

Directors, Audit & Supervisory Board Members, Senior Executive Officers and Executive Officers

(As of June 30, 2019)

Directors

Chairman
Tetsuro Toyoda



Apr. 1970 Joined Toyota Motor Sales Co., Ltd.
Feb. 1991 Vice President of Toyota Motor Sales, U.S.A., Inc.
Jun. 1991 Director of Toyota Industries Corporation
Jun. 1997 Managing Director
Jun. 1999 Senior Managing Director
Jun. 2002 Executive Vice President
Jun. 2005 President
Jun. 2013 Chairman (current)
Jun. 2016 Chairman of the Central Japan Economic Federation (current)

President
Akira Onishi



Apr. 1981 Joined Toyota Industries Corporation
Jun. 2005 Director
Jun. 2006 Managing Officer
Jun. 2008 Senior Managing Officer
Jun. 2010 Senior Managing Director
Jun. 2013 President (current)

Executive Vice President
Kazue Sasaki



Apr. 1977 Joined Toyota Industries Corporation
Jun. 2003 Director
Jun. 2006 Managing Officer
Jun. 2008 Senior Managing Officer
Jun. 2010 Director
Jun. 2011 Senior Managing Director
Jun. 2013 Executive Vice President (current)

Executive Vice President
Takuo Sasaki



Apr. 1980 Joined Toyota Motor Co., Ltd.
Jun. 2009 Managing Officer of Toyota Motor Corporation (TMC)
Jun. 2011 President of Toyota Financial Services Corporation
Jun. 2011 Advisor of TMC
Apr. 2013 Managing Officer of TMC
Apr. 2015 Advisor of Toyota Industries Corporation
Jun. 2015 Senior Managing Director
Jun. 2016 Director and Senior Managing Officer
Jun. 2018 Executive Vice President (current)

Director
Taku Yamamoto



Apr. 1979 Joined Toyota Industries Corporation
Jun. 2007 Managing Officer
Jun. 2012 Senior Managing Officer
Jun. 2014 Director
Jun. 2016 Director and Senior Managing Officer
Jun. 2019 Director and Senior Executive Officer (current)

Director
Yojiro Mizuno



Apr. 1983 Joined Toyota Industries Corporation
Jun. 2010 Managing Officer
Jun. 2016 Senior Managing Officer
Jun. 2018 Director and Senior Managing Officer
Jun. 2019 Director and Senior Executive Officer (current)

Director
Yuji Ishizaki



Apr. 1980 Joined Toyota Industries Corporation
Jun. 2012 Managing Officer
Jun. 2016 Senior Managing Officer
Jun. 2018 Director and Senior Managing Officer
Jun. 2019 Director and Senior Executive Officer (current)

Outside Director (Independent)
Shuzo Sumi



Apr. 1970 Joined The Tokio Marine & Fire Insurance Co., Ltd. (Tokio Marine)
Jun. 2000 Director and Chief Representative in London of Tokio Marine
Jun. 2002 Managing Director of Tokio Marine
Oct. 2004 Managing Director of Tokio Marine & Nichido Fire Insurance Co., Ltd. (Tokio Marine & Nichido)
Jun. 2005 Senior Managing Director of Tokio Marine & Nichido
Jun. 2007 President and Chief Executive Officer of Tokio Marine & Nichido
Jun. 2007 President and Chief Executive Officer of Tokio Marine Holdings, Inc. (Tokio Marine Holdings)
Jun. 2013 Chairman of the Board of Tokio Marine & Nichido
Jun. 2013 Chairman of the Board of Tokio Marine Holdings
Jun. 2014 Director of Toyota Industries Corporation (current)
Apr. 2016 Counselor of Tokio Marine & Nichido (current)
Jun. 2019 Retired from Chairman of the Board of Tokio Marine Holdings

