

Consolidated Eleven-Year Summary



Toyota Industries Corporation
Years ended March 31

Millions of yen

	International Financial Reporting Standards (IFRS)		Generally Accepted Accounting Principles in Japan (JGAAP)								
	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
For the Year											
Net sales	2,171,355	2,214,946	2,003,973	1,675,148	2,243,220	2,166,661	2,007,856	1,615,244	1,543,352	1,479,839	1,377,769
Operating profit (loss)	128,233	134,684	147,445	127,345	134,712	117,574	107,691	77,098	70,092	68,798	22,002
Profit before income taxes*1	196,288	202,225	209,827	181,986	185,398	170,827	138,133	86,836	80,866	73,911	31,756
Profit (loss)*2	145,881	152,748	168,180	131,398	183,036	115,263	91,705	53,119	58,594	47,205	(26,273)
Investments in tangible assets*3	106,058	113,748	115,458	77,393	75,438	126,395	109,479	89,459	58,404	38,254	26,963
Depreciation*3	90,488	85,639	77,738	73,253	77,366	70,782	64,153	57,954	59,830	62,372	73,238
Research and development expenses	90,560	88,807	77,647	69,524	65,440	47,785	46,326	39,057	32,070	27,788	26,826
Per share of common stock (yen):											
Earnings (loss) per share*2, *4											
Basic	469.85	491.97	541.67	420.78	582.58	367.06	292.76	170.36	188.02	151.51	(84.33)
Diluted	469.85	491.97	541.67	420.78	582.57	366.99	292.57	170.35	188.02	151.51	(84.33)
Share of equity attributable to owners of the parent	7,854.87	7,986.59	8,223.82	7,125.37	6,481.97	7,500.16	5,640.08	4,719.66	3,662.26	3,300.17	3,390.02
Cash dividends per share	160.00	155.00	150.00	125.00	120.00	110.00	85.00	55.00	50.00	50.00	30.00
At year-end											
Total assets	5,279,653	5,261,174	5,258,500	4,558,212	4,199,196	4,650,896	3,799,010	3,243,779	2,656,984	2,481,452	2,589,246
Share of equity attributable to owners of the parent	2,438,807	2,479,718	2,553,391	2,240,293	2,113,948	2,425,929	1,829,326	1,524,933	1,197,841	1,075,939	1,104,929
Capital stock	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462
Number of shares outstanding (excluding treasury stock) (thousands)	310,483	310,485	310,487	310,489	314,226	314,155	313,730	312,207	311,687	311,564	311,570
Cash flows											
Net cash provided by operating activities	313,199	270,306	268,567	239,094	240,169	182,191	155,059	151,299	101,718	153,661	203,452
Net cash used in investing activities	(182,598)	(395,000)	(340,324)	(86,925)	(531,561)	(160,769)	(118,483)	(274,210)	(9,403)	(187,574)	(36,855)
Net cash provided by (used in) financing activities	(7,094)	40,467	153,303	789	130,923	(8,918)	6,183	7,050	10,279	(85,728)	(38,230)
Cash and cash equivalents at end of year	358,144	239,140	323,830	243,685	92,399	248,706	226,406	179,359	296,811	195,566	317,590
Indices											
Operating profit ratio (%)	5.9	6.1	7.4	7.6	6.0	5.4	5.4	4.8	4.5	4.6	1.6
EBITDA (millions of yen)*5	336,415	323,998	313,055	276,193	369,857	248,854	216,175	155,234	161,876	150,481	90,521
Return on equity (ROE) (%)*6	5.9	6.1	7.0	6.1	8.3	5.6	5.7	4.1	5.4	4.5	(2.6)
Return on assets (ROA) (%)*7	2.8	2.9	3.4	3.0	4.1	2.7	2.6	1.8	2.3	1.9	(1.1)
D/E ratio (%)*8	54.9	52.3	45.7	43.6	43.7	32.0	39.9	45.4	53.8	56.8	60.3
Ratio of share of equity attributable to owners of the parent*9	46.2	47.1	48.6	49.1	48.5	50.7	46.6	45.4	43.0	41.4	40.8
Number of employees (persons)	66,478	64,641	61,152	52,623	51,458	52,523	49,333	47,412	43,516	40,825	38,903

*1: The figures prior to fiscal 2017 are ordinary income under JGAAP.

*2: Profit (loss) attributable to owners of the parent

*3: Investments in tangible assets and depreciation apply to property, plant and equipment. They do not include materials handling equipment leased under operating leases.

*4: Earnings (loss) per share is computed on the average number of shares for each year.

*5: Profit before income taxes + Interest expenses - Interest and dividends income + Depreciation and amortization (including assets other than property, plant and equipment)

*6: Profit (loss) attributable to owners of the parent / Average share of equity attributable to owners of the parent at the beginning and the end of the fiscal year

*7: Profit (loss) attributable to owners of the parent / Average total assets at the beginning and the end of the fiscal year

*8: Interest-bearing debt / (Share of equity attributable to owners of the parent - Subscription rights to shares)

*9: (Share of equity attributable to owners of the parent - Subscription rights to shares) / Total assets

Notes: 1. Toyota Industries has adopted IFRS beginning from the end of fiscal 2017.

2. Operating profit in fiscal 2018 includes a one-time effect of ¥14.3 billion arising from changes in retirement benefit plans.