

# Profile

Founded in 1926 by Japan's "master of invention," Sakichi Toyoda, to manufacture and sell automatic looms, Toyota Industries Corporation has subsequently expanded the scope of its business domains to include textile machinery, automobile-related businesses, materials handling equipment, and more recently, electronics and logistics solutions. In tandem with carrying out strategically positioned global business activities encompassing production bases in Japan, Europe, North America, China and India, Toyota Industries operates a sales network, primarily in its Materials Handling Equipment and Textile Machinery segments, that spans the globe.

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## **Definition of Terms**

"Fiscal 2006" refers to the fiscal year ending March 31, 2006, and other fiscal years are referred to in a corresponding manner. All references to the "Company" herein are to Toyota Industries Corporation, and references to "Toyota Industries" or "Toyota Industries Group" herein are to the Company and its 149 consolidated subsidiaries.

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## **Cautionary Statement with Respect to Forward-Looking Statements**

This semiannual report contains projections and other forward-looking statements that involve risks and uncertainties. The use of the words "expect," "anticipate," "estimate," "forecast," "plan" and similar expressions is intended to identify such forward-looking statements. Projections and forward-looking statements are based on the current expectations and estimates of Toyota Industries Corporation and its Group companies regarding their plans, outlook, strategies and results for the future. All such projections and forward-looking statements are based on management's assumptions and beliefs derived from the information available to it at the time of producing this report and are not guarantees of future performance. Toyota Industries and its Group companies undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Therefore, it is advised that you should not rely solely upon these projections and forward-looking statements in making your investment decisions. You should also be aware that certain risks and uncertainties could cause the actual results of Toyota Industries Corporation and its Group companies to differ materially from any projections or forward-looking statements discussed in this report. These risks and uncertainties include, but are not limited to, the following: (1) reliance on a small number of customers, (2) product development capabilities, (3) intellectual property rights, (4) product defects, (5) price competition, (6) reliance on suppliers of raw materials and components, (7) environmental regulations, (8) success or failure of strategic alliances with other companies, (9) exchange rate fluctuations, (10) share price fluctuations, (11) effects of disasters, power blackouts and other incidents, (12) latent risks associated with international activities and (13) retirement benefit liabilities.