Consolidated Balance Sheets

Toyota Industries Corporation As of March 31, 2001 and 2000

| | Millions of yen | | Thousands of U.S. dollars (Note 1) | |
|--|-----------------|-------------------|--|--|
| ASSETS | 2001 | 2000 | 2001 | |
| Current assets: | | | | |
| Cash and cash equivalents (Note 4) | ¥ 95,297 | ¥ 77,332 | \$ 769,144 | |
| Trade notes and accounts receivable (Notes 8 and 10) | 97,455 | 66,458 | 786,562 | |
| Short-term investments (Note 5) | 22,625 | 6,020 | 182,607 | |
| Inventories (Note 6) | 52,763 | 30,215 | 425,851 | |
| Deferred tax assets (Note 15) | 8,686 | 4,556 | 70,105 | |
| Other current assets | 25,684 | 11,096 | 207,296 | |
| Less — allowance for doubtful accounts | (1,159) | (388) | (9,354) | |
| Total current assets | 301,351 | 195,289 | 2,432,211 | |
| Fixed assets: | | | | |
| Property, plant and equipment: | | | | |
| Buildings and structures (Note 8) | 88,858 | 83,772 | 717,175 | |
| Machinery, equipment and vehicles (Notes 8 and 16) | 135,406 | 117,066 | 1,092,865 | |
| Tools, furniture and fixture (Note 16) | 14,550 | 13,121 | 117,433 | |
| Land (Note 8) | 42,103 | 36,456 | 339,814 | |
| Construction in progress | 13,826 | 8,291 | 111,591 | |
| Total property, plant and equipment | 294,743 | 258,706 | 2,378,878 | |
| Intangible fixed assets: | | | | |
| Software | 1,580 | 1,523 | 12,752 | |
| Goodwill | 86,407 | - | 697,393 | |
| Total intangible assets | 87,987 | 1,523 | 710,145 | |
| Investments and other assets: | | | | |
| Investment in securities (Notes 5 and 8) | 1,145,176 | 191,202 | 9,242,744 | |
| Long-term loans | 8,106 | 14,622 | 65,424 | |
| Long-term prepaid expenses | 5,354 | 1,576 | 43,212 | |
| Deferred tax assets (Note 15) | 1,374 | 5,311 | 11,090 | |
| Other investments and other assets (Note 14) | 25,663 | 7,044 | 207,127 | |
| Less — allowance for doubtful accounts | (112) | (51) | (904) | |
| Total investments and other assets | 1,185,561 | 219,704 | 9,568,693 | |
| Total fixed assets | 1,568,291 | 479,933 | 12,657,716 | |
| Translation adjustments | - | 10,692 | | |
| Total assets | ¥1,869,642 | ¥685,914 | \$15,089,927 | |
| Total fixed assets Translation adjustments | 1,568,291 | 479,933 10,692 | 12,657 | |

The accompanying notes are an integral part of these financial statements.

| Current liabilities: Trade notes and accounts payable (Note 10) Short-term bank loans (Note 8) Other payables Accrued expenses | 2001 ¥ 103,444 23,193 17,114 32,220 | 2000 ¥ 78,113 10,299 | \$ 834,899 |
|--|---|----------------------------|--------------|
| Trade notes and accounts payable (Note 10) Short-term bank loans (Note 8) Other payables | 23,193 17,114 | 10,299 | \$ 834,899 |
| Short-term bank loans (Note 8) Other payables | 23,193 17,114 | 10,299 | \$ 834,899 |
| Short-term bank loans (Note 8) Other payables | 17,114 | 10,299 | |
| - 1 | | | 187,191 |
| Accrued expenses | 32,220 | 10,579 | 138,128 |
| | | 19,594 | 260,048 |
| Accrued income taxes | 12,364 | 8,021 | 99,790 |
| Deposits received from employees | 18,030 | 17,841 | 145,521 |
| Other current liabilities (Note 8) | 7,235 | 1,436 | 58,394 |
| Total current liabilities | 213,600 | 145,883 | 1,723,971 |
| Long-term liabilities: | | | |
| Long-term debt (Notes 7 and 8) | 268,495 | 181,072 | 2,167,030 |
| Deferred tax liabilities (Note 15) | 387,548 | 2,042 | 3,127,910 |
| Allowance for retirement benefits (Note 14) | 25,534 | 18,815 | 206,086 |
| Negative goodwill | _ | 103 | _ |
| Other long-term liabilities | 5,041 | 1,387 | 40,685 |
| Total long-term liabilities | 686,618 | 203,419 | 5,541,711 |
| Total liabilities | 900,218 | 349,302 | 7,265,682 |
| Minority interest in consolidated subsidiaries | 18,126 | 20,319 | 146,295 |
| Shareholders' equity (Note 11): | | | |
| Common stock, par value ¥50: | | | |
| Authorized — 1,091,245,000 shares | | | |
| Issued — 313,296,225 shares in 2001 | 68,019 | _ | 548,983 |
| 283,296,225 shares in 2000 | _ | 40,178 | _ |
| Capital surplus | 88,513 | 60,673 | 714,391 |
| Retained earnings | 233,368 | 215,463 | 1,883,519 |
| Net unrealized gains on other securities | 558,673 | - | 4,509,064 |
| Translation adjustments | 2,746 | - | 22,162 |
| Treasury stock at cost | (21) | (21) | (169) |
| Total shareholders' equity | 951,298 | 316,293 | 7,677,950 |
| Total liabilities and shareholders' equity | ¥1,869,642 | ¥685,914 | \$15,089,927 |