

Consolidated Eleven-Year Summary

Toyota Industries Corporation
Years ended March 31

Millions of yen

	International Financial Reporting		Standards (IFRS)	Generally Accepted Accounting Principles in Japan (JGAAP)							
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
For the Year											
Net sales	2,214,946	2,003,973	1,675,148	2,243,220	2,166,661	2,007,856	1,615,244	1,543,352	1,479,839	1,377,769	1,584,252
Operating profit (loss)	134,684	147,445	127,345	134,712	117,574	107,691	77,098	70,092	68,798	22,002	(6,621)
Profit before income taxes*1	202,225	209,827	181,986	185,398	170,827	138,133	86,836	80,866	73,911	31,756	14,343
Profit (loss)*2	152,748	168,180	131,398	183,036	115,263	91,705	53,119	58,594	47,205	(26,273)	(32,767)
Investments in tangible assets*3	113,748	115,458	77,393	75,438	126,395	109,479	89,459	58,404	38,254	26,963	104,495
Depreciation*3	85,639	77,738	73,253	77,366	70,782	64,153	57,954	59,830	62,372	73,238	87,219
Research and development expenses	88,807	77,647	69,524	65,440	47,785	46,326	39,057	32,070	27,788	26,826	33,646
Per share of common stock (yen):											
Earnings (loss) per share*2, *4											
Basic	491.97	541.67	420.78	582.58	367.06	292.76	170.36	188.02	151.51	(84.33)	(105.16)
Diluted	491.97	541.67	420.78	582.57	366.99	292.57	170.35	188.02	151.51	(84.33)	(105.16)
Share of equity attributable to owners of the parent	7,986.59	8,223.82	7,125.37	6,481.97	7,500.16	5,640.08	4,719.66	3,662.26	3,300.17	3,390.02	2,987.16
Cash dividends per share	155.00	150.00	125.00	120.00	110.00	85.00	55.00	50.00	50.00	30.00	40.00
At year-end											
Total assets	5,261,174	5,258,500	4,558,212	4,199,196	4,650,896	3,799,010	3,243,779	2,656,984	2,481,452	2,589,246	2,327,432
Share of equity attributable to owners of the parent	2,479,718	2,553,391	2,240,293	2,113,948	2,425,929	1,829,326	1,524,933	1,197,841	1,075,939	1,104,929	977,670
Capital stock	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462
Number of shares outstanding (excluding treasury stock) (thousands)	310,485	310,487	310,489	314,226	314,155	313,730	312,207	311,687	311,564	311,570	311,577
Cash flows											
Net cash provided by operating activities	270,306	268,567	239,094	240,169	182,191	155,059	151,299	101,718	153,661	203,452	65,768
Net cash used in investing activities	(395,000)	(340,324)	(86,925)	(531,561)	(160,769)	(118,483)	(274,210)	(9,403)	(187,574)	(36,855)	(114,217)
Net cash provided by (used in) financing activities	40,467	153,303	789	130,923	(8,918)	6,183	7,050	10,279	(85,728)	(38,230)	120,971
Cash and cash equivalents at end of year	239,140	323,830	243,685	92,399	248,706	226,406	179,359	296,811	195,566	317,590	188,011
Indices											
Operating profit ratio (%)	6.1	7.4	7.6	6.0	5.4	5.4	4.8	4.5	4.6	1.6	(0.4)
EBITDA (millions of yen)*5	323,936	313,055	276,193	369,857	248,854	216,175	155,234	161,876	150,481	90,521	71,608
Return on equity (ROE) (%)*6	6.1	7.0	6.1	8.3	5.6	5.7	4.1	5.4	4.5	(2.6)	(2.8)
Return on assets (ROA) (%)*7	2.9	3.4	3.0	4.1	2.7	2.6	1.8	2.3	1.9	(1.1)	(1.2)
D/E ratio (%)*8	52.3	45.7	43.6	43.7	32.0	39.9	45.4	53.8	56.8	60.3	68.6
Ratio of share of equity attributable to owners of the parent*9	47.1	48.6	49.1	48.5	50.7	46.6	45.4	43.0	41.4	40.8	40.0
Number of employees (persons)	64,641	61,152	52,623	51,458	52,523	49,333	47,412	43,516	40,825	38,903	39,916

*1: The figures prior to fiscal 2017 are ordinary income under JGAAP.

*2: Profit (loss) attributable to owners of the parent

*3: Investments in tangible assets and depreciation apply to property, plant and equipment. They do not include materials handling equipment leased under operating leases.

*4: Earnings (loss) per share is computed on the average number of shares for each year.

*5: Profit before income taxes + Interest expenses - Interest and dividends income + Depreciation and amortization (including assets other than property, plant and equipment)

*6: Profit (loss) attributable to owners of the parent / Average share of equity attributable to owners of the parent at the beginning and the end of the fiscal year

*7: Profit (loss) attributable to owners of the parent / Average total assets at the beginning and the end of the fiscal year

*8: Interest-bearing debt / (Share of equity attributable to owners of the parent - Subscription rights to shares)

*9: (Share of equity attributable to owners of the parent - Subscription rights to shares) / Total assets

Notes: 1. Toyota Industries has adopted IFRS beginning from the end of fiscal 2017.

2. Operating profit in fiscal 2018 includes a one-time effect of ¥14.3 billion arising from changes in retirement benefit plans.