Directors, Audit & Supervisory Board Members, Senior Executive Officers and Executive Officers — P68-69 | Major Bases — P70-71 | Investor Information — P72

Directors, Audit & Supervisory Board Members, Senior Executive Officers and Executive Officers (As of June 30, 2020)

Directors

Tetsuro Toyoda

- Apr. 1970 Joined Toyota Motor Sales Co., Ltd. Feb. 1991 Vice President of Tovota Motor Sales, U.S.A. Inc.
 - Jun. 1991 Director of Toyota Industries Corporation Jun. 1997 Managing Director

Apr. 1977 Joined Toyota Industries Corporation

Jun. 2013 Executive Vice President (current)

- Jun. 1999 Senior Managing Director Jun. 2002 Executive Vice President
- Jun. 2005 President Jun. 2013 Chairman (current)

Akira Onishi

Apr. 1981 Joined Toyota Industries Corporation Jun. 2005 Director Jun. 2006 Managing Officer Jun. 2008 Senior Managing Officer Jun. 2010 Senior Managing Director

Jun. 2013 President (current)



Kazue Sasaki

Jun. 2003 Director Jun. 2006 Managing Officer Jun. 2008 Senior Managing Officer Jun. 2010 Director Jun. 2011 Senior Managing Director



Executive Vice Takuo Sasaki

Apr. 1980 Joined Toyota Motor Co., Ltd. Jun. 2009 Managing Officer of Toyota Motor Corporation (TMC) Jun. 2011 President of Toyota Financial Services Corporation Jun. 2011 Advisor of TMC Apr. 2013 Managing Officer of TMC

Apr. 2015 Advisor of Toyota Industries Corporation Jun. 2015 Senior Managing Director Jun. 2016 Director and Senior Managing Officer

Jun. 2018 Executive Vice President (current)

Yojiro Mizuno

Apr. 1983 Joined Toyota Industries Corporation Jun. 2010 Managing Officer Jun. 2016 Senior Managing Officer

Jun. 2018 Director and Senior Managing Officer

Jun. 2019 Director and Senior Executive Officer (current)



Yuii Ishizaki

Apr. 1980 Joined Toyota Industries Corporation Jun. 2012 Managing Officer Jun. 2016 Senior Managing Officer Jun. 2018 Director and Senior Managing Officer Jun. 2019 Director and Senior Executive Officer (current)



Outside Director Shuzo Sumi



Apr. 1970 Joined The Tokio Marine & Fire Insurance Co., Ltd. (Tokio Marine) Jun. 2000 Director and Chief Representative in London of Tokio Marine

Jun. 2002 Managing Director of Tokio Marine Oct. 2004 Managing Director of Tokio Marine & Nichido Fire Insurance Co., Ltd. (Tokio Marine & Nichido)

Jun. 2005 Senior Managing Director of Tokio Marine & Nichido Jun. 2007 President and Chief Executive Officer of Tokio Marine & Nichido

Jun. 2007 President and Chief Executive Officer of Tokio Marine Holdings, Inc. (Tokio Marine Holdings)

Chairman of the Board of Tokio Marine & Nichido Jun. 2013 Chairman of the Board of Tokio Marine Holdings Jun. 2014 Director of Toyota Industries Corporation (current)

Apr. 2016 Counselor of Tokio Marine & Nichido (current) Jun. 2019 Retired as Chairman of the Board of Tokio Marine Holdings

Apr. 1975 Joined Mitsubishi Electric Corporation (Mitsubishi Flectric) Apr. 2006 Executive Officer of Mitsubishi Electric

Apr. 2008 Senior Executive Officer of Mitsubishi Electric Apr. 2010 Representative Executive Officer and President & CEO of Mitsubishi Electric

Chairman of Mitsubishi Electric Jun. 2015 Director of Toyota Industries Corporation (current)

Jun. 2018 Executive Corporate Adviser of Mitsubishi Electric

Mitsuhisa Kato

Jun. 2004 Managing Officer of Toyota Motor Corporation (TMC) Jun. 2006 President of Toyota Technocraft Co., Ltd. Jun. 2006 Advisor of TMC Jun. 2007 Retired as Advisor of TMC Jun. 2010 Retired as President of Toyota Technocraft Jun. 2010 Senior Managing Director of TMC Jun. 2011 Senior Managing Officer of TMC

Apr. 1975 Joined Toyota Motor Co., Ltd.

