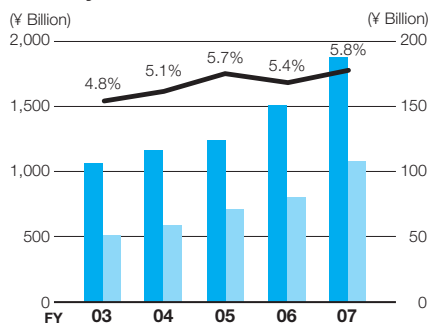


Toyota Industries in Numbers (Years ended March 31)

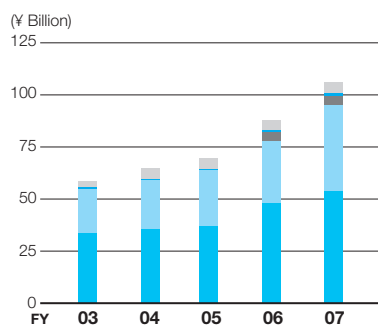
Net Sales, Ordinary Income and Ordinary Income Ratio



	Millions of yen				
	2003	2004	2005	2006	2007
Net sales	¥1,069,218	¥1,164,378	¥1,241,538	¥1,505,955	¥1,878,398
Ordinary income	51,375	58,970	70,912	80,635	108,484
Ordinary income ratio (%)	4.8	5.1	5.7	5.4	5.8

■ Net sales (left) ■ Ordinary income (right) — Ordinary income ratio

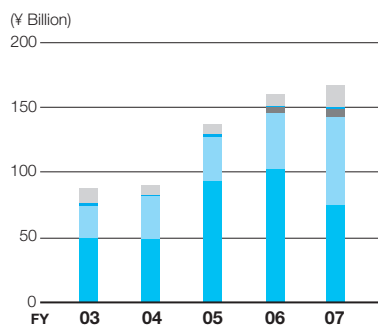
Depreciation and Amortization



	Millions of yen				
	2003	2004	2005	2006	2007
Depreciation and amortization:	¥59,154	¥65,351	¥70,213	¥87,287	¥106,060
Automobile Segment	34,156	35,793	37,075	48,370	53,557
Materials Handling Equipment Segment	20,800	23,537	27,015	30,044	41,947
Logistics Segment	-	-	-	3,309	4,178
Textile Machinery Segment	1,006	931	897	1,010	1,087
Others Segment (including corporate or elimination)	3,192	5,090	5,226	4,554	5,288

■ Automobile ■ Materials Handling Equipment ■ Logistics ■ Textile Machinery ■ Others

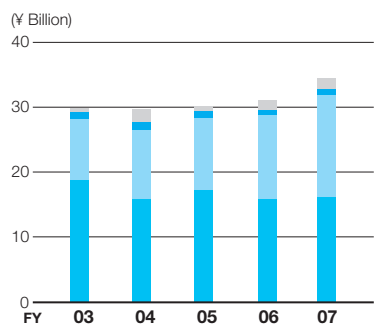
Capital Expenditures



	Millions of yen				
	2003	2004	2005	2006	2007
Capital expenditures:	¥87,559	¥89,508	¥136,506	¥158,835	¥166,505
Automobile Segment	49,379	48,793	92,692	101,897	74,967
Materials Handling Equipment Segment	24,350	32,204	33,972	43,520	67,152
Logistics Segment	-	-	-	4,046	5,863
Textile Machinery Segment	2,164	1,203	1,612	730	1,472
Others Segment (including corporate or elimination)	11,666	7,308	8,230	8,642	17,049

■ Automobile ■ Materials Handling Equipment ■ Logistics ■ Textile Machinery ■ Others

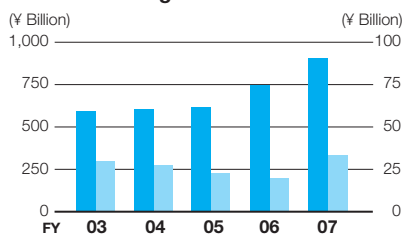
R&D Expenses



	Millions of yen				
	2003	2004	2005	2006	2007
R&D expenses:	¥29,705	¥29,562	¥30,051	¥31,166	¥34,548
Automobile Segment	18,747	15,755	17,214	15,959	16,275
Materials Handling Equipment Segment	9,297	10,650	10,976	12,854	15,752
Logistics Segment	-	-	-	-	-
Textile Machinery Segment	1,053	1,164	1,029	731	825
Others Segment (including corporate or elimination)	608	1,993	832	1,622	1,696

