

Financial Highlights

Toyota Industries Corporation
Years ended March 31

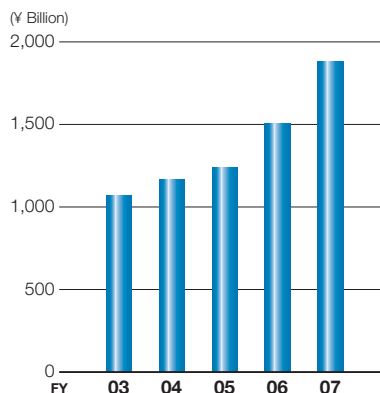
	Millions of yen					% change 2007 vs 2006	Thousands of U.S. dollars
	2007	2006	2005	2004	2003		2007
For the Year							
Net sales	¥1,878,398	¥1,505,955	¥1,241,538	¥1,164,378	¥1,069,218	24.7%	\$15,911,886
Operating income	89,954	64,040	53,120	52,631	52,477	40.5	762,002
Ordinary income	108,484	80,635	70,912	58,970	51,375	34.5	918,971
Net income	59,468	47,077	43,357	33,623	21,933	26.3	503,756
Depreciation and amortization	106,060	87,287	70,213	65,351	59,154	21.5	898,433
Capital expenditures	166,505	158,835	136,506	89,508	87,559	4.8	1,410,466
Research and development expenses	34,548	31,166	30,051	29,562	29,705	10.9	292,657
Per Share Data (yen, U.S. dollars)							
Net income — basic	¥189.88	¥146.16	¥135.09	¥108.04	¥70.19	29.9%	\$1.61
Net income — diluted	189.66	146.02	135.03	101.97	62.90	29.9	1.61
Cash dividends	50.00	38.00	32.00	24.00	22.00	31.6	0.42
At Year-End							
Total assets	¥3,585,857	¥3,245,341	¥2,326,824	¥2,011,995	¥1,650,391	10.5%	\$30,375,755
Total net assets	1,810,483	1,611,227	1,115,747	1,016,763	738,867	12.4	15,336,578
Number of employees	36,096	32,977	30,990	27,431	25,030	9.5	

Note: U.S. dollar amounts have been translated from yen, for convenience only, at the rate of 118.05 yen = US\$1, the exchange rate on March 31, 2007.
All the amounts throughout this report are rounded down.

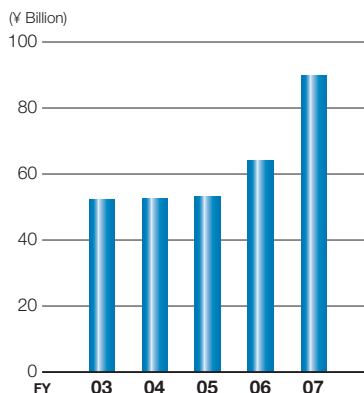
Sales by Business Segment

	Millions of yen					Thousands of U.S. dollars
	2007	2006	2005	2004	2003	2007
Net sales						
Automobile	¥904,893	¥746,795	¥616,200	¥603,862	¥595,459	\$7,665,345
Materials Handling Equipment	767,237	595,236	503,989	443,443	373,007	6,499,258
Logistics	89,470	65,145	—	—	—	757,908
Textile Machinery	58,403	49,789	43,902	45,968	48,740	494,735
Others	58,392	48,988	77,446	71,103	52,010	494,641

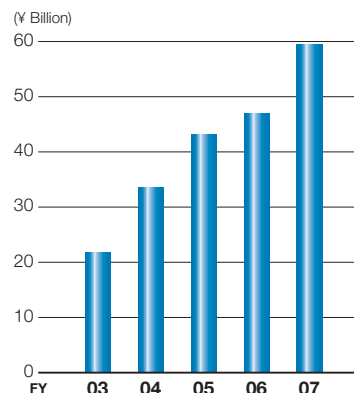
Net Sales



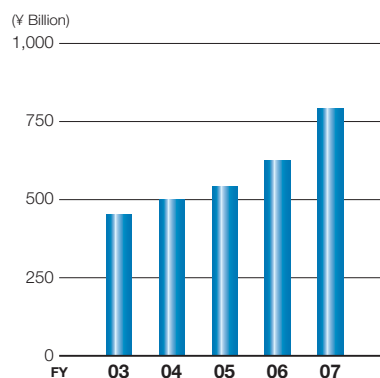
Operating Income



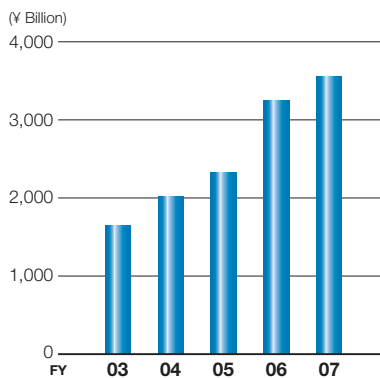
Net Income



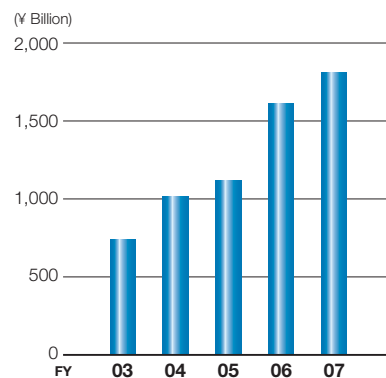
Overseas Sales



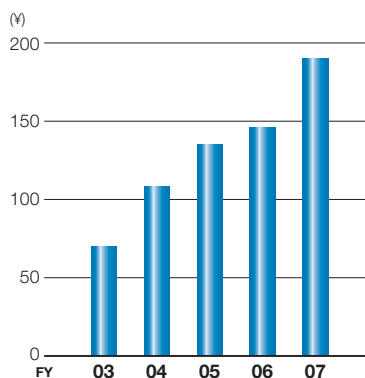
Total Assets



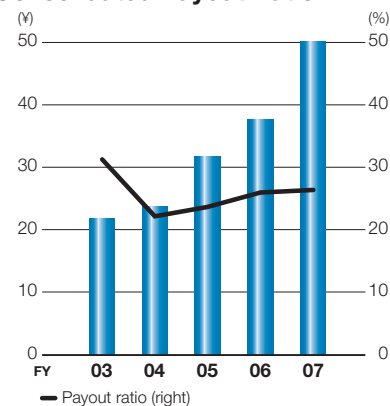
Total Net Assets



Net Income per Share (Basic)



Cash Dividends per Share and Consolidated Payout Ratio



R&D Expenses