Jun. 2012 Executive Vice President of TMC Jun. 2015 Director of Toyota Industries Corporation (current) Apr. 2016 Chairman of Toyota Central R&D Labs., Inc. Apr. 2017 Director of TMC Jun. 2017 Senior Advisor of TMC

Jun. 2018 Retired as Senior Advisor of TMC Jun. 2020 Retired as Chairman of Toyota Central R&D Labs Jun. 2020 Advisor of Toyota Central R&D Labs. (current)

Kenichiro Yamanishi

Jun. 2010 Director, Representative Executive Officer and President & CEO of Mitsubishi Electric

Apr. 2018 Director and Executive Corporate Adviser of Mitsubishi Electric

Audit & Supervisory Board Members

Full-Time Audit &

Apr. 1977 Joined Toyota Motor Sales Co. Ltd. Supervisory Board Member Jun. 2005 Director of Toyota Industries Corporation Shinya Furukawa Jun. 2006 Managing Officer Jun. 2008 Senior Managing Officer Jun. 2010 Senior Managing Director

Jun. 2015 Executive Vice President Jun. 2018 Audit & Supervisory Board Member (current) Toru Watanabe

Apr. 1983 . Joined Toyota Industries Corporation upervisory Board Member Jun. 2016 General Manager of Accounting & Finance Dept. Jan. 2017 Project General Manager of Accounting & Finance

Jun. 2020 Audit & Supervisory Board Member (current)

Outside Audit & Supervisory Apr. 1978 Joined Chubu Electric Power Co., Inc. (Chubu Electric Jun. 2008 Director, Senior Managing Executive Officer and General Manager of Corporate Planning & Strategy Div. of Chubu

Akihisa Mizuno



Flectric Power Jun. 2009 Representative Director and Executive Vice President of Chubu Electric Power

General Manager of Corporate Planning & Strategy Div. and General Manager of Affiliated Business Planning & Development Dept. Jun. 2010 President & Director of Chubu Flectric Power

Jun. 2015 Chairman of the Board of Directors of Chubu Electric Jun. 2016 Audit & Supervisory Board Member of Toyota Industries

Corporation (current) Apr. 2020 Director & Advisor of Chubu Electric Power Jun. 2020 Advisor of Chubu Electric Power (current)

Jun. 2005 Managing Officer of Toyota Motor Corporation (TMC)
Apr. 2011 Senior Managing Officer of TMC Masanao Tomozoe Apr. 2011

Jun. 2012 President and Representative Director of Toyota Motor Sales & Marketing Corporation

Outside Audit & Supervisory Apr. 1977 Joined Toyota Motor Sales Co., Ltd.

America, Inc.

May 2015 Advisor of Central Japan International Airport Company, Limited Jun. 2015 President and CEO of Central Japan International Airport

Senior Vice President of Toyota Motor North

Jun. 2019 Audit & Supervisory Board Member of Toyota Industries Corporation (current)

Koichi Ito

Jun. 2019 Advisor of Central Japan International Airport

Senior Executive Officers

Yoiiro Mizuno*







Hiroshi Matsumoto







Yuii Ishizaki*

Toshihiko Shimizu

Toru Inagawa Nobutomo Yasui Keitaro Hara

Masahiro Kawaguchi



Yasushi Kawai







* Concurrently serving as directors

Executive Officers

Hiroaki Kayukawa Hisashi Ichijo Kenichi Onishi Yoichiro Yamazaki Haruhiko Kimata

Hiroshi Fukagawa Hiroshi Kobayashi Norio Wakabayashi Shunji Sugimoto Norio Otake Shinya Mizutani Ken Suito

Hiroaki Matsuda Hisanori Miyajima Hiroya Akatsuka Sotaro Kumazawa Takehiko Oishi

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Maior Bases (Production, Regional Headquarters, etc.) (As of June 30, 2020)

