# Notes to Consolidated Financial Statements

# 1. Basis of presenting consolidated financial statements

The accompanying consolidated financial statements have been prepared based on the accounts maintained by Toyota Industries Corporation (the "Company") and its consolidated subsidiaries (together, hereinafter referred to as "Toyota Industries") in accordance with the provisions set forth in the Commercial Code of Japan and the Securities and Exchange Law, and in conformity with accounting principles and practices generally accepted in Japan, which are different in certain respects from the application and disclosure requirements of International Accounting Standards.

Certain items presented in the consolidated financial

2. Summary of significant accounting policies

## (1) Consolidation

The consolidated financial statements include the accounts of the Company and its 140 subsidiaries (42 domestic subsidiaries and 98 overseas subsidiaries, which are listed on pages 90 and 91) in 2004, 118 subsidiaries (33 domestic subsidiaries and 85 overseas subsidiaries) in 2003 and 111 subsidiaries (26 domestic subsidiaries and 85 overseas subsidiaries) in 2002.

For the year ended March 31, 2004, 22 subsidiaries were newly added to the scope of consolidation. One unconsolidated subsidiary is excluded from the scope of consolidation due to temporary investments.

For the year ended March 31, 2003, eight subsidiaries were newly added to the scope of consolidation and one company was excluded from the scope of consolidation. Since two subsidiaries out of eight subsidiaries were deemed as being acquired by the Company as of the semi-annual period end and as of October 1, 2002, respectively, the results of operations of the latter half of the year of those subsidiaries were consolidated in the consolidated financial statements. Two unconsolidated subsidiaries were excluded from the scope of consolidation due to temporary investments.

For the year ended March 31, 2002, 15 subsidiaries were newly added to the scope of consolidation and four companies were excluded from the scope of consolidation. Since five subsidiaries out of 15 subsidiaries were deemed as being acquired by the Company as of the semi-annual period end, the results of operations of the latter half of the year of those subsidiaries were consolidated in the consolidated financial statements. One unconsolidated subsidiary was excluded from the scope of consolidation due to temporary investments.

The fiscal years of certain subsidiaries are different from the fiscal year of the Company. Since the difference is not more than

statements submitted to the Director of Kanto Finance Bureau in Japan have been reclassified in these accounts for the convenience of readers outside Japan.

Amounts in U.S. dollars are included solely for the convenience of readers outside Japan. The rate of ¥105.69=US\$1, the approximate rate of exchange prevailing at March 31, 2004, has been used in translation. The inclusion of such amounts are not intended to imply that the Japanese yen actually represent, have been or could be converted into equivalent amounts in U.S. dollars at this rate or any other rates.

three months, the Company is using those subsidiaries' statements for those fiscal years, making adjustments for significant transactions that materially affect the financial position or results of operations.

All significant intercompany transactions, balances and unrealized profits within Toyota Industries have been eliminated.

All of the assets and liabilities of the acquired subsidiaries is stated at fair value as of the date of acquisition of control.

# (2) Investments in unconsolidated subsidiaries and affiliates

Investments in three unconsolidated subsidiaries and 19 major affiliates in 2004, two unconsolidated subsidiaries and 16 major affiliates in 2003, and one unconsolidated subsidiary and 18 major affiliates in 2002 are accounted for by the equity method of accounting. Investments in unconsolidated subsidiaries and affiliates not accounted for by the equity method are stated at cost due to their insignificant effect on the consolidated financial statements.

The major affiliates accounted for by the equity method are listed on page 91.

### (3) Translation of foreign currencies

Foreign currency denominated receivables and payables are translated into Japanese yen at the year-end exchange rates and the resulting transaction gains or losses are included in income statements.

All asset and liability accounts of overseas subsidiaries and affiliates are translated into Japanese yen at the year-end exchange rates and all revenue and expense accounts are translated at prevailing fiscal average rates.

#### (4) Cash and cash equivalents

Cash and cash equivalents include all highly liquid investments, generally with original maturities of three months or less, that are readily convertible to known amounts of cash and are so near maturity that they present insignificant risk of changes in value because of changes in interest rates.

#### (5) Marketable securities and investment in securities

Toyota Industries classifies securities into four categories by purpose of holding: trading securities, held-to-maturity securities, other securities and investments in unconsolidated subsidiaries and affiliates. Toyota Industries did not have trading securities or held-to-maturity securities as of March 31, 2004 and 2003.

Other securities with readily determinable fair values are stated at fair value based on market prices at the end of the year. Unrealized gains and losses are included in "Net unrealized gains on other securities" as a separate component of shareholders' equity. Cost of sales of such securities is determined by the moving-average method. Other securities without readily determinable fair values are stated at cost, as determined by the moving-average method.

Investments in unconsolidated subsidiaries and affiliates are accounted for by the equity method (see Note 2 (2)).

#### (6) Inventories

Inventories are stated mainly at cost determined by the movingaverage method.

#### (7) Property, plant and equipment, and depreciation

Property, plant and equipment are stated at cost. Depreciation expenses of property, plant and equipment are computed mainly by the declining-balance method for the Company and Japanese subsidiaries and by the straight-line method for overseas subsidiaries.

Significant renewals and additions are capitalized at cost. Repair and maintenance are charged to income as incurred.

Accumulated depreciation as of March 31, 2004 and 2003 was ¥509,379 million (US\$4,819,553 thousand) and ¥465,151 million, respectively.

