026	Global	Renewable electricity ratio		15%	<ul style="list-style-type: none"><li>Reducing CO2 Emissions by Eliminating High-Pressure Air Systems (Nagakusa)</li><li>Improving Efficiency of Air Compressors by Introducing Inverters (TACI_Indonesia)</li><li>Reducing Natural Gas Consumption by Eliminating Steam Usage (TDDK_Germany)</li><li>Installing a Solar Array on the Roof of an On-Site Warehouse (NVIC_North America)</li></ul> <div>[Reduction of CO2 emissions]<table><tr><th>Result of FY2025</th></tr><tr><td>Reduce by 36% compared with FY2014</td></tr></table></div> <div>[Introduction of renewable electricity]<table><tr><th>Result of FY2025</th></tr><tr><td>26%</td></tr></table></div>	Result of FY2025	Reduce by 36% compared with FY2014	Result of FY2025	26%
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Reduce CO2 emissions in production distribution	<ul style="list-style-type: none"><li>Improve transportation efficiency by modal shift or enhancing load efficiency</li></ul> <div>[Reduction of CO2 emissions at distribution]<table><tr><th>Scope</th><th>Control Items</th><th>Base Year</th><th>Target of FY2026</th></tr><tr><td>Global</td><td>CO2 emission intensity*1</td><td>FY2014</td><td>-11%</td></tr></table></div>	Scope	Control Items	Base Year	Target of FY2026	Global	CO2 emission intensity*1	FY2014	-11%	<ul style="list-style-type: none"><li>Improve transportation efficiency</li></ul> <div>[Reduction of CO2 emissions at distribution]<table><tr><th>Result of FY2025</th></tr><tr><td>Reduce by 12% compared with FY2014</td></tr></table></div>	Result of FY2025	Reduce by 12% compared with FY2014											
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Reduce CO2 emissions by technology development	<ul style="list-style-type: none"><li>Develop technologies that contributes further energy efficiency</li><li>Develop technologies that supports producing electrical products</li><li>Develop weight saving technologies</li><li>Reduce energy loss</li><li>Develop technologies for a hydrogen-society</li></ul>	<ul style="list-style-type: none"><li>Development and Launch of New Fuel Cell Lift Truck</li><li>Development of an Energy Management System Utilizing Our Own Products</li><li>Continuous Development of Product Technologies for Electrification and Automation</li></ul>																					
Establishing a recycling-based society	Promote effective utilization of resource in production activities	<ul style="list-style-type: none"><li>Implement measures against emission source, such as improvements in yield</li></ul> <div>[Reduction of emission volume of waste]<table><tr><th>Scope</th><th>Control Items</th><th>Base Year</th><th>Target of FY2026</th></tr><tr><td>Non-consolidated</td><td>Emission volume per unit of production</td><td>FY2014</td><td>-12%</td></tr></table></div> <ul style="list-style-type: none"><li>Promote water conservation activities that take into account the water environment conditions in each country and region</li><li>Reduce the amount of usage of packing materials</li></ul>	Scope	Control Items	Base Year	Target of FY2026	Non-consolidated	Emission volume per unit of production	FY2014	-12%	<ul style="list-style-type: none"><li>Reducing Waste Volume by Changing Cleaning Methods for the High-Speed Sedimentation Tank (Kariya)</li></ul> <div>[Reduction of emission volume of waste]<table><tr><th>Result of FY2025</th></tr><tr><td>Reduce by 23% compared with FY2014</td></tr></table></div> <ul style="list-style-type: none"><li>Conserving Water Resources through Rainwater Storage and Utilization(TIEI_India)</li></ul>	Result of FY2025	Reduce by 23% compared with FY2014										
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Work on the 3R design (reduce, reuse, recycle) to use resources effectively	<ul style="list-style-type: none"><li>Reduce the amount of resource usage by prolongation of life spans</li><li>Reduce the amount of resource usage by standardization, modularization, and reducing th</li><li>Reduce the amount of resource usage by downsizing, and weight reduction</li><li>Promote reuse and recycle of parts and materials</li></ul>	<ul style="list-style-type: none"><li>Continuing Product Development in Each Business Field to Contribute to Reducing Resource Usage</li><li>Realizing Longer Product Lifespans and Sustained Product Value by Providing High-Quality Products and a Comprehensive Service System</li></ul>																					

## Toyota Industries Corporation 7th Environmental Action Plan FY2025 Results(2/2)

Item	Action Policy	Item executed, target	Results of FY2025
Reducing environmental risks, and establishing a society in harmony with nature	Further reduce substances of concern in the amount of emission	<ul style="list-style-type: none"> <li>Minimize substances of concern such as VOCs*2 by promoting efficient production activities</li> </ul>	<ul style="list-style-type: none"> <li>Continuous reduction of VOCs usage</li> </ul>
	Reduce emission gas that contributes to improvement the atmospheric environment of cities in each country or region	<ul style="list-style-type: none"> <li>Develop engines that satisfies expected future regulations</li> </ul>	<ul style="list-style-type: none"> <li>Developed new engine</li> </ul>
	Control chemical substances contained in products	<ul style="list-style-type: none"> <li>Investigate chemical substances contained in products, control to change toxic substances including SVHC*3</li> </ul>	<ul style="list-style-type: none"> <li>Strengthen the management system for overseas subsidiaries</li> <li>Prevention outflow of SVHC to the market by conducting spot checks</li> </ul>
	Strengthen actions on biodiversity preservation	<ul style="list-style-type: none"> <li>Contribute to the preservation of local biodiversity by utilizing the characteristics of each</li> <li>Promote activities in collaboration with local communities and experts, and foster employees' understanding of biodiversity</li> </ul>	<ul style="list-style-type: none"> <li>Participated in All Toyota Green Wave Project</li> <li>Conducted biodiversity conservation activities within Toyota Industries premises</li> </ul>
Promoting the environmental management	Strengthen and promote the consolidated environmental management	<ul style="list-style-type: none"> <li>Comply with environment related laws and regulations of each country and region</li> <li>Prevention of adverse environmental impact by strengthening risk reduction activities</li> <li>Achieve the top level performance in each country and region</li> </ul>	<ul style="list-style-type: none"> <li>Promoted mitigation activities</li> <li>Performing environmental risk inspections of plants</li> </ul>
	Enhance awareness enlightenment activities and training	<ul style="list-style-type: none"> <li>Raise employees' knowledge and awareness and encourage them to act on their voluntary actions to realize the TICO Group Global Environment Commitment</li> </ul>	<ul style="list-style-type: none"> <li>Sent a President's Message to domestic and overseas affiliates during the Environment Month.</li> <li>Provided education on environmental management</li> </ul>
	Promote environment activities in cooperation with business partners	<ul style="list-style-type: none"> <li>Promote through compliance with laws and regulations by our business partners and improve their environmental performance based on the "Environmentally Preferable Purchasing Guidelines"</li> </ul>	<ul style="list-style-type: none"> <li>Held onlone briefing sessions for subsidiaries in Japan</li> <li>Held an environment-related liaison meeting of bases in China</li> </ul>
	Improve environmental brand image	<ul style="list-style-type: none"> <li>Improve the corporate brand image by actively disclosing information about Toyota Industries Corporation Group's environmental initiatives</li> </ul>	<ul style="list-style-type: none"> <li>CDP Water Security : ranked A-</li> </ul>

\* 1: The amounts of emissions per volume of production and sales volume are controlled as basic unit for each business, and a weighted average of their reduction rates is controlled as an indicator.

\* 2: Abbreviation of Volatile Organic Compounds

\* 3: Abbreviation of Substances of Very High Concern