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June 3, 2025

Company name: Name of representative:	Toyota Industries Corporation Koichi Ito, President, Member of the Board
	(Securities code: 6201; Tokyo and Nagoya Stock Exchanges)
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Position and Policy on Reduction of Investment Units

1. Position on Reduction of Investment Units (position to shift to level of less than 500,000 yen)

Toyota Industries Corporation (the "Company") recognizes that a reduction of investment units is one of the effective measures to increase the liquidity of its stock and to encourage the participation of a wide range of investors.

2. Policy on Reduction of Investment Units (policy to shift to level of less than 500,000 yen)

As announced in the "Notice Concerning Expression of Opinion in Support of Planned Commencement of Tender Offer for Company Shares by Toyota Fudosan Co., Ltd. and Neutral Opinion to Tender Share Therein" dated June 3, 2025, a series of transactions (the "Transaction") is planned to delist the common shares of the Company (the "Shares") through a stock company (the "Tender Offeror") to be established by Toyota Fudosan Co., Ltd. Through the Transaction, the Tender Offeror intends to acquire all the Shares, excluding treasury shares owned by the Company, which is expected to result in the delisting of the Shares. Therefore, there are no specific plans for a reduction of investment units.

End