Estimated useful lives are mainly as follows:

Building and structures	5 – 50 years
Machinery, equipment and vehicles	3 – 22
Tools, furniture and fixtures	2 – 20

#### (8) Intangible assets and amortization

Amortization of intangible assets is computed using the straightline method. Software costs for internal use are amortized by the straight-line method over their expected useful lives (mainly five years).

Goodwill, if material, is amortized principally over less than 20 years on a straight-line basis, while immaterial goodwill is charged to income as incurred. Goodwill incurred before April 1, 2000 has been amortized over five years on a straight-line basis.

Accumulated amortization of intangibles and goodwill as of March 31, 2004 and 2003 was ¥30,743 million (US\$290,879 thousand) and ¥23,579 million, respectively.

#### (9) Allowances for doubtful accounts

Toyota Industries adopted the policy of providing an allowance for doubtful accounts in an amount sufficient to cover possible losses on collection by estimating individually uncollectible amounts and applying to the remaining accounts a percentage determined by certain factors such as historical collection experiences.

#### (10) Deferred charges

Stock issuance costs and bond issuance costs are expensed as incurred.

#### (11) Allowance for retirement benefits

Toyota Industries accrues an amount which is considered to be incurred in the period based on the estimated projected benefit obligations and estimated pension assets at the end of the year. To provide for the retirement benefits for directors and corporate auditors, an amount which is calculated at the end of the year as required by an internal rule describing the retirement benefits for directors and corporate auditors is accrued.

#### (12) Lease transactions

Finance leases other than those that are deemed to transfer the ownership of the leased assets to lessees are accounted for mainly by a method similar to that applicable to ordinary operating leases.

#### (13) Consumption tax

The consumption tax under the Japanese Consumption Tax Law withheld by Toyota Industries on sales of goods is not included in the amount of net sales in the accompanying consolidated statements of income, and the consumption tax paid by Toyota Industries under the law on purchases of goods and services, and expenses is not included in the related amount.

#### (14) Hedge accounting

#### (a) Method of hedge accounting

Mainly the deferral method of hedge accounting is applied. In the case of foreign currency forward contracts and foreign currency option contracts, the hedged items are translated at contracted forward rates if certain conditions are met.

#### (b) Hedging instruments and hedged items

Hedging instruments: derivatives instruments (interest rate swaps, foreign currency forwards and foreign currency option contracts) Hedged items: risk of change in interest rate on borrowings and risk of change in forward exchange rate on transactions denominated in foreign currencies (assets and liabilities, and forecasted

transactions)

#### (c) Hedging policy

Hedging transactions are executed and controlled based on Toyota Industries' internal rule and Toyota Industries is hedging interest rate risks and foreign currency risks. Toyota Industries' hedging activities are reported periodically to a director responsible for accounting.

#### (d) Method used to measure hedge effectiveness

Hedge effectiveness is measured by comparing accumulated changes in market prices of hedged items and hedging instruments or accumulated changes in estimated cash flows from the inception of the hedge to the date of measurements performed. Currently it is considered that there are high correlations between them.

#### (e) Others

Due to the fact that counterparties to Toyota Industries represent major financial institutions which have high creditworthiness, Toyota Industries believes that the overall credit risk related to its financial instruments is insignificant.

#### (15) Appropriation of retained earnings

In the accompanying consolidated statements of shareholders' equity, the approved amount during the relevant fiscal year is reflected for the appropriation of retained earnings of consolidated subsidiaries. In Japan, the payment of bonuses to directors and corporate auditors is made out of retained earnings through an appropriation, instead of being charged to income for the year.

#### (16) Income taxes

The provision for income taxes is computed based on the pretax income included in the consolidated statements of income. The asset and liability approach is used to recognize deferred tax liabilities and assets for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities.

Valuation allowances are recorded to reduce deferred tax assets when it is more likely than not that a tax benefit will not be realized.

#### (17) Net income per share

The computation of basic net income per share is based on the weighted-average number of outstanding shares of common stock. The calculation of diluted net income per share is similar to the calculation of basic net income per share, except that the weighted-average number of shares outstanding includes the additional dilution from potential common stock equivalents such as convertible bonds. Cash dividends per share shown in the statements of income are the amounts applicable to the respective years. The change in accounting policy is described in Note 3.

# 3. Changes in accounting policies and adoption of new accounting standards

# (1) For the year ended March 31, 2003

# Accounting Standard for Earnings Per Share

Effective beginning the year ended March 31, 2003, Financial Accounting Standard No. 2 "Accounting Standard for Earnings Per Share" and Financial Accounting Standards Implementation Guidance No. 4 "Implementation Guidance for Accounting Standards for Earnings Per Share" issued by the Accounting Standards Board of Japan have been applied.

#### (2) Recent accounting pronouncements in Japan

On August 9, 2002, the Business Accounting Council of Japan issued "Accounting Standard for Impairment of Fixed Assets." The standard requires that fixed assets be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. An impairment loss shall be recognized in the income statement by reducing the carrying amount of impaired assets or a group of assets to the recoverable amount to be measured as the higher of the asset's net selling price and value in use. The standard shall be effective for fiscal years beginning April 1, 2005, with earlier adoption permitted.