Outside Director (Independent)
Kenichiro Yamanishi



Apr. 1975 Joined Mitsubishi Electric Corporation (Mitsubishi Electric)
Apr. 2006 Executive Officer of Mitsubishi Electric
Apr. 2008 Senior Executive Officer of Mitsubishi Electric
Apr. 2010 Representative Executive Officer and President & CEO of Mitsubishi Electric
Jun. 2010 Director, Representative Executive Officer and President & CEO of Mitsubishi Electric
Apr. 2014 Chairman of Mitsubishi Electric
Jun. 2015 Director of Toyota Industries Corporation (current)
Apr. 2018 Director and Executive Corporate Adviser of Mitsubishi Electric
Jun. 2018 Executive Corporate Adviser of Mitsubishi Electric (current)

Outside Director
Mitsuhsa Kato



Apr. 1975 Joined Toyota Motor Co., Ltd.
Jun. 2004 Managing Officer of Toyota Motor Corporation (TMC)
Jun. 2006 President of Toyota Technocraft Co., Ltd.
Jun. 2006 Advisor of TMC
Jun. 2007 Retired from Advisor of TMC
Jun. 2010 Retired from President of Toyota Technocraft
Jun. 2010 Senior Managing Director of TMC
Jun. 2011 Senior Managing Officer of TMC
Jun. 2012 Executive Vice President of TMC
Jun. 2015 Director of Toyota Industries Corporation (current)
Apr. 2016 Chairman of Toyota Central R&D Labs., Inc. (current)
Apr. 2017 Director of TMC
Jun. 2017 Senior Advisor of TMC
Jun. 2018 Retired from Senior Advisor of TMC

Audit & Supervisory Board Members

Full-Time Audit & Supervisory Board Member
Shinya Furukawa




Apr. 1977 Joined Toyota Motor Sales Co., Ltd.
Jun. 2005 Director of Toyota Industries Corporation
Jun. 2006 Managing Officer
Jun. 2008 Senior Managing Officer
Jun. 2010 Senior Managing Director
Jun. 2015 Executive Vice President
Jun. 2018 Audit & Supervisory Board Member (current)

Full-Time Audit & Supervisory Board Member
Toshifumi Ogawa



Apr. 1976 Joined Toyota Industries Corporation
Jun. 2006 Managing Officer
Jun. 2010 Senior Managing Officer
Jun. 2012 Director
Jun. 2013 Senior Managing Director
Jun. 2016 Audit & Supervisory Board Member (current)

Outside Audit & Supervisory Board Member (Independent)
Akihisa Mizuno



Apr. 1978 Joined Chubu Electric Power Co., Inc. (Chubu Electric Power)
Jun. 2008 Director, Senior Managing Executive Officer and General Manager of Corporate Planning & Strategy Div. of Chubu Electric Power
Jun. 2009 Representative Director and Executive Vice President of Chubu Electric Power
General Manager of Corporate Planning & Strategy Div. and General Manager of Affiliated Business Planning & Development Dept.
Jun. 2010 President & Director of Chubu Electric Power
Jun. 2015 Chairman of the Board of Directors of Chubu Electric Power (current)
Jun. 2016 Audit & Supervisory Board Member of Toyota Industries Corporation (current)

Outside Audit & Supervisory Board Member (Independent)
Masanao Tomozoe



Apr. 1977 Joined Toyota Motor Sales Co., Ltd.
Jun. 2005 Managing Officer of Toyota Motor Corporation (TMC)
Apr. 2011 Senior Managing Officer of TMC
Apr. 2011 Senior Vice President of Toyota Motor North America, Inc.
Jun. 2012 President and Representative Director of Toyota Motor Sales & Marketing Corporation
May 2015 Advisor of Central Japan International Airport Company, Limited
Jun. 2015 President and CEO of Central Japan International Airport
Jun. 2019 Audit & Supervisory Board Member of Toyota Industries Corporation (current)
Jun. 2019 Advisor of Central Japan International Airport (current)

Senior Executive Officers

Toshifumi Onishi
Yuji Ishizaki*

Taku Yamamoto*
Masahiro Kawaguchi

Keiichi Fukunaga
Koichi Ito

Yojiro Mizuno*

* Concurrently serving as directors

Executive Officers

Mikihiko Okamoto
Hiroaki Kayukawa
Norio Wakabayashi
Hiroaki Matsuda
Hisanori Miyajima
Hiroya Akatsuka

