

Directors, Audit & Supervisory Board Members, Senior Executive Officers and Executive Officers (As of June 30, 2021)

Directors

Chairman
Tetsuro Toyoda



Apr. 1970 Joined Toyota Motor Sales Co., Ltd.
Feb. 1991 Vice President of Toyota Motor Sales, U.S.A., Inc.
Jun. 1991 Director of Toyota Industries Corporation
Jun. 1997 Managing Director
Jun. 1999 Senior Managing Director
Jun. 2002 Executive Vice President
Jun. 2005 President
Jun. 2013 Chairman (current)

President
Akira Onishi



Apr. 1981 Joined Toyota Industries Corporation
Jun. 2005 Director
Jun. 2006 Managing Officer
Jun. 2008 Senior Managing Officer
Jun. 2010 Senior Managing Director
Jun. 2013 President (current)

Executive Vice President
Takuro Sasaki



Apr. 1980 Joined Toyota Motor Co., Ltd.
Jun. 2009 Managing Officer of Toyota Motor Corporation (TMC)
Jun. 2011 President of Toyota Financial Services Corporation
Jun. 2011 Advisor of TMC
Apr. 2013 Managing Officer of TMC
Apr. 2015 Advisor of Toyota Industries Corporation
Jun. 2015 Senior Managing Director
Jun. 2016 Director and Senior Managing Officer
Jun. 2018 Executive Vice President (current)

Executive Vice President
Yojiro Mizuno



Apr. 1983 Joined Toyota Industries Corporation
Jun. 2010 Managing Officer
Jun. 2016 Senior Managing Officer
Jun. 2018 Director and Senior Managing Officer
Jun. 2019 Director and Senior Executive Officer
Jun. 2021 Executive Vice President (current)

Director
Yuji Ishizaki



Apr. 1980 Joined Toyota Industries Corporation
Jun. 2012 Managing Officer
Jun. 2016 Senior Managing Officer
Jun. 2018 Director and Senior Managing Officer
Jun. 2019 Director and Senior Executive Officer (current)

Outside Director (Independent)
Shuzo Sumi



Apr. 1970 Joined The Tokio Marine & Fire Insurance Co., Ltd. (Tokio Marine)
Jun. 2000 Director and Chief Representative in London of Tokio Marine
Jun. 2002 Managing Director of Tokio Marine
Oct. 2004 Managing Director of Tokio Marine & Nichido Fire Insurance Co., Ltd. (Tokio Marine & Nichido)
Jun. 2005 Senior Managing Director of Tokio Marine & Nichido
Jun. 2007 President and Chief Executive Officer of Tokio Marine & Nichido
Jun. 2007 President and Chief Executive Officer of Tokio Marine Holdings, Inc. (Tokio Marine Holdings)
Jun. 2013 Chairman of the Board of Tokio Marine & Nichido
Jun. 2013 Chairman of the Board of Tokio Marine Holdings
Jun. 2014 Director of Toyota Industries Corporation (current)
Apr. 2016 Counselor of Tokio Marine & Nichido (current)
Jun. 2019 Retired as Chairman of the Board of Tokio Marine Holdings

Outside Director (Independent)
Kenichiro Yamanishi



Apr. 1975 Joined Mitsubishi Electric Corporation (Mitsubishi Electric)
Apr. 2006 Executive Officer of Mitsubishi Electric
Apr. 2008 Senior Executive Officer of Mitsubishi Electric
Apr. 2010 Representative Executive Officer and President & CEO of Mitsubishi Electric
Jun. 2010 Director, Representative Executive Officer and President & CEO of Mitsubishi Electric
Apr. 2014 Chairman of Mitsubishi Electric
Jun. 2015 Director of Toyota Industries Corporation (current)
Apr. 2018 Director and Executive Corporate Adviser of Mitsubishi Electric
Jun. 2018 Executive Corporate Adviser of Mitsubishi Electric (current)

Outside Director (Independent)
Masahiko Maeda



Apr. 1994 Joined Toyota Motor Corporation (TMC)
Jan. 2018 Managing Officer of TMC
Jan. 2019 Operating Officer of TMC (current)
Jan. 2019 Chairman and President of Toyota Daihatsu Engineering & Manufacturing Co., Ltd.
Jan. 2019 Chairman of P.T. Toyota Motor Manufacturing Indonesia
Jun. 2021 Director of Toyota Industries Corporation (current)

Audit & Supervisory Board Members

Full-Time Audit & Supervisory Board Member
Toru Inagawa



Apr. 1982 Joined Toyota Industries Corporation
Jun. 2008 General Manager of TMHG Planning Dept.
Jan. 2009 General Manager of Corporate Planning Dept. of TMHG, Toyota Material Handling Company
Jan. 2013 General Manager of TMHG Management Dept., Toyota Material Handling Company
Jun. 2014 Managing Officer
Jun. 2016 Senior Managing Officer
Jun. 2019 Executive Officer
Jun. 2021 Audit & Supervisory Board Member (current)

Full-Time Audit & Supervisory Board Member
Toru Watanabe



Apr. 1983 Joined Toyota Industries Corporation
Jun. 2016 General Manager of Accounting & Finance Dept.
Jan. 2017 Project General Manager of Accounting & Finance Dept.
Jun. 2020 Audit & Supervisory Board Member (current)

Outside Audit & Supervisory Board Member (Independent)
Akihisa Mizuno



Apr. 1978 Joined Chubu Electric Power Co., Inc. (Chubu Electric Power)
Jun. 2008 Director, Senior Managing Executive Officer and General Manager of Corporate Planning & Strategy Div. of Chubu Electric Power
Jun. 2009 Representative Director and Executive Vice President of Chubu Electric Power
General Manager of Corporate Planning & Strategy Div. and General Manager of Affiliated Business Planning & Development Dept.
Jun. 2010 President & Director of Chubu Electric Power
Jun. 2015 Chairman of the Board of Directors of Chubu Electric Power
Jun. 2016 Audit & Supervisory Board Member of Toyota Industries Corporation (current)
Apr. 2020 Director & Advisor of Chubu Electric Power
Jun. 2020 Advisor of Chubu Electric Power (current)

Outside Audit & Supervisory Board Member (Independent)
Masanao Tomozoe



Apr. 1977 Joined Toyota Motor Sales Co., Ltd.
Jun. 2005 Managing Officer of Toyota Motor Corporation (TMC)
Apr. 2011 Senior Managing Officer of TMC
Apr. 2011 Senior Vice President of Toyota Motor North America, Inc.
Jun. 2012 President and Representative Director of Toyota Motor Sales & Marketing Corporation
May 2015 Advisor of Central Japan International Airport Company, Limited
Jun. 2015 President and CEO of Central Japan International Airport
Jun. 2019 Audit & Supervisory Board Member of Toyota Industries Corporation (current)
Jun. 2019 Advisor of Central Japan International Airport

Senior Executive Officers

Yuji Ishizaki*



Masahiro Kawaguchi



Koichi Ito



Hiroshi Matsumoto



Kazunari Masuoka



Toshihiko Shimizu



Yasushi Kawai



Brett Wood



Hiroaki Kayukawa



Norio Wakabayashi



Hiroaki Matsuda



Hisashi Ichijo



* Concurrently serving as directors

Executive Officers

Nobutomo Yasui
Hiroshi Fukagawa
Keitaro Hara
Hiroshi Kobayashi
Tomoji Tarutani

Shunji Sugimoto
Norio Otake
Shinya Mizutani
Ken Suito

Hisanori Miyajima
Hiroya Akatsuka
Sotaro Kumazawa
Takehiko Oishi

Kenichi Onishi
Yoichiro Yamazaki
Haruhiko Kimata
Shigeru Sawaki

Major Bases (Production, Regional Headquarters, etc.) (As of June 30, 2021)