# 4. Acquisitions

### For the year ended March 31, 2002

Summary of assets and liabilities that increased due to the acquisition of business (materials handling sales operation) from Toyota Motor Corporation is as follows:

	Millions of yen
Current assets	¥11,912
Fixed assets	14,957
Current liabilities	(1,184)
Long-term liabilities	(1,152)
Acquisition cost	24,533
Less: cash and cash equivalents	(814)
Cash payment for the acquisition	¥23,719

# 5. Marketable securities

## (1) As of and for the year ended March 31, 2004

(a) Other securities with readily determinable fair value as of March 31, 2004 are as follows:

		Millions of yen			Thousands of U.S. dollars		
	Acquisition cost	Carrying amount	Difference	Acquisition cost	Carrying amount	Difference	
Securities with carrying amount							
exceeding acquisition cost:							
Stocks	¥185,252	¥1,075,222	¥889,970	\$1,752,786	\$10,173,356	\$8,420,570	
Subtotal	185,252	1,075,222	889,970	1,752,786	10,173,356	8,420,570	
Securities with carrying amount							
not exceeding acquisition cost:							
Stocks	2,097	1,653	(444)	19,841	15,640	(4,201)	
Bonds							
Government and municipal bonds, etc.	0	0	0	0	0	0	
Other bonds	1	1	0	9	9	0	
Subtotal	2,098	1,654	(444)	19,850	15,649	(4,201)	
Total	¥187,350	¥1,076,876	¥889,526	\$1,772,636	\$10,189,005	\$8,416,369	

In this year, Toyota Industries recorded ¥184 million (US\$1,741 securities with carrying amount not exceeding the cost lines. thousand) of impairment on an equity security included in

(b) Other securities sold during the year ended March 31, 2004 are as follows:

	Millions of yen		Thousands of U.S. dollars		
Proceeds	Realized gains	Realized losses	Proceeds	Realized gains	Realized losses
¥2,181	¥803	¥11	\$20,636	\$7,598	\$104

# (c) Contents and carrying amount of securities (excluding held-to-maturity bonds within securities with fair value) without readily determinable fair value as of March 31, 2004 are as follows:

	Carrying	amount	
	Millions of yen	Thousands of U.S. dollars	
Held-to-maturity securities	¥ –	\$ -	
Other securities			
Domestic unlisted stocks excluding over-the-counter stocks	18,200	172,202	
Money management funds	20,019	189,412	

(d) Redemption schedule of securities which have maturities within other securities as of March 31, 2004 is as follows:

		Million	s of yen			Thousands o	of U.S. dollars	
	Within 1 year	Over 1 year within 5 years	Over 5 years within 10 years	Over 10 years	Within 1 year	Over 1 year within 5 years	Over 5 years within 10 years	Over 10 years
Bonds								
Government bonds	¥ -	¥-	¥0	¥-	\$ -	\$-	\$0	\$-
Corporate bonds	-	-		-	-	-	-	-
Other bonds	46	0	-	-	435	0	-	-
Total	¥46	¥0	¥0	¥-	\$435	\$0	\$0	\$-

# (2) As of and for the year ended March 31, 2003

(a) Other securities with readily determinable fair value as of March 31, 2003 are as follows:

		Millions of yen		
	Acquisition cost	Carrying amount	Difference	
Securities with carrying amount exceeding acquisition cost:				
Stocks	¥159,155	¥713,979	¥554,824	
Bonds				
Corporate bonds	703	703	0	
Other	430	472	42	
Subtotal	160,288	715,154	554,866	
Securities with carrying amount not exceeding acquisition cost:				
Stocks	17,963	14,341	(3,622)	
Bonds				
Government and municipal bonds, etc.	20,000	20,000	(0)	
Corporate bonds	2,002	2,002	(0)	
Other bonds	3	3	-	
Subtotal	39,968	36,346	(3,622)	
Total	¥200,256	¥751,500	¥551,244	

In this year, Toyota Industries recorded ¥3,671 million of impairment on an equity security included in securities with

carrying amount not exceeding the cost lines.

(b) Other securities sold during the year ended March 31, 2003 are as follows:

	Millions of yen	
Proceeds	Realized gains	Realized losses
¥9,762	¥1,558	¥5

(c) Contents and carrying amount of securities (excluding held-to-maturity bonds within securities with fair value) without readily determinable fair value as of March 31, 2003 are as follows:

	Carrying amount
	Millions of yen
Held-to-maturity securities	¥ –
Other securities	
Domestic unlisted stocks excluding over-the-counter stocks	17,117
Money management funds	30,073

(d) Redemption schedule of securities which have maturities within other securities as of March 31, 2003 is as follows:

	Millions of yen			
	Within 1 year	Over 1 year within 5 years	Over 5 years within 10 years	Over 10 years
Bonds				
Government bonds	¥20,000	¥0	¥-	¥-
Corporate bonds	2,705	-	-	-
Other bonds	3	-	-	_
Total	¥22,708	¥0	¥-	¥-

# 6. Inventories

Inventories as of March 31, 2004 and 2003 consist of the following:

	Millions	Millions of yen	
	2004	2003	2004
Finished goods	¥31,265	¥28,524	\$295,818
Raw materials	11,722	10,284	110,909
Work in process	26,893	22,956	254,452
Supplies	7,694	7,377	72,798
Total	¥77,574	¥69,141	\$733,977

# 7. Long-term debt

(1) Long-term debt as of March 31, 2004 and 2003 consists of the following:

	Millions	of yen	Thousands of U.S. dollars	
	2004	2003	2004	
The Company:				
0.35% convertible bonds due 2003 without collateral	¥ –	¥ 75,692	\$ -	
2.70% bonds due 2008 without collateral	30,000	30,000	283,849	
1.50% bonds due 2003 without collateral	-	20,000	-	
2.15% bonds due 2008 without collateral	20,000	20,000	189,233	
1.50% bonds due 2006 without collateral	15,000	15,000	141,924	
1.94% bonds due 2009 without collateral	15,000	15,000	141,924	
1.25% bonds due 2005 without collateral	20,000	20,000	189,233	
1.91% bonds due 2010 without collateral	20,000	20,000	189,233	
0.41% bonds due 2007 without collateral	30,000	30,000	283,849	
1.13% bonds due 2012 without collateral	50,000	50,000	473,082	
Consolidated subsidiaries:				
1.80% bonds due 2005	300	300	2,838	
Long-term bank loans	38,263	39,904	362,030	
Less: current portion of long-term debt	(3,038)	(99,019)	(28,744)	
Total	¥235,525	¥236,877	\$2,228,451	

(2) Annual maturities of long-term debt as of March 31, 2004 are as follows:

Year ending March 31	Millions of yen	Thousar U.S. do	
2005	¥ 3,038	\$2	28,744
2006	29,657	28	<b>30,604</b>
2007	16,337	15	54,575
2008	61,698	58	3,764
2009	20,344	19	92,487
2010 and thereafter	107,489	1,01	7,021
Total	¥238,563	\$2,25	57,195

# 8. Assets pledged as collateral

(1) Assets pledged as collateral as of March 31, 2004 and 2003 are as follows:

	Millions c	Millions of yen	
	2004	2003	2004
Investments in securities	¥33,126	¥21,724	\$313,426
Buildings and structures	3,837	3,713	36,305
Land	8,466	5,340	80,102
Machinery, equipment and vehicles	2	-	19
Trade notes and accounts receivable	431	519	4,078
Other	232	29	2,195
Total	¥46,094	¥31,325	\$436,125

(2) Secured liabilities as of March 31, 2004 and 2003 are as follows:

	Millions of yen		Thousands of U.S. dollars
	2004	2003	2004
Other current liabilities	¥19,422	¥18,936	\$183,764
Short-term bank loans	5,059	7,756	47,866
Long-term debt	2,435	3,276	23,039
Total	¥26,916	¥29,968	\$254,669

# 9. Contingent liabilities

Toyota Industries is contingently liable for guarantees as of March 31, 2004 and 2003 as follows:

	Millions of yen		Thousands of U.S. dollars
	2004	2003	2004
Guarantees given by the Company	¥11,250	¥32,996	\$106,443
Guarantees given by consolidated subsidiaries	10,030	6,378	94,900
Guarantee forwards given by the Company	3,314	3,621	31,356

# 10. Shareholders' equity:

Under the Japanese Commercial Code, amounts equal to at least 10% of the sum of the cash dividends and other external appropriations paid by the Company and its domestic subsidiaries must be set aside as a legal reserve until it equals 25% of common stock. The legal reserve may be used to reduce a deficit or may be transferred to common stock by taking appropriate corporate action. In consolidation, the legal reserves of the Company and its domestic subsidiaries are accounted for as retained earnings.

Year-end cash dividend is approved at the Ordinary General Meeting of Shareholders of the Company held after the close of the fiscal year to which the dividend is applicable. In addition, interim cash dividends may be paid upon resolution of the Board of Directors, subject to limitations imposed by the Japanese Commercial Code.

Proceeds from the conversion of convertible bonds have been accounted for in approximately equal amounts as common stock and capital surplus. At least 50% of the proceeds have been accounted for as common stock, in accordance with the provisions of the Japanese Commercial Code.

# 11. Research and development expenses

Research and development expenses, which are included in selling, general and administrative expenses and manufacturing costs, amounted to ¥29,562 million (US\$279,705 thousand),

¥29,705 million and ¥29,985 million for the years ended March 31, 2004, 2003 and 2002, respectively.

### 12. Other non-operating income and expenses

	Millions of yen			Thousands of U.S. dollars
	2004	2003	2002	2004
Other non-operating income:				
Gain on sales of marketable securities	¥ 819	¥ 1,851	¥ 242	\$ 7,749
Rental income of fixed assets	1,833	2,036	2,214	17,343
Exchange gain	836	1,709	2,324	7,910
Gain on sales of fixed assets	808	332	375	7,645
Sundries	4,873	2,533	1,624	46,107
Total	¥ 9,169	¥ 8,461	¥ 6,779	\$ 86,754
Other non-operating expenses:				
Loss on impairment of securities	¥ 152	¥ –	¥ 302	\$ 1,438
Depreciation	2,342	2,202	2,082	22,159
Loss on disposal of fixed assets	3,523	3,101	1,941	33,333
Exchange loss	1,283	1,224	557	12,139
Bond issue costs	502	329	19	4,750
Sundries	6,286	5,425	4,914	59,476
Total	¥14,088	¥12,281	¥ 9,815	\$133,295

# 13. Derivative instruments

#### (1) Qualitative disclosure about derivatives

(a) Contents of derivative instruments into which Toyota Industries entered, policy with respect to entering into derivative instruments, and purpose of using derivative instruments:

> Toyota Industries uses interest rate swap agreements to reduce interest rate risks on borrowings. Toyota Industries also uses foreign currency forward contracts and foreign currency option contracts to hedge foreign currency risks on transactions denominated in foreign currencies (receivables and payables and forecasted transactions).

(b) Contents of risks related to derivative instruments:

Interest rate swaps, foreign currency forward contracts and foreign currency option contracts into which Toyota Industries entered have risks of fluctuations in interest rates and in foreign currency exchange rates. Due to the fact that counterparties to Toyota Industries represent major financial institutions which have high creditworthiness, Toyota Industries believes that the overall credit risk related to its financial instruments is insignificant.

