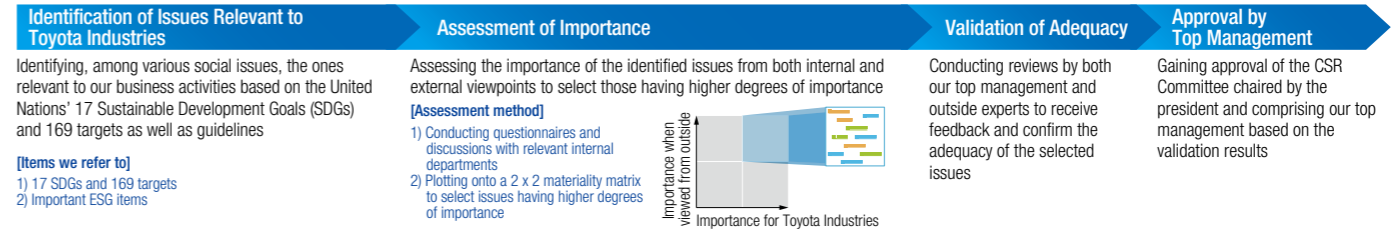# Contributing to SDGs through Business Activities

Under the Toyoda Precepts (corporate creed), Toyota Industries has been undertaking a broad range of businesses by upholding the philosophy of contributing to society since its founding. In keeping with recent changes in the business environment, we have clarified which social issues we should tackle as our CSR material issues, and will work for the resolution of these issues.

Link to details

Process to Determine CSR Materiality

Identification of Issues Relevant to Toyota Industries	Assessment of Importance	Validation of Adequacy	Approval by Top Management
Identifying, among various social issues, the ones relevant to our business activities based on the United Nations' 17 Sustainable Development Goals (SDGs) and 169 targets as well as guidelines [Items we refer to] 1) 17 SDGs and 169 targets 2) Important ESG items	Assessing the importance of the identified issues from both internal and external viewpoints to select those having higher degrees of importance [Assessment method] 1) Conducting questionnaires and discussions with relevant internal departments 2) Plotting onto a 2 x 2 materiality matrix to select issues having higher degrees of importance	Conducting reviews by both our top management and outside experts to receive feedback and confirm the adequacy of the selected issues	Gaining approval of the CSR Committee chaired by the president and comprising our top management based on the validation results