Europe

21 Toyota Material Handling Europe AB
 President & CEO Ernesto Domínguez
 Mjölby, Sweden
 Business activities: European headquarters for materials handling equipment production and sales
 Establishment: 1946

22 Toyota Material Handling Manufacturing Sweden AB
 Managing Director Kristian Björkman
 Mjölby, Sweden
 Business activities: Production of materials handling equipment
 Establishment: 1946

23 Toyota Material Handling Manufacturing Italy S.p.A.
 Managing Director Kristian Björkman
 Bologna, Italy
 Business activities: Production of materials handling equipment
 Establishment: 1942

24 Toyota Material Handling Manufacturing France SAS
 Managing Director Philippe Mahé
 Ancenis, France
 Business activities: Production of materials handling equipment
 Establishment: 1995

25 Vanderlande Industries Holding B.V.
 President & CEO Remo Brunschwiler
 Veghel, The Netherlands
 Business activities: Provision of logistics solutions
 Establishment: 1949

26 TD Deutsche Klimakompressor GmbH
 President Kazushige Murao
 Bernsdorf, Germany
 Business activities: Production of compressors
 Establishment: 1998

27 Uster Technologies AG
 CEO Thomas Nasio
 Uster, Switzerland
 Business activities: Production, sales and after-sales services of quality measurement instruments for fiber, yarn and fabric
 Establishment: 1875

Japan

1 Kariya Plant
 Kariya-shi, Aichi
 Main products: Textile machinery, compressors
 Start of operations: 1927

2 Obu Plant
 Obu-shi, Aichi
 Main products: Compressor parts
 Start of operations: 1944

3 Kyowa Plant
 Obu-shi, Aichi
 Main products: Automotive press dies, production facilities
 Start of operations: 1953

4 Nagakusa Plant
 Obu-shi, Aichi
 Main products: Vehicles
 Start of operations: 1967

5 Takahama Plant
 Takahama-shi, Aichi
 Main products: Materials handling equipment, materials handling systems
 Start of operations: 1970

6 Hekinan Plant
 Hekinan-shi, Aichi
 Main products: Engines for automobiles and for use in industrial fields, turbochargers
 Start of operations: 1982

7 Higashichita Plant
 Handa-shi, Aichi
 Main products: Foundry parts, diesel engines
 Start of operations: 2000

8 Higashiura Plant
 Higashiura-cho, Chita-gun, Aichi
 Main products: Compressor parts
 Start of operations: 2002

9 Anjo Plant
 Anjo-shi, Aichi
 Main products: Electronic equipment, products for fuel cell vehicles
 Start of operations: 2007

10 Aichi Corporation
 President Toshiya Yamagishi
 Ageo-shi, Saitama
 Business activities: Production, sales and after-sales services of aerial work platforms
 Establishment: 1962

The Americas

11 Toyota Material Handling North America, Inc.
 President & CEO Brett Wood
 Columbus, Indiana, U.S.A.
 Business activities: U.S. headquarters for materials handling equipment production and sales
 Establishment: 2010

14 Toyota Advanced Logistics North America, Inc.
 President & CEO Hitoshi Matsuoka
 Indianapolis, Indiana, U.S.A.
 Business activities: U.S. headquarters for logistics solutions
 Establishment: 2017

12 Toyota Material Handling, Inc.
 President & CEO Jeff Rufener
 Columbus, Indiana, U.S.A.
 Business activities: Production and sales of materials handling equipment
 Establishment: 2020

15 Bastian Solutions, LLC
 President Aaron Jones
 Indianapolis, Indiana, U.S.A.
 Business activities: Integration of logistic systems
 Establishment: 1952

18 The Raymond Corporation
 CEO Mike Field
 Greene, New York, U.S.A.
 Business activities: Production, sales and after-sales services of materials handling equipment
 Establishment: 1922

18 TD Automotive Compressor Georgia, LLC
 President Hiroto Ikeno
 Pendergrass, Georgia, U.S.A.
 Business activities: Production of compressors
 Establishment: 2004