(c) Controls in place over transactions handling derivative instruments:

Hedging transactions are executed and controlled based on Toyota Industries' internal rule and Toyota Industries' hedging activities are reported periodically to a director responsible for accounting.

#### (2) Quantitative disclosure about derivatives

Toyota Industries omitted this information because hedge accounting is applied to all of the derivative instruments into which Toyota Industries entered.

# 14. Retirement benefits

(1) Outline of retirement benefit plans:

The Company and its domestic subsidiaries maintain tax qualified pension plans and lump-sum indemnities plans, both of which are non-contributory defined benefit pension plans. In addition, certain overseas subsidiaries maintain non-contributory defined benefit pension plans. Since 1987, the Company has been transferring the covering percentages of pension plan from lumpsum indemnities plan to tax-qualified pension plan. As of March 31, 2004, tax-qualified pension plan covers 50% of total plans. Also, the Company established an employee retirement

benefit trust.

(2) Components of allowance for retirement benefits as of March 31, 2004 and 2003 are as follows:

	Millions c	Millions of yen	
	2004	2003	2004
Benefit obligation	¥ 96,344	¥ 95,904	\$ 911,572
Plan assets	(57,929)	(46,640)	(548,103)
Unfunded benefit obligation	38,415	49,264	363,469
Unrecognized actuarial loss	(15,372)	(25,341)	(145,444)
Unrecognized loss in prior service obligation	(597)	(187)	(5,649)
Net amount recognized on the balance sheet	22,446	23,736	212,376
Prepaid pension expenses	(7,218)	(7,626)	(68,294)
Allowance for retirement benefits	¥ 29,664	¥ 31,362	\$ 280,670

Certain subsidiaries use the simplified method to determine benefit obligations. Prepaid pension expenses are included in other investments and other assets. Allowance for retirement benefits on the balance sheets includes ¥4,600 million (US\$43,527 thousand) and ¥2,738 million of allowance for retirement and severance benefits for directors and corporate auditors as of March 31, 2004 and 2003, respectively.

(3) Components of retirement benefit expenses for the years ended March 31, 2004, 2003 and 2002 are as follows:

		Millions of yen		
	2004	2003	2002	2004
Service cost	¥ 7,424	¥6,615	¥6,018	\$ 70,243
Interest cost	4,559	2,036	1,843	43,136
Expected return on plan assets	(822)	(797)	(704)	(7,777)
Amortization of prior service obligation	79	12	-	747
Amortization of unrecognized actuarial gain or loss	1,854	484	225	17,542
Retirement benefit expenses	¥13,094	¥8,350	¥7,382	\$123,891

Retirement expenses of subsidiaries which adopted the simplified method are included in both service cost and

amortization of transition obligation.

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(4) Assumptions used for calculation of retirement benefits for the years ended March 31, 2004, 2003 and 2002 are as follows:

	2004	2003	2002	
Method of attribution of estimated retirement benefits				
to periods of employee service: straight-line method				
Discount rate	2.00%	2.00%	3.00%	
Expected return on plan assets	3.00%	3.00%	3.00%	
Amortization period of prior service obligation	6–11 years	6–11 years	_	<ul> <li>Straight-line method over the remaining service period of employees starting from following year</li> </ul>
Amortization period of unrecognized actuarial gains or losses	20 years	20 years	20 years	<ul> <li>Straight-line method over the average remaining service period of employees starting from following year</li> </ul>

# 15. Income taxes

(1) The significant components of deferred tax assets and liabilities as of March 31, 2004 and 2003 are as follows:

	Millions	of yen	Thousands of U.S. dollars	
	2004	2003	2004	
Deferred tax assets:				
Allowance for retirement benefits	¥ 8,927	¥ 6,285	\$ 84,464	
Trade receivables	5,026	5,122	47,554	
Accrued expenses	5,458	4,644	51,642	
Net operating loss carry-forwards for tax purposes	4,985	2,437	47,166	
Depreciation	3,732	2,867	35,311	
Securities	2,238	3,149	21,175	
Enterprise tax payable	1,566	1,124	14,817	
Other	14,800	11,567	140,032	
Subtotal	46,732	37,195	442,161	
Less — valuation allowance	(6,556)	(2,508)	(62,031	
Total deferred tax assets	40,176	34,687	380,130	
Deferred tax liabilities:				
Other securities	354,600	219,413	3,355,095	
Depreciation	4,298	4,513	40,666	
Land	1,110	2,650	10,502	
Reserve for advanced depreciation	468	337	4,428	
Reserve for special depreciation	589	549	5,573	
Other	7,118	3,837	67,348	
Total deferred tax liabilities	368,183	231,299	3,483,612	
Net deferred tax liabilities	¥(328,007)	¥(196,612)	\$(3,103,482	

Net deferred tax liabilities consist of the following components on the consolidated balance sheet.

