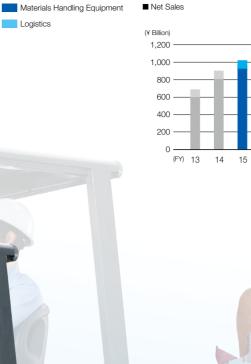
Materials Handling Equipment / Logistics

The smooth flow of goods, money and information links the world and enriches the lives of people and society. Toyota Industries meets diverse customer needs in logistics by providing a diverse range of materials handling equipment such as lift trucks and offering advanced and highly efficient logistics services. Through these businesses, Toyota Industries helps bring smiles to the faces of people the world over.

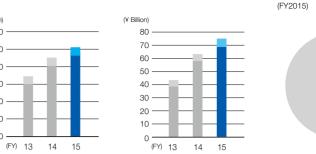
The Materials Handling Equipment Segment develops, produces, sells and provides services for a broad range of products, from industrial vehicles centered around a full lineup of lift trucks (0.5- to 43-ton capacities) to materials handling systems.

Lift trucks, which capture the top global market share*, are delivered to customers around the world under the TOYOTA, BT, RAYMOND and CESAB brands. Toyota Industries also strives to provide finely tuned after-sales services so that customers can always use our products in the best possible condition. While raising the level of after-sales services for developed countries, we are reinforcing our sales and service networks as well as enhancing service training for emerging countries.

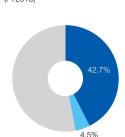
* Survey by Toyota Industries Corporation



Logistics



■ Operating Income



■ Percentage of Net Sales



Toyota Industries is building its own unique business model that pursues optimal flows of goods, money and information from producers to consumers, thereby contributing to the overall optimization of customers' logistics. The Logistics Segment is composed of three business pillars: planning, design and operation of distribution centers to help customers reduce their logistics costs; land transportation services that primarily focus on cargo deliveries via trucks; and high value-added services such as cash collection and delivery and cash proceeds management services and data storage and management services.



Land transportation services







Warehouse logistics

Cash collection and delivery and cash proceeds management services

Data storage, management, collection and delivery services



Internal-combustion lift truck

Reach truck

Low lift truck

Aerial work platform

Automated storage and retrieval system

Simple AGV (automatic guided vehicle)

Automobile

Get behind the wheel with a solid, reassuring feel and enjoy comfortable driving. Besides vehicle assembly, Toyota Industries produces various automobile-related components such as engines and compressors, the latter of which comprises the heart of car air conditioners, as well as car electronics. We are there for you to create a comfortable vehicle interior.

■ Percentage of Net Sales ■ Net Sales ■ Operating Income (FY2015) (¥ Billion) (¥ Billion) 1,200 1,000 (FY) 13 (FY) 13 14 15

air compressor for

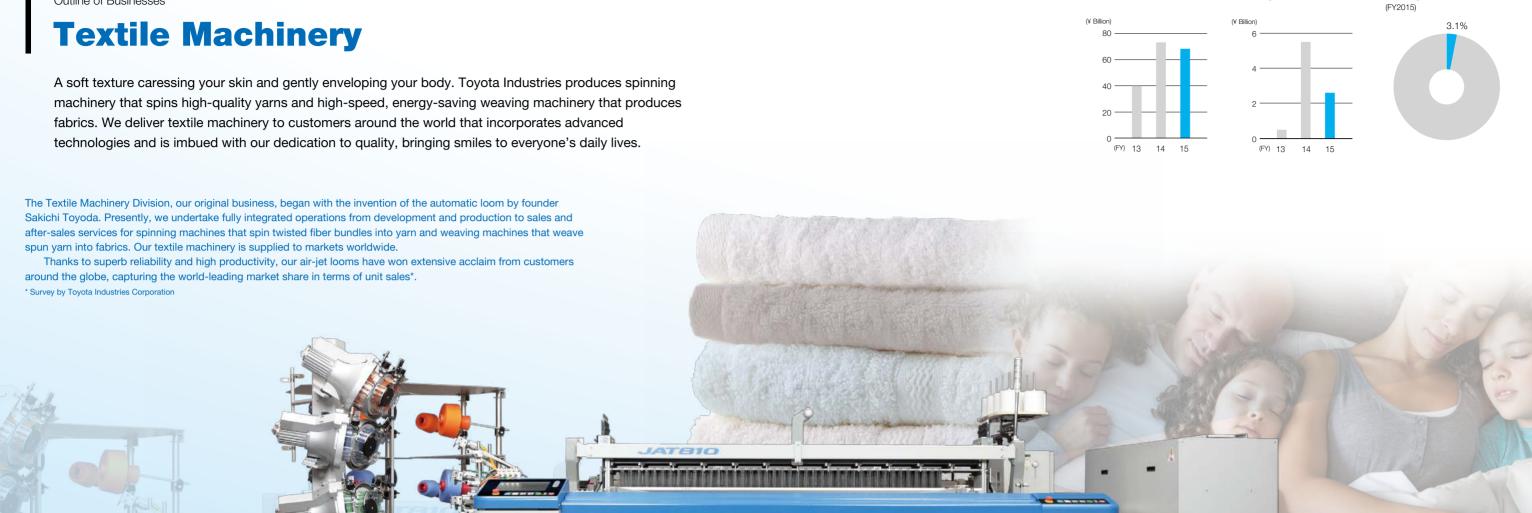
fuel cell vehicles

type compressor

type compressor

pump for fuel cell vehicles





Comber

Roving frame

■ Net Sales

■ Percentage of Net Sales

■ Operating Income

JAT810 air-jet loom

Yarn testing instrument

11

Cotton classing instrument

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Ring spinning frame