■ Automobile ■ Materials Handling Equipment ■ Textile Machinery ■ Others

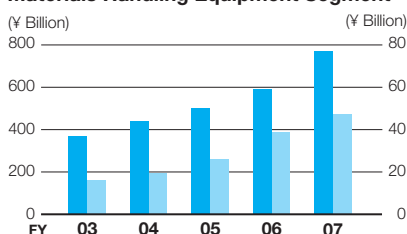
Net Sales and Operating Income of Automobile Segment



	Millions of yen				
	2003	2004	2005	2006	2007
Net sales of Automobile Segment	¥595,459	¥603,862	¥616,200	¥746,795	¥904,893
Operating income of Automobile Segment	30,107	27,530	22,763	20,095	33,592

■ Net sales (left) ■ Operating income (right)

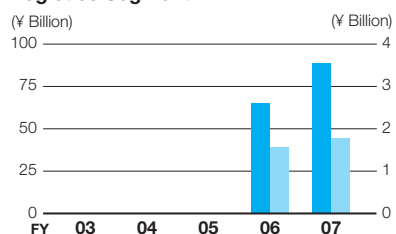
Net Sales and Operating Income of Materials Handling Equipment Segment



	Millions of yen				
	2003	2004	2005	2006	2007
Net sales of Materials Handling Equipment Segment	¥373,007	¥443,443	¥503,989	¥595,236	¥767,237
Operating income of Materials Handling Equipment Segment	16,174	19,348	26,084	38,768	47,201

■ Net sales (left) ■ Operating income (right)

Net Sales and Operating Income of Logistics Segment

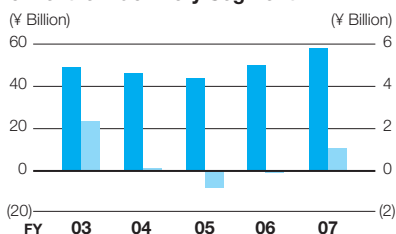


	Millions of yen				
	2003	2004	2005	2006	2007
Net sales of Logistics Segment	-	-	-	¥65,145	¥89,470
Operating income of Logistics Segment	-	-	-	1,587	1,780

The logistics-related business, which was included in the Others Segment, had been separated and declared independently as the Logistics Segment starting from fiscal 2006.

■ Net sales (left) ■ Operating income (right)

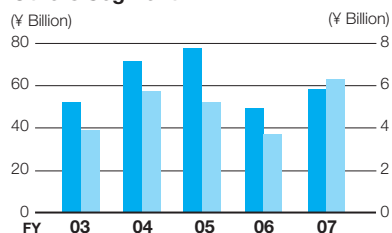
Net Sales and Operating Income (Loss) of Textile Machinery Segment



	Millions of yen				
	2003	2004	2005	2006	2007
Net sales of Textile Machinery Segment	¥48,740	¥45,968	¥43,902	¥49,789	¥58,403
Operating income (loss) of Textile Machinery Segment	2,308	100	(771)	(70)	1,081

■ Net sales (left) ■ Operating income (loss) (right)

Net Sales and Operating Income of Others Segment



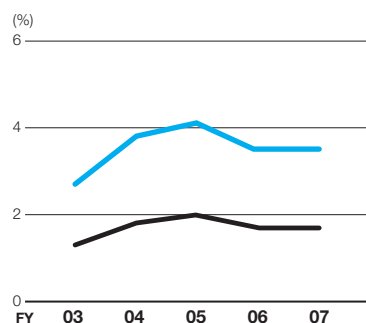
	Millions of yen				
	2003	2004	2005	2006	2007
Net sales of Others Segment	¥52,010	¥71,103	¥77,446	¥48,988	¥58,392
Operating income of Others Segment	3,912	5,750	5,243	3,732	6,328

■ Net sales (left) ■ Operating income (right)

Note: Segment net sales figures do not include intersegment transactions. However, segment operating income figures do include operating income (loss) arising from intersegment transactions.

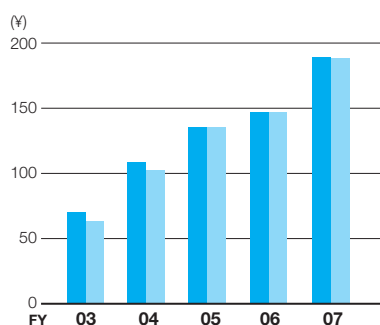
Toyota Industries in Numbers (Years ended March 31)

