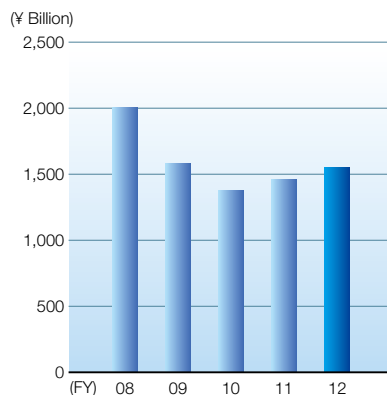


# Financial Highlights

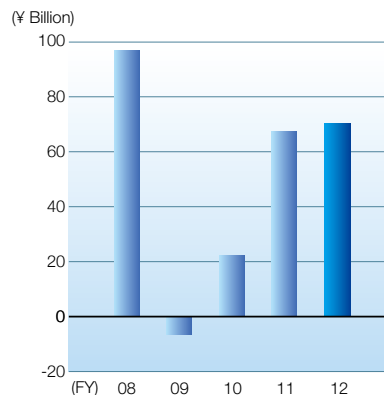
Toyota Industries Corporation  
Years ended March 31

	Millions of yen					% change
	2012	2011	2010	2009	2008	2012 vs 2011
<b>For the Year</b>						
Net sales	¥1,543,352	¥1,479,839	¥1,377,769	¥1,584,252	¥2,000,536	4.3%
Operating income (loss)	70,092	68,798	22,002	(6,621)	96,853	1.9
Ordinary income	80,866	73,911	31,756	14,343	126,488	9.4
Net income (loss)	58,594	47,205	(26,273)	(32,767)	80,460	24.1
Research and development expenses	32,070	27,788	26,826	33,646	36,750	15.4
Cash dividends per share (yen)	50.00	50.00	30.00	40.00	60.00	—
<b>At Year-End</b>						
Total assets	¥2,656,984	¥2,481,452	¥2,589,246	¥2,327,432	¥2,965,585	7.1%
Total net assets	1,197,841	1,075,939	1,104,929	977,670	1,453,996	11.3
Number of employees	43,516	40,825	38,903	39,916	39,528	6.6

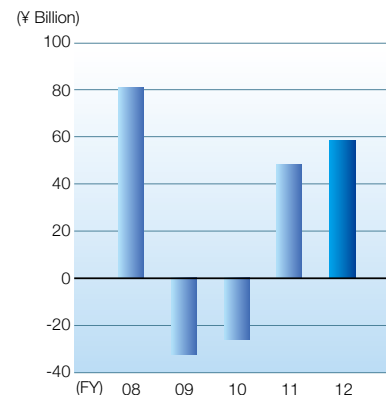
■ Net Sales



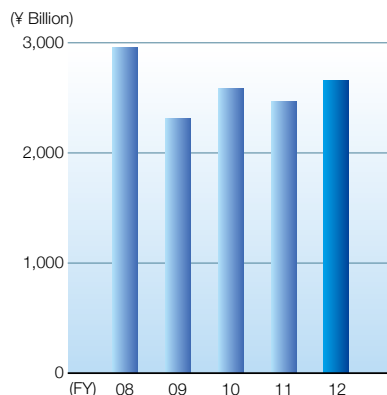
■ Operating Income (Loss)



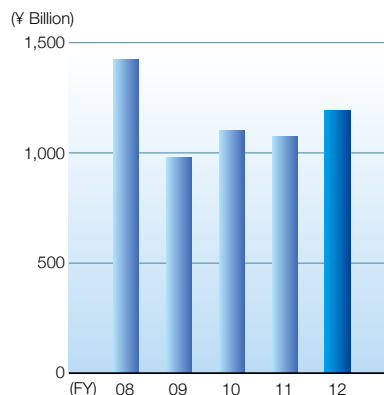
■ Net Income (Loss)



■ Total Assets



■ Total Net Assets



■ Cash Dividends per Share

