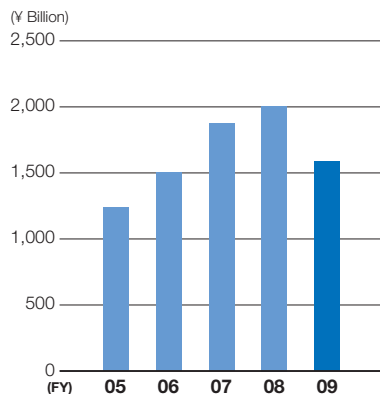


# Financial Highlights

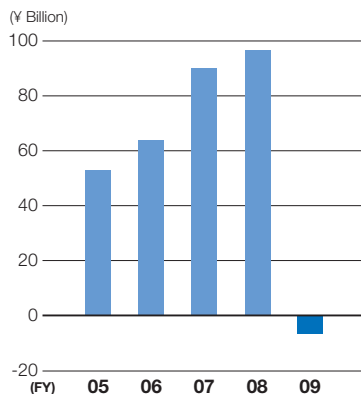
Toyota Industries Corporation  
Years ended March 31

	Millions of yen					% change 2009 vs 2008
	2005	2006	2007	2008	2009	
<b>For the Year</b>						
Net sales	1,241,538	1,505,955	1,878,398	2,000,536	<b>1,584,252</b>	(20.8)%
Operating income (loss)	53,120	64,040	89,954	96,853	<b>(6,621)</b>	-
Ordinary income	70,912	80,635	108,484	126,488	<b>14,343</b>	(88.7)
Net income (loss)	43,357	47,077	59,468	80,460	<b>(32,767)</b>	-
Research and development expenses	30,051	31,166	34,548	36,750	<b>33,646</b>	(8.4)
Cash dividends per share (yen)	32.00	38.00	50.00	60.00	<b>40.00</b>	(33.3)
<b>At Year-End</b>						
Total assets	2,326,824	3,245,341	3,585,857	2,965,585	<b>2,327,432</b>	(21.5)%
Total net assets	1,115,747	1,611,227	1,810,483	1,453,996	<b>977,670</b>	(32.8)
Number of employees	30,990	32,977	36,096	39,528	<b>39,916</b>	1.0

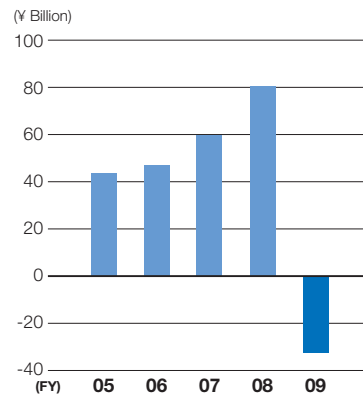
## Net Sales



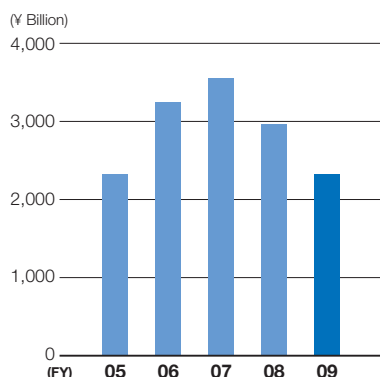
## Operating Income (Loss)



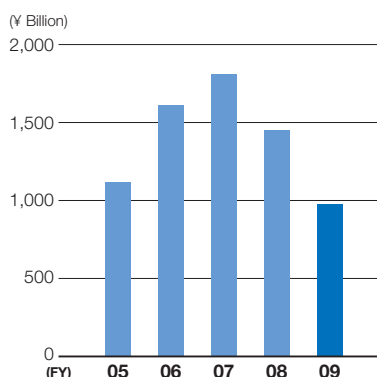
## Net Income (Loss)



## Total Assets



## Total Net Assets



## Cash Dividends per Share