Keizo Hara
Toru Inagawa
Kazunari Masuoka
Hisashi Ichijo
Kenichi Onishi
Yoichiro Yamazaki

Toshihiko Shimizu
Hiroshi Matsumoto
Masanori Shirahama
Nobutomo Yasui
Hiroshi Fukagawa
Keitaro Hara

Yasushi Kawai
Kota Otoshi
Kazunari Kumakura
Shunji Sugimoto
Norio Otake
Shinya Mizutani

Europe



President
Matthias Fischer

21 Toyota Material Handling Europe AB
Mjölby, Sweden
Business activities: European headquarters for materials handling equipment production and sales
Establishment: 1946



Managing Director
Kristian Björkman

22 Toyota Material Handling Manufacturing Sweden AB
Mjölby, Sweden
Business activities: Production of materials handling equipment
Establishment: 1946



Managing Director
Giorgio Polonio

23 Toyota Material Handling Manufacturing Italy S.p.A.
Bologna, Italy
Business activities: Production of materials handling equipment
Establishment: 1942



Managing Director
Philippe Mahé

24 Toyota Material Handling Manufacturing France SAS
Ancenis, France
Business activities: Production of materials handling equipment
Establishment: 1995




President & CEO
Remo Brunswiler

25 Vanderlande Industries B.V.
Veghel, The Netherlands
Business activities: Provision of logistics solutions
Establishment: 1949



President
Kazushige Murao

26 TD Deutsche Klimakompressor GmbH
Bernsdorf, Germany
Business activities: Production of compressors
Establishment: 1998



CEO
Thomas Nasiou

27 Uster Technologies AG
Uster, Switzerland
Business activities: Production, sales and after-sales services of quality measurement instruments for fiber, yarn and fabric
Establishment: 1875

Japan

1 Kariya Plant
Kariya-shi, Aichi
Main products: Textile machinery, compressors
Start of operations: 1927

2 Obu Plant
Obu-shi, Aichi
Main products: Compressor parts
Start of operations: 1944

3 Kyowa Plant
Obu-shi, Aichi
Main products: Electronic equipment, automotive press dies, production facilities, engine parts
Start of operations: 1953

4 Nagakusa Plant
Obu-shi, Aichi
Main products: Vehicles
Start of operations: 1967

5 Takahama Plant
Takahama-shi, Aichi
Main products: Materials handling equipment, materials handling systems
Start of operations: 1970

6 Hekinan Plant
Hekinan-shi, Aichi
Main products: Diesel engines, gasoline engines
Start of operations: 1982

7 Higashichita Plant
Handa-shi, Aichi
Main products: Foundry parts, diesel engines
Start of operations: 2000

8 Higashiura Plant
Higashiura-cho, Chita-gun, Aichi
Main products: Compressor parts
Start of operations: 2002

9 Anjo Plant
Anjo-shi, Aichi
Main products: Electronic equipment
Start of operations: 2007



President
Osamu Miura

10 Aichi Corporation
Ageo-shi, Saitama
Business activities: Production, sales and after-sales services of aerial work platforms
Establishment: 1962

The Americas



President & CEO
Brett Wood

11 Toyota Material Handling North America, Inc.
Columbus, Indiana, U.S.A.
Business activities: U.S. headquarters for materials handling equipment production and sales
Establishment: 2010



Senior Vice President
Tony Miller

12 Toyota Industrial Equipment Mfg., Inc.
Columbus, Indiana, U.S.A.
Business activities: Production of materials handling equipment
Establishment: 1988



President
Jeff Rufener

13 Toyota Material Handling USA, Inc.
Columbus, Indiana, U.S.A.
Business activities: Sales of materials handling equipment
Establishment: 2001



CEO
Mike Field

14 The Raymond Corporation
Greene, New York, U.S.A.
Business activities: Production, sales and after-sales services of materials handling equipment
Establishment: 1922



President
Hiroshi Kuriyama

20 Toyota Material Handling Mercosur Indústria e Comércio de Equipamentos Ltda
São Paulo, Brazil
Business activities: Production, sales and after-sales services of materials handling equipment
Establishment: 2004



