At a Glance

Toyota Industries is actively engaged in numerous business spheres extending from the Textile Machinery Segment, a business we have undertaken since our founding, to core businesses that encompass the Automobile Segment and the Materials Handling Equipment Segment. Additionally, the

Automobile Segment 49.6% Percentage of Net Sales

Products

- · Passenger vehicles
- Diesel engines
- · Gasoline engines
- Car air-conditioning compressors
- Electronic components for automobiles
- Foundry parts for engines
- Automotive stamping dies, etc.





Products

- · Counterbalanced lift trucks
- Warehouse trucks
- · Aerial work platforms
- · Automated storage and retrieval systems
- Automatic guided vehicles, etc.



GENEO-B (7FB15) Electric counterbalanced lift truck



Reflex Reach truck



SE08B Truck mount aerial work platform



Products

- Ring spinning frames
- Roving frames
- Drawing frames
- Air-jet looms
- Water-jet looms
- · Sizing machines, etc.



RX240NEWRing spinning frame



JAT710 Air-jet loom

Others Segment 6.3% Percentage of Net Sales

Products

- Low-temperature polysilicon TFT-LCDs
- Wire bonding package substrates
- Flip chip package substrates
- Flexible printed circuit (FPC) substrates
- Logistics solutions
- Manufacturing equipment, etc.



Low-temperature polysilicon TFT-LCDs



Wire bonding package substrate



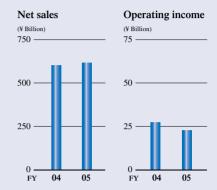
FPC substrate

Others Segment comprises businesses that we envision as pillars of our future growth. In essence, Toyota Industries is a conglomerate embracing diverse businesses, each with clearly delineated core businesses. By strategically and organically fusing parallel technologies, production know-how and customer

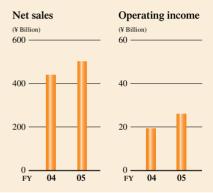
bases, we aim to create new value added that allows our overall corporate value to exceed the simple sum of individual businesses.

Note: Segment net sales figures do not include intersegment transactions. However, segment operating income figures do include operating income (loss) arising from intersegment transactions.

The Automobile Segment, comprising vehicles (automobile assembly), engines, car air-conditioning compressors, foundry parts for engines, electronic components for automobiles and automotive stamping dies, is Toyota Industries' largest business segment, generating 49.6% of consolidated net sales. Within this segment, the Vehicle Business manufactures the Vitz (Yaris in Europe) and RAV4 (for Europe and North America); the Engine Business produces diesel and gasoline engines as well as materials handling equipment engines and engines for gas heat pumps; and the Car Air-Conditioning Compressor Business develops and produces swash-plate fixed-displacement compressors, one-way swash-plate continuous variable-displacement compressors and scroll-type compressors. We supply these compressors to the world's leading automakers through DENSO Corporation. In fiscal 2005, net sales of the Automobile Segment were ¥616.2 billion and operating income amounted to ¥22.8 billion.



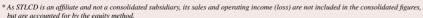
The Materials Handling Equipment Segment involves lift trucks and other materials handling equipment. Its mainstay products are the GENEO (7FG/D outside Japan) internal combustion counterbalanced lift truck, the GENEO-B (7FB outside Japan) electric counterbalanced lift truck, warehouse trucks, automated storage and retrieval systems, and automatic guided vehicle systems. This segment is composed mainly of TOYOTA Material Handling Company, an in-house company of Toyota Industries, as well as the BT Industries Group and Aichi Corporation, which captures a high share of the domestic market for aerial work platforms. In fiscal 2005, net sales of the Materials Handling Equipment Segment totaled ¥504.0 billion. Operating income amounted to ¥26.1 billion.



The Textile Machinery Segment produces and sells spinning and weaving machinery. Spinning machinery includes the manufacture and sales of ring spinning frames, roving frames and combing machines, while weaving machinery entails the manufacture and sales of air-jet looms and water-jet looms along with such preparatory machinery for weaving as sizing machines and automatic drawing-in machines. In fiscal 2005, net sales of the Textile Machinery Segment amounted to ¥43.9 billion. Conversely, the segment posted an operating loss of ¥0.8 billion.



The Others Segment is made up primarily of our newer businesses. Although still small in size, this segment includes strategic businesses with promising potential as pillars of future growth such as the Electronics Business and Logistics Solutions Business. The two entities heading up the Electronics Business are ST Liquid Crystal Display Corp. (STLCD)*, a joint venture with Sony Corporation that produces low-temperature polysilicon TFT-LCDs, and TIBC Corporation, a joint venture with Ibiden Co., Ltd. that produces semiconductor package substrates. This segment is also engaged in the Logistics Solutions Business**, which handles all phases of logistics for companies on an outsourced basis. In fiscal 2005, net sales of the Others Segment totaled ¥77.4 billion. Operating income was ¥5.2 billion.



^{**} Starting in fiscal 2006 (ending March 2006), this business will be separated and function as the Logistics Segment.