Europe



10 Tovota Material Handling Europe AB

President & CEO Ernesto Domínguez Mjölby, Sweden

Business activities: European headquarters for materials handling equipment production and sales Establishment: 1946



21 Toyota Material Handling Manufacturing Sweden AB

Managing Director Kristian Biörkman Mjölby, Sweden

Business activities: Production of materials handling equipment Establishment: 1946



22 Toyota Material Handling Manufacturing Italy S.p.A.

Managing Director Giorgio Polonio Bologna, Italy

Business activities: Production of materials handling equipment Establishment: 1942



23 Toyota Material Handling Manufacturing France SAS

Asia

Bangalore, India

Establishment: 2015

engines

Managing Director Philippe Mahé Ancenis, France

Business activities: Production of materials handling equipment Establishment: 1995



24 Vanderlande Industries Holding B.V.

President & CFO Remo Brunschwiler

Veghel, The Netherlands

Business activities: Provision of logistics solutions

Establishment: 1949

75 TD Deutsche Klimakompressor GmbH

President Kazushige Murao Bernsdorf, Germany

Business activities: Production of compressors Establishment: 1998



26 Uster

Technologies AG

CEO Thomas Nasiou Uster, Switzerland

Business activities: Production, sales and after-sales services of quality measurement instruments for fiber, yarn and fabric Establishment: 1875



Japan

1 Kariya Plant

Kariya-shi, Aichi

Main products: Textile machinery. compressors Start of operations: 1927

Obu Plant

Obu-shi, Aichi

Main products: Compressor parts Start of operations: 1944

Kyowa Plant

Obu-shi, Aichi

Main products: Electronic equipment, automotive press dies, production facilities, engine parts Start of operations: 1953







31 Yantai Shougang TD **Automotive Compressor** Co., Ltd.

President Yasushi Watanabe Yantai, Shandong, China Business activities: Production of compressors Establishment: 2012



30 TD Automotive Compressor Kunshan Co., Ltd.

Managing Director Toshihiko Shimizu Bangalore, India

77 Toyota Industries Engine

18 Kirloskar Toyota Textile

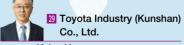
Machinery Pvt. Ltd.

India Private Limited

Managing Director Yoshimitsu Hayashi

Business activities: Production of diesel

Business activities: Production, sales and after-sales services of textile machinery Establishment: 1995



Co., Ltd. President Keizo Hara

Kunshan, Jiangsu, China Business activities: Production of materials handling equipment and automotive parts, etc. Establishment: 1994

President Akira Fujii Kunshan, Jiangsu, China Business activities: Production of compressors Establishment: 2005



32 P.T. TD Automotive Compressor Indonesia

President Masaya Nakamura Bekasi, Indonesia

Business activities: Production of compressors Establishment: 2011

Nagakusa Plant

Obu-shi, Aichi

Main products: Vehicles Start of operations: 1967

Takahama Plant

Takahama-shi, Aichi

Main products: Materials handling equipment, materials handling systems Start of operations: 1970

6 Hekinan Plant

Hekinan-shi, Aichi

Main products: Diesel engines. gasoline engines Start of operations: 1982

7 Higashichita Plant

Handa-shi, Aichi

Main products: Foundry parts, diesel engines Start of operations: 2000

11 12 17 14 15

16

33 Tailift Material Handling

Taiwan Co., Ltd.

Business activities: Production, sales and

after-sales services of materials handling

(Tailift)

Business activities: Production, sales and

after-sales services of materials handling

Qingdao, Shandong, China

34 Global Power Co. Ltd.

CFO Eric Lin

equipment

Taichung, Taiwan

Establishment: 2014

President Amy Lin

equipment Establishment: 2000

8 Higashiura Plant

Higashiura-cho, Chita-gun, Aichi Main products: Compressor parts Start of operations: 2002

9 Anjo Plant

Anjo-shi, Aichi

Main products: Electronic equipment Start of operations: 2007



M Aichi Corporation

President Toshiya Yamagishi Ageo-shi, Saitama

Business activities: Production, sales and after-sales services of aerial work nlatforms

Establishment: 1962

The Americas



III Toyota Material Handling North America, Inc.

President & CEO Brett Wood Columbus, Indiana, U.S.A.

