Toyota Industries 7th Environmental Action Plan FY2023 Results(1/2)

Item	Action Policy	Item executed, target	FY2023 Achievements
Establishing a carbon neutral society	Reduce CO2 emissions in production activities	Develop/introduce technologies that reduce CO2 emission in production cycle Thoroughly implement daily improvement activities Actively introduce clean energy [Reduction of CO2 emissions] Scope	Reducing Energy Consumption through Improved Heat Balance Reducing Energy Consumption by Changing the Heat Control of a Painting Drying Oven Promoting the Introduction of renewable energy in the Toyota Industires Group [Reduction of CO2 emissions] Result of FY2023 Reduce by 30% compared with FY2014 [Introduction of renewable electricity] Result of FY2023 15%
	Reduce CO2 emissions in production distribution	Improve transportation efficiency by modal shift or enhancing load efficiency [Reduction of CO2 emissions at distribution] Scope Control Items Base Year Target of FY2026 Global CO2 emission intensity*1 FY2014 -11%	Improve transportation efficiency [Reduction of CO2 emissions at distribution] Result of FY2023 Reduce by 8% compared with FY2014
	Reduce CO2 emissions by technology development	 Develop technologies that contributes further energy efficiency Develop technologies that supports producing electrical products Develop weight saving technologies Reduce energy loss Develop technologies for a hydrogen-society 	 Developed new electric compressor Developed new engine Developed unit integrating an on-board charger and DC-DC converter Developed a new air jet loom and introduced it to the market Developed new fuel cell lift truck and introduced it to the market
Establishing a recycling-based society	Promote effective utilization of resource in production activities	Implement measures against emission source, such as improvements in yield [Reduction of emission volume of waste] Scope	Reducing the Use of Masking Materials by Improving Painting Process [Reduction of emission volume of waste] Result of FY2023 Reduce by 17% compared with FY2014 Conducting water risk assessment
	Work on the 3R design (reduce, reuse, recycle) to use resources effectively	 Reduce the amount of resource usage by prolongation of life spans Reduce the amount of resource usage by standardization, modularization, and reducing the Reduce the amount of resource usage by downsizing, and weight reduction Promote reuse and recycle of parts and materials 	 Developed new electric compressor Developed new engine Developed unit integrating an on-board charger and DC-DC converter

Toyota Industries 7th Environmental Action Plan FY2023 Results(2/2)

Item	Action Policy	Item executed, target	FY2023 Achievements
Reducing environmental risks, and establishing a society in harmony with nature	Further reduce substances of concern in the amount of emission	 Minimize substances of concern such as VOCs*2 by promoting efficient production activities 	Continuous reduction of VOCs usage
	Reduce emission gas that contributes to improvement the atmospheric environment of cities in each country or region	Develop engines that satisfies expected future regulations	Developed new engine
	Control chemical substances contained in products	 Investigate chemical substances contained in products, control to change toxic substances including SVHC*3 	Strengthen the management system for overseas subsidiaries Prevention outflow of SVHC to the market by conducting spot checks
	Strengthen actions on biodiversity preservation	 Contribute to the preservation of local biodiversity by utilizing the characteristics of each Promote activities in collaboration with local communities and experts, and foster employees' understanding of biodiversity 	 Participated in All Toyota Green Wave Project Conducted biodiversity conservation activites within Toyota Industries premises
Promoting the environmental management	Strengthen and promote the consolidated environmental management	 Comply with environment related laws and regulations of each country and region Prevention of adverse environmental impact by strengthening risk reduction activities Achieve the top level performance in each country and region 	 Promoted mitigation activities Underwent legal compliance audit on environment-related laws at a site in China Performing environmental risk inspections of plants
	Enhance awareness enlightenment activities and training	Raise employees' knowledge and awareness and encourage them to act on their voluntary actions to realize the TICO Group Global Environment Commitment	Sent a President's Message to domestic and overseas affiliates during the Environment Month. Provided education on environmental management
	Promote environment activities in cooperation with business partners	 Promote through compliance with laws and regulations by our business partners and improve their environmental performance based on the "Environmentally Preferable Purchasing Guidelines" 	 Held onlone briefing sessions for subsidiaries in Japan Held an environment-related liaison meeting of bases in China
	Improve environmental brand image	 Improve the corporate brand image by actively disclosing information about Toyota Industries Corporation Group's environmental initiatives 	 CDP Climate Change: Ranked A and CDP Water Security: ranked A- Winning a Minister of Economy, Trade and Industry Award in the Energy Conservation Grand Prize

^{*1:} The amounts of emissions per volume of production and sales volume are controlled as basic unit for each business, and a weighted average of their reduction rates is controlled as an indicator.

^{* 2:} Abbreviation of Volatile Organic Compounds

^{* 3:} Abbreviation of Substances of Very High Concern