

# Board of Directors, Audit & Supervisory Board Members and Managing Officers

(As of June 30, 2018)

## Directors

**Chairman**  
**Tetsuro Toyoda**



Apr. 1970 Joined Toyota Motor Sales Co., Ltd.  
Feb. 1991 Vice President of Toyota Motor Sales, U.S.A., Inc.  
Jun. 1991 Director of Toyota Industries Corporation (TICO)  
Jun. 1997 Managing Director of TICO  
Jun. 1999 Senior Managing Director of TICO  
Jun. 2002 Executive Vice President of TICO  
Jun. 2005 President of TICO  
Jun. 2013 Chairman of TICO (current)  
Jun. 2016 Chairman of the Central Japan Economic Federation (current)

**President**  
**Akira Onishi**



Apr. 1981 Joined Toyota Industries Corporation (TICO)  
Jun. 2005 Director of TICO  
Jun. 2006 Managing Officer of TICO  
Jun. 2008 Senior Managing Officer of TICO  
Jun. 2010 Senior Managing Director of TICO  
Jun. 2013 President of TICO (current)

**Executive Vice President**  
**Kazue Sasaki**



Apr. 1977 Joined Toyota Industries Corporation (TICO)  
Jun. 2003 Director of TICO  
Jun. 2006 Managing Officer of TICO  
Jun. 2008 Senior Managing Officer of TICO  
Jun. 2010 Director of TICO  
Jun. 2011 Senior Managing Director of TICO  
Jun. 2013 Executive Vice President of TICO (current)

**Executive Vice President**  
**Takuo Sasaki**



Apr. 1980 Joined Toyota Motor Co., Ltd.  
Jun. 2009 Managing Officer of Toyota Motor Corporation (TMC)  
Jun. 2011 President of Toyota Financial Services Corporation  
Jun. 2011 Advisor of TMC  
Apr. 2013 Managing Officer of TMC  
Apr. 2015 Advisor of Toyota Industries Corporation (TICO)  
Jun. 2015 Senior Managing Director of TICO  
Jun. 2016 Director and Senior Managing Officer of TICO  
Jun. 2018 Executive Vice President of TICO (current)

**Director**  
**Taku Yamamoto**



Apr. 1979 Joined Toyota Industries Corporation (TICO)  
Jun. 2007 Managing Officer of TICO  
Jun. 2012 Senior Managing Officer of TICO  
Jun. 2014 Director of TICO  
Jun. 2016 Director and Senior Managing Officer of TICO (current)

**Director**  
**Yojiro Mizuno**



Apr. 1983 Joined Toyota Industries Corporation (TICO)  
Jun. 2010 Managing Officer of TICO  
Jun. 2016 Senior Managing Officer of TICO  
Jun. 2018 Director and Senior Managing Officer of TICO (current)

**Director**  
**Yuji Ishizaki**




Apr. 1980 Joined Toyota Industries Corporation (TICO)  
Jun. 2012 Managing Officer of TICO  
Jun. 2016 Senior Managing Officer of TICO  
Jun. 2018 Director and Senior Managing Officer of TICO (current)

**Outside Director**  
**Shuzo Sumi**



Apr. 1970 Joined The Tokio Marine & Fire Insurance Co., Ltd. (Tokio Marine)  
Jun. 2000 Director and Chief Representative in London of Tokio Marine  
Jun. 2002 Managing Director of Tokio Marine  
Oct. 2004 Managing Director of Tokio Marine & Nichido Fire Insurance Co., Ltd. (Tokio Marine & Nichido)  
Jun. 2005 Senior Managing Director of Tokio Marine & Nichido  
Jun. 2007 President and Chief Executive Officer of Tokio Marine & Nichido  
Jun. 2007 President and Chief Executive Officer of Tokio Marine Holdings, Inc. (Tokio Marine Holdings)  
Jun. 2013 Chairman of the Board of Tokio Marine & Nichido  
Jun. 2013 Chairman of the Board of Tokio Marine Holdings (current)  
Jun. 2014 Director of Toyota Industries Corporation (current)

**Outside Director**  
**Kenichiro Yamanishi**



Apr. 1975 Joined Mitsubishi Electric Corporation (Mitsubishi Electric)  
Apr. 2006 Executive Officer of Mitsubishi Electric  
Apr. 2008 Senior Executive Officer of Mitsubishi Electric  
Apr. 2010 Representative Executive Officer and President & CEO of Mitsubishi Electric  
Jun. 2010 Director, Representative Executive Officer and President & CEO of Mitsubishi Electric  
Apr. 2014 Chairman of Mitsubishi Electric  
Jun. 2015 Director of Toyota Industries Corporation (current)  
Apr. 2018 Director and Executive Corporate Adviser of Mitsubishi Electric  
Jun. 2018 Executive Corporate Adviser of Mitsubishi Electric (current)


**Outside Director**  
**Mitsuhsa Kato**



Apr. 1975 Joined Toyota Motor Co., Ltd.  
Jun. 2004 Managing Officer of Toyota Motor Corporation (TMC)  
Jun. 2006 President of Toyota Technocraft Co., Ltd.  
Jun. 2006 Advisor of TMC  
Jun. 2007 Retired from Advisor of TMC  
Jun. 2010 Retired from President of Toyota Technocraft  
Jun. 2010 Senior Managing Director of TMC  
Jun. 2011 Senior Managing Officer of TMC  
Jun. 2012 Executive Vice President of TMC  
Jun. 2015 Director of Toyota Industries Corporation (current)  
Apr. 2016 Chairman of Toyota Central R&D Labs., Inc. (current)  
Apr. 2017 Director of TMC  
Jun. 2017 Senior Advisor of TMC (current)

## Audit & Supervisory Board Members

**Full-Time Audit & Supervisory Board Member**  
**Shinya Furukawa**




Apr. 1977 Joined Toyota Motor Sales Co., Ltd.  
Jun. 2005 Director of Toyota Industries Corporation (TICO)  
Jun. 2006 Managing Officer of TICO  
Jun. 2008 Senior Managing Officer of TICO  
Jun. 2010 Senior Managing Director of TICO  
Jun. 2015 Executive Vice President of TICO  
Jun. 2018 Audit & Supervisory Board Member of TICO (current)

**Full-Time Audit & Supervisory Board Member**  
**Toshifumi Ogawa**




Apr. 1976 Joined Toyota Industries Corporation (TICO)  
Jun. 2006 Managing Officer of TICO  
Jun. 2010 Senior Managing Officer of TICO  
Jun. 2012 Director of TICO  
Jun. 2013 Senior Managing Director of TICO  
Jun. 2016 Audit & Supervisory Board Member of TICO (current)

**Outside Audit & Supervisory Board Member**  
**Takahiko Ijichi**



Apr. 1976 Joined Toyota Motor Co., