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March 4, 2026

Company name: Toyota Industries Corporation
Name of representative: Koichi Ito, President, Member of the Board
(Securities code: 6201; Prime Market of the Tokyo Stock Exchange and Premier Market of the Nagoya Stock Exchange)
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Notice Concerning Cancellation and Resetting of Record Date for Calling Extraordinary Shareholders’ Meeting

Toyota Industries Corporation (the “**Company**”) hereby announces that as announced in “Notice Concerning Cancellation and Resetting of Record Date for Calling Extraordinary Shareholders’ Meeting” released on February 16, 2026, the Company has set Monday, March 9, 2026 as the record date for calling an extraordinary shareholders’ meeting which is scheduled to be held in late April to mid May 2026 (the “**Extraordinary Shareholders’ Meeting**”), but as stated in “Notice Concerning Changes to the Conditions of the Tender Offer for the Share Certificates, Etc. of Toyota Industries Corporation (Securities Code: 6201)” dated March 2, 2026 released by Toyota Asset Preparatory Co., Ltd. (the “**Offeror**”), due to the extension of the tender offer period in a tender offer (the “**Tender Offer**”) for common shares of the Company (the “**Company Shares**”) through the Offeror to March 16, 2026, the Company has passed a resolution, at a meeting of the board of directors held today, to cancel the record date set for determining the shareholders that can exercise voting rights at the Extraordinary Shareholders’ Meeting and reset the record date for calling the Extraordinary Shareholders’ Meeting, as follows:

1. Record Date and Related Matters for Extraordinary Shareholders’ Meeting

In order to prepare for situations where the holding of the Extraordinary Shareholders’ Meeting will be necessary and determine the shareholders that can exercise voting rights at the Extraordinary Shareholders’ Meeting, the Company has decided to set Tuesday, March 31, 2026 as the record date (the “**Record Date**”) and prescribe shareholders that are entered or recorded on the final shareholder register as of the Record Date as shareholders that can exercise their voting rights at the Extraordinary Shareholders’ Meeting.

- (1) Record date : Tuesday, March 31, 2026
- (2) Date of public notice : Friday, March 6, 2026
- (3) Method of public notice : Public notice by electronic means

(To be posted on the website of the Company)
<https://www.toyota-shokki.co.jp/investors/announcements/>)

2. Scheduled Date, Proposals, and Related Matters for Extraordinary Shareholders' Meeting

As announced in “Notice Concerning Expression of Opinion in Support of Tender Offer for Company Shares by Toyota Fudosan Co., Ltd. and Recommendation Opinion to Tender Share Therein” released by the Company on January 14, 2026 (as amended), if the Tender Offer is successfully completed and the Offeror is unable to acquire all of the Company Shares (excluding the Company Shares held by TOYOTA MOTOR CORPORATION (“TMC”) and own shares held by the Company) through the Tender Offer, then the Offeror intends to make itself and TMC the only shareholders of the Company and implement a series of procedures for taking the Company Shares private through the method below, after successful completion of the Tender Offer.

Promptly after successful completion of the Tender Offer, the Offeror intends to request the Company to hold the Extraordinary Shareholders' Meeting, the proposals for which include consolidating the Company Shares (the “**Share Consolidation**”) pursuant to Article 180 of the Companies Act (Act No. 86 of 2005, as amended), and making a partial amendment to the Articles of Incorporation to abolish provisions regarding the number of shares constituting one unit, subject to the Share Consolidation becoming effective. The Offeror intends to vote in favor of each of the above proposals at the Extraordinary Shareholders' Meeting.

Details such as the date, time, location, and matters to be proposed at the Extraordinary Shareholders' Meeting will be announced as soon as they are determined.

However, if the Tender Offer is not completed successfully, the Company will not hold the Extraordinary Shareholders' Meeting or adopt the Record Date.

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