Business activities: U.S. headquarters for materials handling equipment production and sales Establishment: 2010



12 Toyota Material Handling, Inc.

President & CEO Jeff Rufener Columbus, Indiana, U.S.A.

Business activities: Production and sales of materials handling equipment Establishment: 2020



11 The Raymond Corporation

CEO Mike Field

Greene, New York, U.S.A.

Business activities: Production, sales and after-sales services of materials handling equipment

Establishment: 1922



19

19 Toyota Material Handling Mercosur Indústria e Comércio de Equipamentos Ltda

President Hiroshi Kuriyama São Paulo, Brazil

Business activities: Production, sales and after-sales services of materials handling equipment Establishment: 2004



14 Toyota Advanced Logistics North America, Inc.

President & CEO Mike Romano Indianapolis, Indiana, U.S.A.

Business activities: U.S. headquarters for logistics solutions Establishment: 2017



15 Bastian Solutions, LLC

CEO Mike Romano Indianapolis, Indiana, U.S.A.

Business activities: Integration of logistic systems Establishment: 1952



16 Toyota Industries Commercial Finance, Inc.

President & CEO Mark Taggart Dallas, Texas, U.S.A.

Business activities: Sales financing for materials handling equipment Establishment: 2014



Michigan Automotive Compressor, Inc.

President Hisashi Kusaba Parma, Michigan, U.S.A. Business activities: Production of compressors Establishment: 1989



18 TD Automotive Compressor Georgia, LLC

71

President Hiroto Ikeno Pendergrass, Georgia, U.S.A. Business activities: Production of compressors

Establishment: 2004

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Investor Information (As of March 31, 2020)

Corporate Head Office

TOYOTA INDUSTRIES CORPORATION 2-1, Toyoda-cho, Kariya-shi, Aichi, 448-8671, Japan Telephone: +81-(0)566-22-2511

Facsimile: +81-(0)566-27-5650

Date of Establishment

November 18, 1926

Common Stock

No par value

Authorized: 1,100,000,000 shares 325,840,640 shares (including treasury stock) Share unit: 100 shares

Capital Stock

80,462 million yen

Stock Exchange Listings

Tokyo and Nagoya (Ticker Code: 6201)

Number of Shareholders

15,814

Independent Accountant

PricewaterhouseCoopers Aarata LLC Otemachi Park Building 1-1-1 Otemachi, Chiyoda-ku, Tokyo, 100-0004, Japan

Transfer Agent

Special Account Management Institution

Mitsubishi UFJ Trust and Banking Corporation 1-4-5, Marunouchi, Chiyoda-ku, Tokyo, 100-8212, Japan

Major Shareholders

Name	Number of Shares Held (Thousands)	Percentage of Total Shares in Issue (Except for Treasury Stock) (%)
Toyota Motor Corporation	76,600	24.67
DENSO Corporation	29,647	9.55
Towa Real Estate Co., Ltd.	16,291	5.25
Toyota Tsusho Corporation	15,294	4.93
The Master Trust Bank of Japan, Ltd. (Trust Account)	14,598	4.70
Japan Trustee Services Bank, Ltd. (Trust Account)	11,173	3.60
Nippon Life Insurance Company	6,580	2.12
Aisin Seiki Co., Ltd.	6,578	2.12
Aioi Nissay Dowa Insurance Co., Ltd.	4,903	1.58
NORTHERN TRUST CO. (AVFC) RE SILCHESTER INTERNATIONAL INVESTORS INTERNATIONAL VALUE EQUITY TRUST	4,512	1.45
Total	186,180	59.96

Notes: 1. Toyota Industries Corporation also holds 15,357 thousand shares of treasury stock but is excluded from the above list.

2. Shares held for the purpose of trust services of respective financial institutions are as follows: The Master Trust Bank of Japan, Ltd. (Trust Account) Japan Trustee Services Bank, Ltd. (Trust Account) NORTHERN TRUST CO. (AVFC) RE SILCHESTER INTERNATIONAL INVESTORS

4,512 (Thousands)

14,598 (Thousands)

11,173 (Thousands)

Distribution of Shares

INTERNATIONAL VALUE EQUITY TRUST