	Millions of yen 2004 2003		Thousands of U.S. dollars 2004	
Current assets — deferred tax assets	¥ 17,534	¥ 14,072	\$ 165,900	
Investments and other assets — deferred tax assets	3,538	2,863	33,475	
Current liabilities — deferred tax liabilities	(2,743)	(1,192)	(25,953)	
Long-term liabilities — deferred tax liabilities	(346,336)	(212,355)	(3,276,904)	
Net deferred tax liabilities	¥(328,007)	¥(196,612)	\$(3,103,482)	

(2) Reconciliations of differences between the statutory rate of income taxes and the effective rate of income taxes for the years ended March 31, 2004, 2003 and 2002 are as follows:

	2004	2003	2002
Statutory rate of income taxes	<b>41.2%</b>	41.2%	41.2%
Addition (reduction) in taxes resulting from:			
Dividends income and others permanently not recognized as taxable income	(3.4)	(3.5)	(5.4)
Other	(1.9)	10.0	5.4
Effective rate of income taxes	<b>35.9</b> %	47.7%	41.2%

# 16. Leases

## (1) Finance leases (as a lessee) which do not transfer ownership of leased properties to lessees

(a) Pro forma information regarding the leased properties such as acquisition cost and accumulated depreciation, which are not reflected in the accompanying consolidated balance sheets as of March 31, 2004 and 2003 is as follows:

	Millions	of yen	Thousands of U.S. dollars		
	2004	2003	2004		
Buildings and structures					
Acquisition cost equivalents	¥ 13	¥ –	\$ 123		
Accumulated depreciation equivalents	11	-	104		
Buildings and structures net balance equivalents	2	-	19		
Machinery and equipment:					
Acquisition cost equivalents	10,095	8,258	95,515		
Accumulated depreciation equivalents	5,203	2,772	49,229		
Machinery and equipment net balance equivalents	4,892	5,486	46,286		
Tools, furniture and fixtures:					
Acquisition cost equivalents	5,340	5,277	50,525		
Accumulated depreciation equivalents	3,279	2,911	31,025		
Tools, furniture and fixtures net balance equivalents	2,061	2,366	19,500		
Software:					
Acquisition cost equivalents	147	-	1,391		
Accumulated depreciation equivalents	63	-	596		
Software net balance equivalents	84	-	795		
Total net leased properties	¥ 7,039	¥7,852	\$66,600		

Acquisition cost equivalents include the imputed interest expense portion because the percentage which is computed by dividing future minimum lease payments by total balance of property, plant and equipment at year-end is immaterial.

(b) Pro forma information regarding future minimum lease payments as of March 31, 2004 and 2003 is as follows:

	Millions	Millions of yen		
	2004	2003	2004	
Due within 1 year	¥2,696	¥2,274	\$25,508	
Due after 1 year	4,343	5,577	41,092	
Total	¥7,039	¥7,851	\$66,600	

The amount equivalent to future minimum lease payments as of the end of the year includes the imputed interest expense portion because the percentage which is computed by dividing future minimum lease payments by total balance of property, plant and equipment at year-end is immaterial.

(c) Total lease payments for the years ended March 31, 2004, 2003 and 2002 are as follows:

	Millions of yen	Thousands of U.S. dollars
2004	¥3,614	\$34,193
2003	2,566	_
2002	1,842	-

Pro forma depreciation expenses, which are not reflected in the accompanying consolidated statements of income, are computed mainly by the straight-line method, which assumes

zero residual value and leasing term to be useful lives for the years ended 2004, 2003 and 2002, and are equivalent to the amount of total lease payments of the above.

#### (2) Operating leases (as a lessee)

Pro forma future lease payments under operating leases as of March 31, 2004 and 2003 are as follows:

	Millions	Millions of yen		
	2004	2003	2004	
Due within 1 year	¥ 3,091	¥ 2,878	\$ 29,246	
Due after 1 year	13,584	10,084	128,527	
Total	¥16,675	¥12,962	\$157,773	

#### (3) Finance leases (as a lessor) which do not transfer ownership of leased properties to lessees

(a) Information regarding leased properties such as acquisition cost and accumulated depreciation under finance leases as of March 31, 2004 and 2003 is as follows:

	Millions	Millions of yen	
	2004	2003	2004
Machinery and equipment:			
Acquisition cost	¥8,061	¥7,306	\$76,270
Accumulated depreciation	4,686	4,284	44,337
Total net leased property	¥3,375	¥3,022	\$31,933

(b) Pro forma information regarding future minimum lease income as of March 31, 2004 and 2003 is as follows:

	Millions	Millions of yen		
	2004	2003	2004	
Due within 1 year	¥1,673	¥1,816	\$15,829	
Due after 1 year	2,842	2,657	26,890	
Total	¥4,515	¥4,473	\$42,719	

The amount equivalent to future minimum lease income includes the imputed interest income portion because the percentage which is computed by dividing future minimum lease income by total balance of property, plant and equipment at year-end is immaterial.

(c) Total lease receipts and depreciation expenses for the years ended March 31, 2004 and 2003 are as follows:

	Millions o	of yen	Thousands of U.S. dollars
	2004	2003	2004
Total lease payments to be received	¥2,179	¥1,930	\$20,617
Depreciation expenses	1,847	1,631	17,476

# (4) Operating leases (as a lessor)

Pro forma information regarding future minimum rentals under operating leases as of March 31, 2004 and 2003 is as follows:

	Millions of	of yen	Thousands of U.S. dollars
	2004	2003	2004
Due within 1 year	¥ 7,217	¥ 5,431	\$ 68,285
Due after 1 year	10,741	9,320	101,627
Total	¥17,958	¥14,751	\$169,912

# 17. Subsequent events

On June 22, 2004, the shareholders of the Company authorized payment of a year-end cash dividend to shareholders of record as of March 31, 2004 of ¥12 (US\$0.114) per share, or a total of ¥3,812 million (US\$36,068 thousand), and bonuses to directors

and corporate auditors of ¥246 million (US\$2,328 thousand). Cash dividends for the year totaled ¥24 (US\$0.228) per share, including a semi-annual dividend of ¥12 (US\$0.114).

