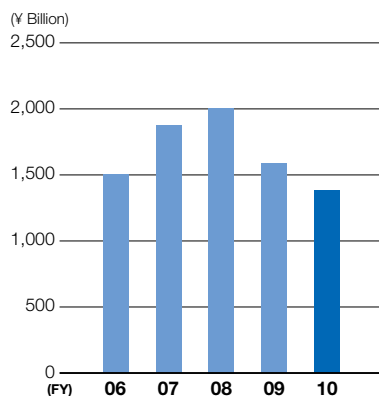


Financial Highlights

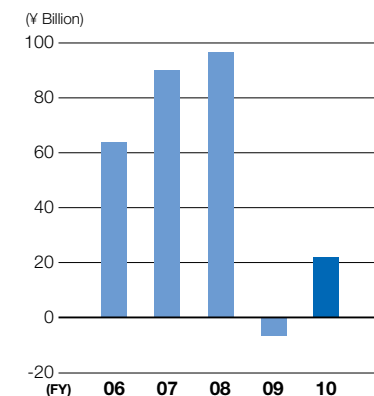
Toyota Industries Corporation
Years ended March 31

	Millions of yen					% change
	2006	2007	2008	2009	2010	2010 vs 2009
For the Year						
Net sales	1,505,955	1,878,398	2,000,536	1,584,252	1,377,769	(13.0)%
Operating income (loss)	64,040	89,954	96,853	(6,621)	22,002	-
Ordinary income	80,635	108,484	126,488	14,343	31,756	121.4
Net income (loss)	47,077	59,468	80,460	(32,767)	(26,273)	-
Research and development expenses	31,166	34,548	36,750	33,646	26,826	(20.3)
Cash dividends per share (yen)	38.00	50.00	60.00	40.00	30.00	(25.0)
At Year-End						
Total assets	3,245,341	3,585,857	2,965,585	2,327,432	2,589,246	11.2%
Total net assets	1,611,227	1,810,483	1,453,996	977,670	1,104,929	13.0
Number of employees	32,977	36,096	39,528	39,916	38,903	(2.5)

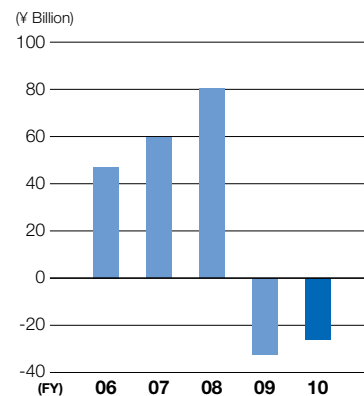
Net Sales



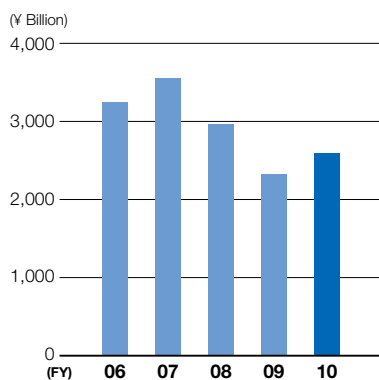
Operating Income (Loss)



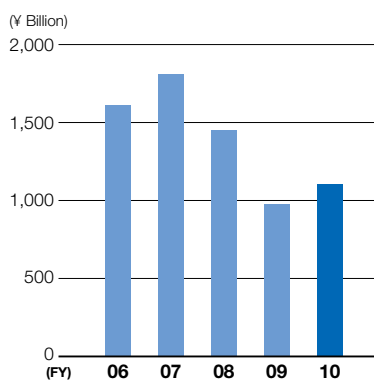
Net Income (Loss)



Total Assets



Total Net Assets



Cash Dividends per Share

