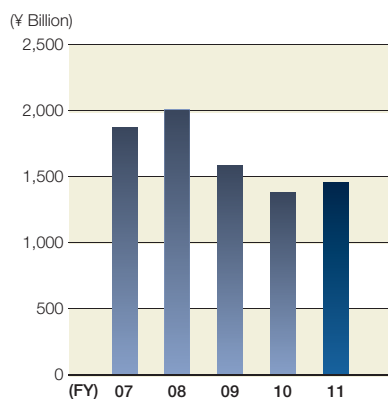


Financial Highlights

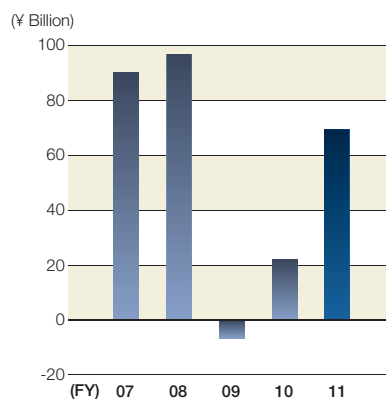
Toyota Industries Corporation
Years ended March 31

	Millions of yen					% change
	2011	2010	2009	2008	2007	2011 vs 2010
For the Year						
Net sales	¥1,479,839	¥1,377,769	¥1,584,252	¥2,000,536	¥1,878,398	7.4%
Operating income (loss)	68,798	22,002	(6,621)	96,853	89,954	212.7
Ordinary income	73,911	31,756	14,343	126,488	108,484	132.7
Net income (loss)	47,205	(26,273)	(32,767)	80,460	59,468	—
Research and development expenses	27,788	26,826	33,646	36,750	34,548	3.6
Cash dividends per share (yen)	50.00	30.00	40.00	60.00	50.00	66.7
At Year-End						
Total assets	¥2,481,452	¥2,589,246	¥2,327,432	¥2,965,585	¥3,585,857	(4.2)%
Total net assets	1,075,939	1,104,929	977,670	1,453,996	1,810,483	(2.6)
Number of employees	40,825	38,903	39,916	39,528	36,096	4.9

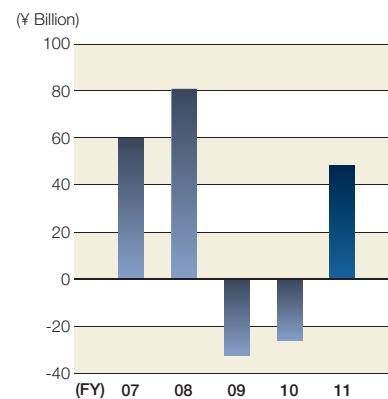
■ Net Sales



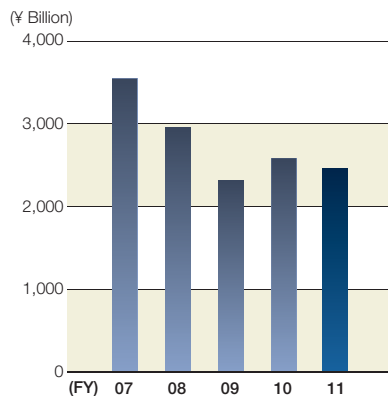
■ Operating Income (Loss)



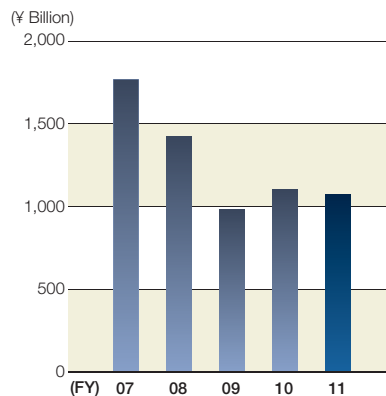
■ Net Income (Loss)



■ Total Assets



■ Total Net Assets



■ Cash Dividends per Share