President & CEO
Mike Romano

15 Toyota Advanced Logistics North America, Inc.
Indianapolis, Indiana, U.S.A.
Business activities: U.S. headquarters for logistics solutions
Establishment: 2017



CEO
Mike Romano

16 Bastian Solutions, LLC
Indianapolis, Indiana, U.S.A.
Business activities: Integration of logistic systems
Establishment: 1952



CEO
Dave Crandall

17 Toyota Industries Commercial Finance, Inc.
Dallas, Texas, U.S.A.
Business activities: Sales financing for materials handling equipment
Establishment: 2014



President
Hisashi Kusaba


18 Michigan Automotive Compressor, Inc.
Parma, Michigan, U.S.A.
Business activities: Production of compressors
Establishment: 1989



President
Hiroto Ikeno

19 TD Automotive Compressor Georgia, LLC
Pendergrass, Georgia, U.S.A.
Business activities: Production of compressors
Establishment: 2004

Asia



Managing Director
Yoshimitsu Hayashi

28 Toyota Industries Engine India Private Limited
Bangalore, India
Business activities: Production of diesel engines
Establishment: 2015



Managing Director
Toshihiko Shimizu

29 Kirloskar Toyota Textile Machinery Pvt. Ltd.
Bangalore, India
Business activities: Production, sales and after-sales services of textile machinery
Establishment: 1995



President
Keizo Hara

30 Toyota Industry (Kunshan) Co., Ltd.
Kunshan, Jiangsu, China
Business activities: Production of materials handling equipment and automotive parts, etc.
Establishment: 1994



President
Akira Fujii

31 TD Automotive Compressor Kunshan Co., Ltd.
Kunshan, Jiangsu, China
Business activities: Production of compressors
Establishment: 2005



President
Yasushi Watanabe

32 Yantai Shougang TD Automotive Compressor Co., Ltd.
Yantai, Shandong, China
Business activities: Production of compressors
Establishment: 2012



President
Masaya Nakamura

33 P.T. TD Automotive Compressor Indonesia
Bekasi, Indonesia
Business activities: Production of compressors
Establishment: 2011



