

## Board of Directors

### Chairman

Chisei Isogai

### Executive Vice Chairman

Akira Yokoi

### President

Tadashi Ishikawa

### Executive Vice Presidents

Takamasa Yoshida

Shozo Nakayama

### Senior Managing Directors

Tetsuro Toyoda

Morio Kawamura

Shiro Endo

Kazuhiko Takeuchi

### Managing Directors

Shinji Takeuchi

Masazumi Konishi

Shinjiro Kamimura

Tatsuo Matsuura

### Honorary Chairman

Yoshitoshi Toyoda

### Directors

Tatsuro Toyoda

Koshi Iwata

Yoshimitsu Ogihara

Tadashi Komiya

Masanori Itoh

Yoshikatsu Mizuno

Seiji Ueda

Yoshiaki Kamiya

Taketoshi Izumi

Akira Imura

Iwao Katayama

Shigetaka Yoshida

Shinichiro Matsuyama

Masafumi Kato

### Standing Auditors

Mitsuo Mori

Shigetaka Mitomo

### Auditors

Iwao Isomura

Hiroshi Makino

## Plants and Offices

	Main Products	Number of Employees	Land Area (km <sup>2</sup> )
Kariya Plant	Textile machinery, Car air-conditioning compressors	1,724	170
Takahama Plant	Industrial equipment, Material handling systems	1,704	327
Nagakusa Plant	Automobiles	2,292	269
Kyowa Plant	Semiconductor, Electronics equipment, Press dies	826	163
Obu Plant	Casting parts	545	157
Hekinan Plant	Engines	1,141	271
Head Office and Other		1,145	1,143
<b>Total</b>		<b>9,377</b>	<b>2,500</b>