ROE and ROA



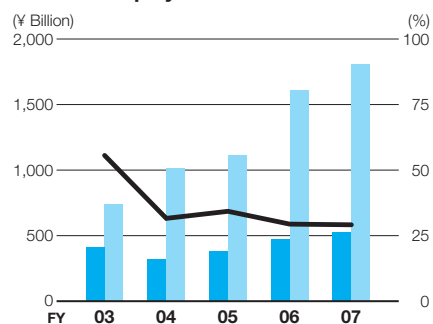
	%				
	2003	2004	2005	2006	2007
Return on equity (ROE)	2.7	3.8	4.1	3.5	3.5
Return on assets (ROA)	1.3	1.8	2.0	1.7	1.7

Net Income per Share



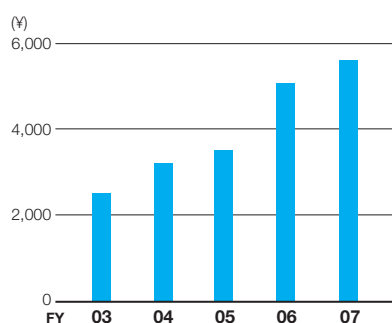
	Yen				
	2003	2004	2005	2006	2007
Net income per share — basic	¥70.19	¥108.04	¥135.09	¥146.16	¥189.88
Net income per share — diluted	62.90	101.97	135.03	146.02	189.66

Interest-Bearing Debt, Total Net Assets and Debt/Equity Ratio



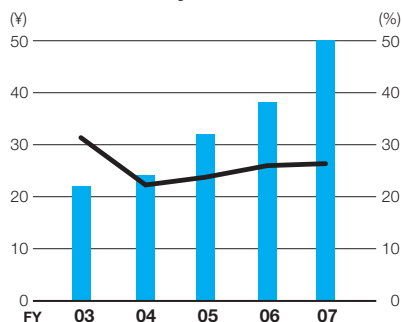
	Millions of yen				
	2003	2004	2005	2006	2007
Interest-bearing debt	¥410,621	¥ 320,965	¥ 383,736	¥ 473,707	¥ 523,191
Total net assets	738,867	1,016,763	1,115,747	1,611,227	1,810,483
Debt/equity ratio (%)	55.6	31.6	34.4	29.4	28.9

Total Net Assets per Share



	Yen				
	2003	2004	2005	2006	2007
Total net assets per share	¥2,522.52	¥3,199.69	¥3,504.80	¥5,044.45	¥5,612.11

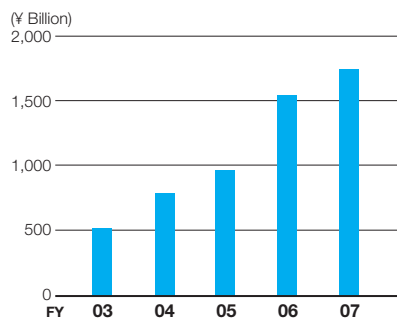
Cash Dividends per Share and Consolidated Payout Ratio



	Yen				
	2003	2004	2005	2006	2007
Cash dividends per share	¥22.00	¥24.00	¥32.00	¥38.00	¥50.00
Payout ratio (%)	31.3	22.2	23.7	26.0	26.3

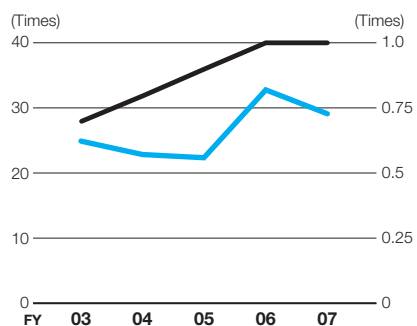
■ Cash dividends per share (left) — Payout ratio (right)

Market Capitalization



	Millions of yen				
	2003	2004	2005	2006	2007
Market capitalization	¥513,824	¥786,223	¥961,075	¥1,535,931	¥1,741,381

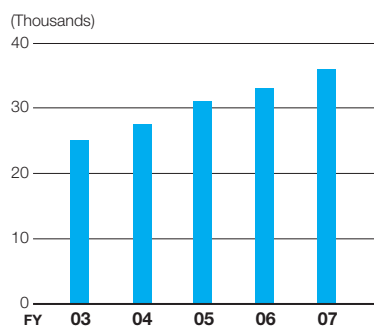
PER and PBR



	Times				
	2003	2004	2005	2006	2007
Price/earnings ratio (PER)	25.0	22.9	22.4	32.9	29.4
Price/book value ratio (PBR)	0.7	0.8	0.9	1.0	1.0

— PER (left) — PBR (right)

Number of Employees



	Persons				
	2003	2004	2005	2006	2007
Number of employees	25,030	27,431	30,990	32,977	36,096