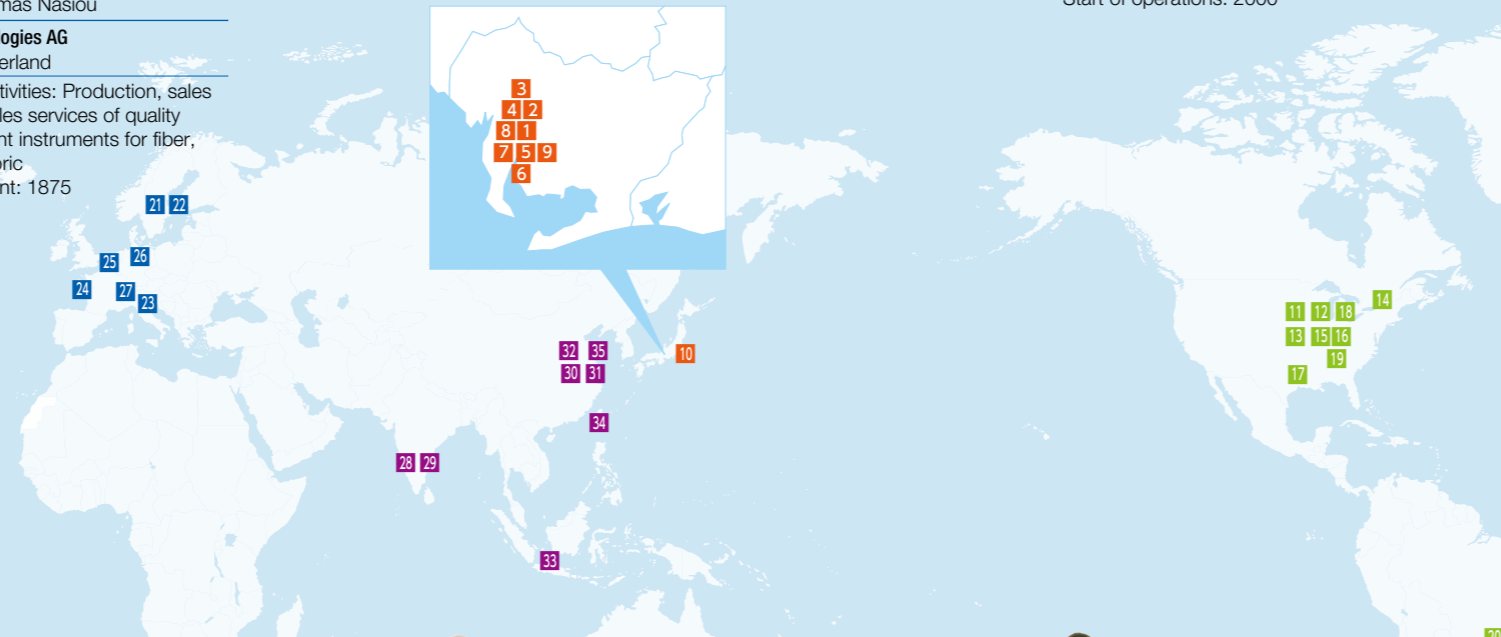
CEO
Eric Lin

34 Tailift Material Handling Taiwan Co., Ltd.
Taichung, Taiwan
Business activities: Production, sales and after-sales services of materials handling equipment
Establishment: 2014



President
Amy Lin

35 Global Power Co. Ltd. (Tailift)
Qingdao, Shandong, China
Business activities: Production, sales and after-sales services of materials handling equipment
Establishment: 2000



Investor Information (As of March 31, 2019)

Corporate Head Office

TOYOTA INDUSTRIES CORPORATION
2-1, Toyoda-cho, Kariya-shi, Aichi, 448-8671, Japan
Telephone: +81-(0)566-22-2511
Facsimile: +81-(0)566-27-5650

Date of Establishment

November 18, 1926

Common Stock

No par value
Authorized: 1,100,000,000 shares
Issued: 325,840,640 shares
(including treasury stock)
Share unit: 100 shares

Capital Stock

80,462 million yen

Stock Exchange Listings

Tokyo and Nagoya (Ticker Code: 6201)

Number of Shareholders

16,082

Independent Accountant

PricewaterhouseCoopers Aarata LLC
Otemachi Park Building 1-1-1 Otemachi, Chiyoda-ku, Tokyo,
100-0004, Japan

Transfer Agent

Special Account Management Institution

Mitsubishi UFJ Trust and Banking Corporation
1-4-5, Marunouchi, Chiyoda-ku, Tokyo, 100-8212, Japan

Major Shareholders

Name	Number of Shares Held (Thousands)	Percentage of Total Shares in Issue (Except for Treasury Stock) (%)
Toyota Motor Corporation	76,600	24.67
DENSO Corporation	29,647	9.55
Towa Real Estate Co., Ltd.	16,291	5.25
Toyota Tsusho Corporation	15,294	4.93
The Master Trust Bank of Japan, Ltd. (Trust Account)	12,943	4.17
Japan Trustee Services Bank, Ltd. (Trust Account)	12,229	3.94
Nippon Life Insurance Company	6,580	2.12
Aisin Seiki Co., Ltd.	6,578	2.12
Aioi Nissay Dowa Insurance Co., Ltd.	4,903	1.58
NORTHERN TRUST CO. (AVFC) RE SILCHESTER INTERNATIONAL INVESTORS INTERNATIONAL VALUE EQUITY TRUST	4,747	1.53
Total	185,816	59.85

Notes: 1. Toyota Industries Corporation also holds 15,355 thousand shares of treasury stock but is excluded from the above list.

2. Shares held for the purpose of trust services of respective banks are as follows:

The Master Trust Bank of Japan, Ltd. (Trust Account)	12,943 (Thousands)
Japan Trustee Services Bank, Ltd. (Trust Account)	12,229 (Thousands)
NORTHERN TRUST CO. (AVFC) RE SILCHESTER INTERNATIONAL INVESTORS INTERNATIONAL VALUE EQUITY TRUST	4,747 (Thousands)

Distribution of Shares