# **18. Segment information**

# (1) Business segments

As of and for the years ended March 31, 2004, 2003 and 2002:

		Millions of yen		Thousands of U.S. dollars
	2004	2003	2002	2004
Sales:				
Automobile				
Outside customer sales	¥ 603,863	¥ 595,460	¥ 563,599	\$ 5,713,530
Intersegment transactions	15,698	15,523	15,412	148,529
	619,561	610,983	579,011	5,862,059
Materials handling equipment				
Outside customer sales	443,444	373,008	353,043	4,195,704
Intersegment transactions	138	90	44	1,306
	443,582	373,098	353,087	4,197,010
Textile machinery				
Outside customer sales	45,969	48,740	30,705	434,942
Intersegment transactions	16	6	50	151
	45,985	48,746	30,755	435,093
Others				
Outside customer sales	71,103	52,011	32,816	672,751
Intersegment transactions	14,132	13,078	11,056	133,712
	85,235	65,089	43,872	806,463
Subtotal	1,194,363	1,097,916	1,006,725	11,300,625
Elimination of intersegment transactions	(29,984	(28,697)	(26,562)	(283,698
Total	¥ 1,164,379	¥1,069,219	¥ 980,163	\$11,016,927
Operating costs and expenses:				
Automobile	¥ 592,031	¥ 580,875	¥ 550,051	\$ 5,601,580
Materials handling equipment	424,233	356,923	339,721	4,013,937
Textile machinery	45,885	46,437	31,146	434,147
Others	79,485	61,177	39,390	752,058
Elimination of intersegment transactions	(29,886	) (28,671)	(26,475)	(282,770
Total	¥ 1,111,748	¥1,016,741	¥ 933,833	\$10,518,952
Operating income (loss):				
Automobile	¥ 27,530	¥ 30,108	¥ 28,960	\$ 260,479
Materials handling equipment	19,349	16,175	13,366	183,073
Textile machinery	100	2,309	(391)	946
Others	5,750	3,912	4,482	54,405
Elimination of intersegment transactions	(98			(928
Total	¥ 52,631	¥ 52,478	¥ 46,330	\$ 497,975

			Mi	llions of yen				ousands of .S. dollars
		2004		2003		2002		2004
Assets:								
Automobile	¥	338,247	¥	328,370	¥	317,133	\$	3,200,369
Materials handling equipment		406,384		337,453		319,335		3,845,056
Textile machinery		24,744		30,922		22,323		234,119
Others		100,626		51,839		31,640		952,086
Corporate assets or elimination	1	,141,994		901,807	-	1,079,970	1	0,8 <mark>05,12</mark> 8
Total	¥2	2,011,995	¥	1,650,391	¥	1,770,401	\$1	9,036,758
Depreciation and amortization:								
Automobile	¥	35,793	¥	34,157	¥	33,403	\$	338,660
Materials handling equipment		23,538		20,801		18,882		222,708
Textile machinery		931		1,006		797		8,809
Others		5,443		3,487		2,307		51,500
Corporate or elimination of intersegment transactions		(353)		(297)		(215)		(3,340
Total	¥	65,352	¥	59,154	¥	55,174	\$	618,337
Capital expenditures:								
Automobile	¥	48,793	¥	49,380	¥	61,023	\$	461,661
Materials handling equipment		32,205		24,350		26,337		304,712
Textile machinery		1,204		2,164		523		11,392
Others		7,749		12,068		903		73,318
Corporate or elimination of intersegment transactions		(442)		(403)		(466)		(4,182
Total	¥	89,509	¥	87,559	¥	88,320	\$	846,901
Main products of each segment are as follows:								

Corporate assets included in corporate assets or elimination

investments and investments in securities held by the Company.

consist mainly of cash and cash equivalents, short-term

# (2) Geographical segments

As of and for the years ended March 31, 2004, 2003 and 2002:

	Millions of yen			Thousands of U.S. dollars
	2004	2003	2002	2004
Sales:				
Japan				
Outside customer sales	¥ 785,253	¥ 733,869	¥ 675,346	\$ 7,429,776
Intersegment transactions	87,271	78,518	61,097	825,726
	872,524	812,387	736,443	8,255,502
North America				
Outside customer sales	198,753	192,385	180,535	1,880,528
Intersegment transactions	1,113	1,411	1,392	10,531
	199,866	193,796	181,927	1,891,059
Europe				
Outside customer sales	167,512	139,515	121,036	1,584,937
Intersegment transactions	5,896	4,899	5,426	55,786
	173,408	144,414	126,462	1,640,723
Others				
Outside customer sales	12,861	3,450	3,246	121,686
Intersegment transactions	1,630	1,034	652	15,422
	14,491	4,484	3,898	137,108
Subtotal	1,260,289	1,155,081	1,048,730	11,924,392
Elimination of intersegment transactions	(95,910)	(85,862)	(68,567)	(907,465)
Total	¥1,164,379	¥1,069,219	¥ 980,163	\$11,016,927
Operating costs and expenses:				
Japan	¥ 826,696	¥ 767,342	¥ 695,442	\$ 7,821,894
North America	193,745	187,596	177,442	1,833,145
Europe	170,263	142,469	125,345	1,610,966
Others	14,623	4,560	4,011	138,357
Elimination of intersegment transactions	(93,579)	(85,226)	(68,407)	(885,410)
Total	¥1,111,748	¥1,016,741	¥ 933,833	\$10,518,952
Operating income (loss):				
Japan	¥ 45,828	¥ 45,045	¥ 41,001	\$ 433,608
North America	6,121	6,200	4,485	57,914
Europe	3,145	1,945	1,117	29,757
Others	(132)			(1,249)
Elimination of intersegment transactions	(2,331)	( )	( <i>'</i>	(22,055)
Total	¥ 52,631		¥ 46,330	\$ 497,975

