Consolidated Eleven-Year Summary

Consolidated Eleven-Year Summary

66,947

66,478



Toyota Industries Corporation Years ended March 31

loyota Industries Corporation Years ended March 31											Millions of yen
	Internat	International Financial Reporting				Generally Accepted Accounting Principles in Japan (JGAAF					
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
For the Year											
Net sales	2,118,302	2,171,355	2,214,946	2,003,973	1,675,148	2,243,220	2,166,661	2,007,856	1,615,244	1,543,352	1,479,839
Operating profit	118,159	128,233	134,684	147,445	127,345	134,712	117,574	107,691	77,098	70,092	68,798
Profit before income taxes*1	184,011	196,288	202,225	209,827	181,986	185,398	170,827	138,133	86,836	80,866	73,911
Profit*2	136,700	145,881	152,748	168,180	131,398	183,036	115,263	91,705	53,119	58,594	47,205
Investments in tangible assets*3	113,361	106,058	113,748	115,458	77,393	75,438	126,395	109,479	89,459	58,404	38,254
Depreciation*3	91,097	90,488	85,639	77,738	73,253	77,366	70,782	64,153	57,954	59,830	62,372
Research and development expenses	88,900	90,560	88,807	77,647	69,524	65,440	47,785	46,326	39,057	32,070	27,788
Per share of common stock (yen):											
Earnings per share*2, *4											
Basic	440.28	469.85	491.97	541.67	420.78	582.58	367.06	292.76	170.36	188.02	151.51
Diluted	_	_	_	_	_	582.57	366.99	292.57	170.35	_	_
Share of equity attributable to owners of the parent	10,422.64	7,854.87	7,986.59	8,223.82	7,125.37	6,481.97	7,500.16	5,640.08	4,719.66	3,662.26	3,300.17
Cash dividends per share	150.00	160.00	155.00	150.00	125.00	120.00	110.00	85.00	55.00	50.00	50.00
At year-end											
Total assets	6,503,986	5,279,653	5,261,174	5,258,500	4,558,212	4,199,196	4,650,896	3,799,010	3,243,779	2,656,984	2,481,452
Share of equity attributable to owners of the parent	3,236,038	2,438,807	2,479,718	2,553,391	2,240,293	2,113,948	2,425,929	1,829,326	1,524,933	1,197,841	1,075,939
Capital stock	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462
Number of shares outstanding (excluding treasury stock) (thousands)	310,481	310,483	310,485	310,487	310,489	314,226	314,155	313,730	312,207	311,687	311,564
Cash flows											
Net cash provided by operating activities	382,386	313,199	270,306	268,567	239,094	240,169	182,191	155,059	151,299	101,718	153,661
Net cash used in investing activities	(404,164)	(182,598)	(395,000)	(340,324)	(86,925)	(531,561)	(160,769)	(118,483)	(274,210)	(9,403)	(187,574)
Net cash provided by (used in) financing activities	(105,477)	(7,094)	40,467	153,303	789	130,923	(8,918)	6,183	7,050	10,279	(85,728)
Cash and cash equivalents at end of year	238,248	358,144	239,140	323,830	243,685	92,399	248,706	226,406	179,359	296,811	195,566
Indices											
Operating profit ratio (%)	5.6	5.9	6.1	7.4	7.6	6.0	5.4	5.4	4.8	4.5	4.6
EBITDA (millions of yen)*5	326,851	336,415	323,998	313,055	276,193	369,857	248,854	216,175	155,234	161,876	150,481
Return on equity (ROE) (%)*6	4.8	5.9	6.1	7.0	6.1	8.3	5.6	5.7	4.1	5.4	4.5
Return on assets (ROA) (%)*7	2.3	2.8	2.9	3.4	3.0	4.1	2.7	2.6	1.8	2.3	1.9
D/E ratio (%)*8	41.6	54.9	52.3	45.7	43.6	43.7	32.0	39.9	45.4	53.8	56.8
Ratio of share of equity attributable to owners of the parent*9	49.8	46.2	47.1	48.6	49.1	48.5	50.7	46.6	45.4	43.0	41.4

^{*1:} The figures prior to fiscal 2017 are ordinary income under JGAAP.

Number of employees (persons)

10 Toyota Industries Report 2021 11

64,641

61,152

52,623

51,458

52,523

49,333

47,412

43,516

40,825

^{*2:} Profit attributable to owners of the parent

^{*3:} Investments in tangible assets and depreciation apply to property, plant and equipment. They do not include materials handling equipment leased under operating leases.

^{*4:} Earnings per share is computed on the average number of shares for each year.

^{*5:} Profit before income taxes + Interest expenses - Interest and dividends income + Depreciation and amortization (including assets other than property,

^{*6:} Profit attributable to owners of the parent / Average share of equity attributable to owners of the parent at the beginning and the end of the

^{*7:} Profit attributable to owners of the parent / Average total assets at the beginning and the end of the fiscal year

^{*8:} Interest-bearing debt / (Share of equity attributable to owners of the parent – Subscription rights to shares)

^{*9: (}Share of equity attributable to owners of the parent – Subscription rights to shares) / Total assets

Notes: 1. Toyota Industries has adopted IFRS beginning from the end of fiscal 2017.

^{2.} Operating profit in fiscal 2018 includes a one-time effect of ¥14.3 billion arising from changes in retirement benefit plans.