Importance when viewed from outside / Importance for Toyota Industries

CSR Materiality Table

CSR Materiality	Contribution to Vision 2030 (Aspiration)	Action Policies	Action Targets and Activities	Targets	(FY to achieve)	Results for FY2021	Page number	Targets for FY2022
Resolving Social Issues through Our Business • Mitigation of Global Warming • Contribution to Circular Economy SDGs to Contribute (6, 7, 9, 12, 13)	Clean/zero emissions: Mitigating global warming and achieving a circular economy through such initiatives as reducing CO₂ emissions and waste in our business activities and expanding the lineup of environmentally friendly products in our efforts to contribute to maintaining and improving the global environment over the long run	• Reducing CO₂ emissions from production activities	• Reduce production-derived CO₂ emissions Total emissions	−25%* (vs FY14 level)	(2026)	−28%	P. 66–67	—
			• Adopt renewable energy sources Introduction rate	15%	(2026)	6%	P. 66–67	—
		• Reducing CO₂ emissions from production-related logistics	• Reduce logistics-derived CO₂ emissions Emission volume per unit of production (non-consolidated)	−11% (vs FY14 level)	(2026)	−8%	P. 66–67	—
		• Reducing CO₂ emissions through product and technology development	• Develop technologies that contribute to an even greater level of energy efficiency			—	P. 66–67	—
		• Effective resource utilization in production activities	• Reduce waste generation volume Emission volume per unit of production (non-consolidated)	−12% (vs FY14 level)	(2026)	−22%	P. 67–68	—
			• Promote water conservation activities corresponding to the water situations in each country and region			—	P. 68	—
		• Implementing initiatives to promote 3R (reduce, reuse and recycle) design for effective resource utilization	• Reduce use of resources and promote reuse and recycling of resources			—	P. 67–68	—
• Creation of Innovative Values SDGs to Contribute (8, 9, 17)	Creation of innovative value, smart: Contributing to achieving a "smart" society and more enriched lifestyles by resolving social issues through technological advancement and innovation that create new values	• Promoting development of new technologies that create new values • Improving core technologies and utilizing the new knowledge of business partners to enter into peripheral fields of existing businesses while developing and offering technologies and products in new business fields	• Ratio of R&D expenses for electrification and automation	Over 70%	(2031)	57.6%	—	Over 60%
			• Expand peripheral fields and new business fields Net sales	Over ¥1 trillion	(2031)	—	—	—
			Develop new technologies and products that contribute to resolving environmental and social issues			—	—	—
			Develop new technologies and products for logistics automation and expand sales (Materials Handling Equipment) Sales of automation products (growth rate)	Twofold (100%) (vs FY2021)	(2031)	—	—	Up 10%
• Products and Services Which Contribute to Safety, Reliability and Comfort • Mutual Prosperity through Partnerships with Local Communities SDGs to Contribute (11, 15, 17)	Safe/reliable, comfortable: Contributing to creating a compassionate society by offering products and services that anticipate the needs of customers and various stakeholders and that are safe, reliable and comfortable to use while fulfilling our responsibilities as a member of society to thrive together	• Enhancing electrification-related products and services that are highly functional, ecologically sound and adaptable as social infrastructure • Offering high-quality and safe products and services and maintaining and improving the structure to realize this goal • Continuously promoting grassroots activities in local communities and thrive together as a member of society	• Expand sales of electrification-related products (all businesses) Ratio of electrification-related products to net sales	Over 70%	(2031)	43%	—	45%
			Offer highly efficient and energy-saving electric compressors that are excellent in terms of quiet operation and comfort (Automobile Business)			—	P. 35–36	
			Offer clean and high-quality fuel cell units and on-board batteries (Automobile and Materials Handling Equipment businesses)			—	—	—
			Offer power source-related products, on-board or otherwise, that can also be used as social infrastructure during disasters and other occasions (Automobile Business)			—	P. 37	—
			• Conduct product risk assessment (target products) Implementation rate (non-consolidated)	100%	(2031)	100%	P. 48–49	100%
			• Promote quality education Training participation rate (non-consolidated)	100%	(2031)	100%	P. 49	100%
			• Promote social contribution activities Expenditure/number of participants			¥840 million/ 18,224 persons	P. 59	—
			Contribute to biodiversity conservation of local communities			—	P. 69	—
			Promote other community contribution activities			—	P. 58–59	—
Foundation Supporting Our Business Operations • Safe and Healthy Work Environments • Leveraging Diversity and Inclusion • Sustainable Procurement • Compliance and Risk Management	—	• Fostering safe and healthy workplaces for everyone • Creating the environment for everyone to get a fair share of opportunity to develop and demonstrate their potential • Establishing the foundation to remain a company that is trusted and needed by society	• Eliminate serious accidents Number of serious accidents	0	(2031)	2	P. 56	0
			Frequency rate of lost workday injuries (non-consolidated)	0.00	(2031)	0.09	P. 56	0.00
			• Utilize diverse human resources Ratio of female managers (non-consolidated)	3.6%	(2031)	1.6%	P. 53–54	—
			Ratio of employees with disabilities (non-consolidated)	Over 2.30%	(2031)	2.40%	P. 54	Over 2.30%
			• Maintain sound transactions and strengthen structure throughout the supply chain					
			Implementation rate of CSR checks on target suppliers (non-consolidated)	100%	(2031)	100% (955 companies)	P. 50	100% (950 companies)
			• Eliminate serious compliance violations Number of violations	0	(2031)	0	P. 43	0
			• Promote risk management activities taking a risk-based approach					
			Improve BCP effectiveness			—	P. 45–46	
			Respond to cybersecurity risks Number of serious incidents	0	(2031)	0	P. 45	0

* As a more ambitious target, we are aiming for a 50% reduction by fiscal 2031 from the fiscal 2014 level.