	Millions of yen			Thousands of U.S. dollars
	2004	2003	2002	2004
Assets:				
Japan	¥ 643,180	¥ 554,034	¥ 511,856	\$ 6,085,533
North America	136,830	144,739	156,188	1,294,635
Europe	238,388	223,446	202,078	2,255,540
Others	22,082	9,759	5,757	208,932
Corporate assets or elimination	971,515	718,413	894,522	9,192,118
Total	¥2,011,995	¥1,650,391	¥1,770,401	\$19,036,758

Significant countries or areas belonging to each segment as of March 31, 2004 are as follows:

North America	U.S.A., Canada
Europe	Sweden, France, Germany
Others	China, India

Corporate assets included in corporate assets or elimination consist mainly of cash and cash equivalents, short-term

investments and investments in securities held by the Company.

# (3) Overseas sales

For the years ended March 31, 2004, 2003 and 2002:

		Millions of yen		
	2004	2003	2002	2004
Overseas sales:				
North America	¥ 196,861	¥ 192,422	¥181,177	\$ 1,862,626
Europe	211,081	181,347	160,456	1,997,171
Others	89,415	77,825	54,837	846,012
Total	¥ 497,357	¥ 451,594	¥396,470	\$ 4,705,809
Total sales	¥1,164,379	¥1,069,219	¥980,163	\$11,016,927
Ratio of overseas sales to total sales (%):				
North America	16.9%	18.0%	18.5%	
Europe	18.1	17.0	16.4	
Others	7.7	7.2	5.5	
Total	42.7%	42.2%	40.4%	

Significant countries or areas belonging to each area as of March 31, 2004 are as follows:

North America	U.S.A., Canada
Europe	Germany, France, Italy
Others	China, Australia, Pakistan

# 19. Related party transactions

The following transactions were carried out with related parties:

(1) Sales of goods and services for the years ended March 31, 2004, 2003 and 2002 were as follows:

	Millions of yen			Thousands of U.S. dollars	
	2004	2003	2002	2004	
Toyota Motor Corporation	¥406,267	¥417,058	¥410,995	\$3,843,949	

Toyota Motor Corporation held 24.1% of the Company's shares as of March 31,2004. The above transactions were carried out

on commercial terms and conditions.

(2) Purchase of goods and services for the years ended March 31, 2004, 2003 and 2002 were as follows: Purchase of goods:

	Millions of yen           2004         2003         2002           ¥285,412         ¥293,853         ¥284,5			Thousands of U.S. dollars
	2004	2003	2002	2004
Toyota Motor Corporation	¥285,412	¥293,853	¥284,531	\$2,700,464

Purchase of services:

		Millions of yen		Thousands of U.S. dollars	
	2004		2003	2002	2004
Toyota Industries Health Insurance Society	¥	66	¥ 69	¥ 72	\$ 624
Toyota Medical Corporation		37	39	42	350
Toyota Technological Institute		50	-	-	473
Total	¥	153	¥108	¥114	\$1,447

Toyota Industries Health Insurance Society's chairman as of March 31, 2004, 2003 and 2002 was Shiro Endo, who is a director of the Company and holds 0.01% of the Company's shares. Toyota Medical Corporation's chairman as of March 31, 2004, 2003 and 2002 was Yoshitoshi Toyoda, who is a director

of the Company and holds 0.05% of the Company's shares. Toyota Technological Institute's chairman as of March 31, 2004 was Tatsuro Toyoda, who is a director of the Company and holds 0.08% of the Company's shares. The transactions above were carried out on commercial terms and conditions.

(3) Outstanding balances arising from sale/purchase of goods/services as of March 31, 2004 and 2003 are as follows: Receivables from a related party:

	I	Millions of yen		Thousands of U.S. dollars	
	2004	4	2003	2004	
Toyota Motor Corporation	¥23	,421	¥21,108	\$221,601	
Payable to a related party:					
	I	Millions of yen		Thousands of U.S. dollars	
	2004	4	2003	2004	
Toyota Motor Corporation	¥29	,247	¥29,753	\$276,724	

# 20. Net income per share (EPS)

Bases of calculation for net income per share and net income per share diluted for the years ended March 31, 2004 and 2003 are as follows:

	Millions of yen		Thousands of U.S. dollars	
	2004	2003	20	04
Net income per share:				
Net income	¥ 33,623	¥ 21,933	\$3 <sup>-</sup>	18,128
Net income not attributable to common shareholders				
(bonuses for directors and statutory auditors that are paid through appropriation)	330	329		3,122
Net income attributable to common shareholders	33,293	21,603	3.	15,006
Weighted-average shares (thousand)	308,144	307,813		-
Net income per share (exact yen)	¥ 108.04	¥ 70.19	\$	1.02
Net income per share diluted:				
Adjustment for effect of dilutive securities (interest expenses of convertible bond)	¥ 12	¥ 157	\$	114
Weighted-average shares for diluted computation (thousand)	18,468	38,153		-
Net income per share diluted (exact yen)	¥ 101.97	¥ 62.90	\$	0.96