16 Toyota Industries Commercial Finance, Inc.
 President & CEO Mark Taggart
 Dallas, Texas, U.S.A.
 Business activities: Sales financing for materials handling equipment
 Establishment: 2014

19 Toyota Industries Compressor Parts America, Co.
 President Haruyuki Ito
 Pendergrass, Georgia, U.S.A.
 Business activities: Production of compressor parts and electronics products
 Establishment: 2012

17 Michigan Automotive Compressor, Inc.
 President Hisashi Kusaba
 Parma, Michigan, U.S.A.
 Business activities: Production of compressors
 Establishment: 1989

20 Toyota Material Handling Mercosur Indústria e Comércio de Equipamentos Ltda
 President Hiroshi Kuriyama
 São Paulo, Brazil
 Business activities: Production, sales and after-sales services of materials handling equipment
 Establishment: 2004

Asia

28 Toyota Industries Engine India Private Limited
 Managing Director Yoshimitsu Hayashi
 Bangalore, India
 Business activities: Production of diesel engines
 Establishment: 2015

30 Toyota Industry (Kunshan) Co., Ltd.
 President Takehiko Oishi
 Kunshan, Jiangsu, China
 Business activities: Production of materials handling equipment and automotive parts, etc.
 Establishment: 1994

32 Yantai Shougang TD Automotive Compressor Co., Ltd.
 President Yasushi Watanabe
 Yantai, Shandong, China
 Business activities: Production of compressors
 Establishment: 2012

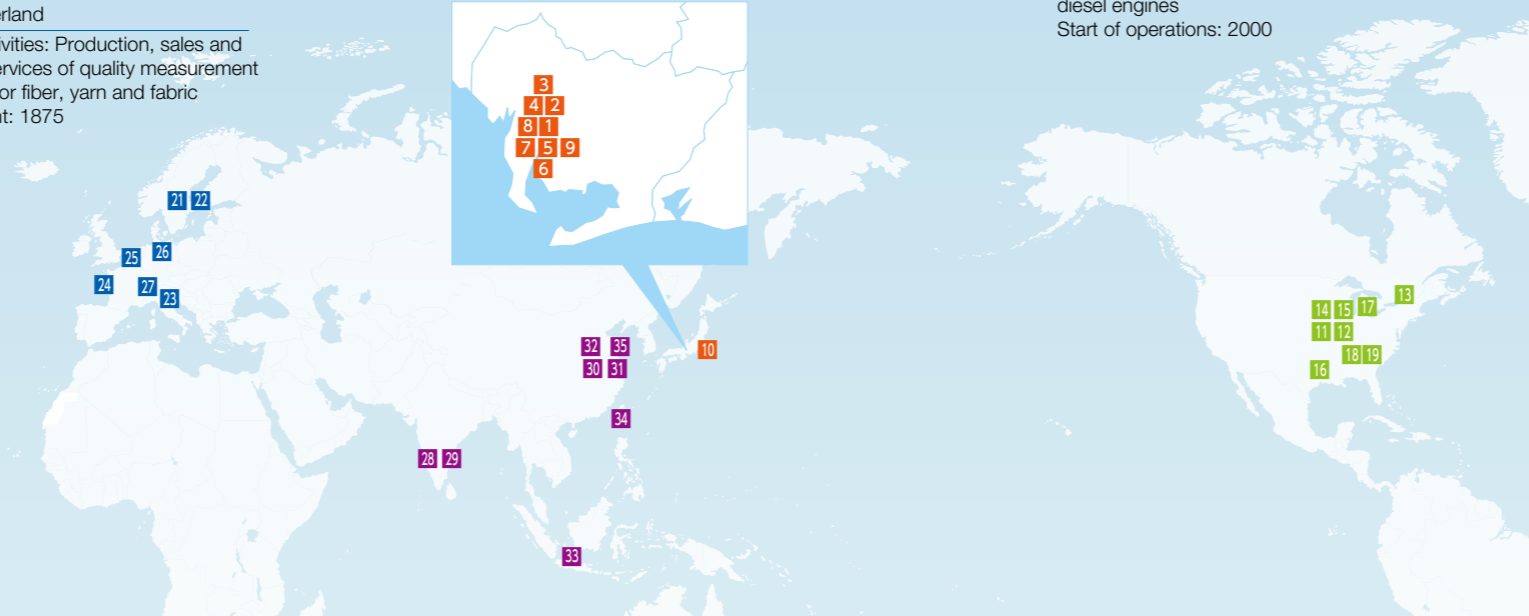
34 Tailift Material Handling Taiwan Co., Ltd.
 President Amy Lin
 Taichung, Taiwan
 Business activities: Production, sales and after-sales services of materials handling equipment
 Establishment: 2014

