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April 17, 2026

Company name: Toyota Industries Corporation
Name of representative: Koichi Ito, President, Member of the Board
(Securities code: 6201; Prime Market of the Tokyo Stock Exchange and Premier Market of the Nagoya Stock Exchange)
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Notice Regarding Cancellation of Treasury Shares

Toyota Industries Corporation (the “Company”) hereby announces that it has resolved, at its board of directors’ meeting held today, to cancel treasury shares it owns pursuant to Article 178 of the Companies Act, as described below.

The cancellation of the treasury shares is subject to the condition that the proposal regarding a share consolidation as stated in the Company’s press release as of today entitled the “Notice Concerning Share Consolidation, Abolition of Provision on Number of Shares Constituting One Unit, and Partial Amendment to Articles of Incorporation,” with June 3, 2026 as the effective date, is approved and adopted as originally proposed at the Company’s extraordinary shareholders meeting to be held on May 12, 2026.

1. Class of shares to be canceled:
Common shares of the Company
2. Number of shares to be canceled:
25,372,029 shares
(Percentage of the total number of issued shares before the cancellation: 7.79%)
(Note) Rounded to the second decimal place.
3. Scheduled cancellation date:
June 2, 2026

(Reference)

Total number of the Company’s issued shares after the cancellation will be 300,468,611 shares. The above number of shares to be cancelled is equivalent to all treasury shares owned by the Company as of March 31, 2026.

End