29 Kirloskar Toyota Textile Machinery Pvt. Ltd.
 Managing Director Hisahiro Koketsu
 Bangalore, India
 Business activities: Production, sales and after-sales services of textile machinery
 Establishment: 1995

31 TD Automotive Compressor Kunshan Co., Ltd.
 President Akira Fujii
 Kunshan, Jiangsu, China
 Business activities: Production of compressors
 Establishment: 2005

33 P.T. TD Automotive Compressor Indonesia
 President Masaya Nakamura
 Bekasi, Indonesia
 Business activities: Production of compressors
 Establishment: 2011

35 Global Power Co. Ltd. (Tailift)
 President Amy Lin
 Qingdao, Shandong, China
 Business activities: Production, sales and after-sales services of materials handling equipment
 Establishment: 2000



Investor Information (As of March 31, 2021)

Corporate Head Office

TOYOTA INDUSTRIES CORPORATION
2-1, Toyoda-cho, Kariya-shi, Aichi, 448-8671, Japan
Telephone: +81-(0)566-22-2511
Facsimile: +81-(0)566-27-5650

Date of Establishment

November 18, 1926

Common Stock

No par value
Authorized: 1,100,000,000 shares
Issued: 325,840,640 shares
(including treasury stock)
Share unit: 100 shares

Capital Stock

80,462 million yen

Stock Exchange Listings

Tokyo and Nagoya (Ticker Code: 6201)

Number of Shareholders

14,257

Independent Accountant

PricewaterhouseCoopers Aarata LLC
Otemachi Park Building 1-1-1 Otemachi, Chiyoda-ku, Tokyo,
100-0004, Japan

Transfer Agent

Special Account Management Institution

Mitsubishi UFJ Trust and Banking Corporation
1-4-5, Marunouchi, Chiyoda-ku, Tokyo, 100-8212, Japan

Major Shareholders

Name	Number of Shares Held (Thousands)	Percentage of Total Shares in Issue (Except for Treasury Stock) (%)
Toyota Motor Corporation	76,600	24.67
DENSO Corporation	29,647	9.55
The Master Trust Bank of Japan, Ltd. (Trust Account)	16,556	5.33
Towa Real Estate Co., Ltd.	16,291	5.25
Toyota Tsusho Corporation	15,294	4.93
Custody Bank of Japan, Ltd. (Trust Account)	10,757	3.46
Nippon Life Insurance Company	6,580	2.12
Aisin Seiki Co., Ltd.	6,578	2.12
Aioi Nissay Dowa Insurance Co., Ltd.	4,903	1.58
Toyota Industries Corporation Employee Ownership Program	3,782	1.22
Total	186,992	60.23

Notes: 1. Toyota Industries Corporation also holds 15,358 thousand shares of treasury stock but is excluded from the above list.
2. Effective on April 1, 2021, Aisin Seiki Co., Ltd. merged Aisin AW Co., Ltd. and changed its company name to AISIN CORPORATION.
3. Shares held for the purpose of trust services of respective financial institutions are as follows:
The Master Trust Bank of Japan, Ltd. (Trust Account) 16,556 (Thousands)
Custody Bank of Japan, Ltd. (Trust Account) 10,757 (Thousands)

Distribution of Shares

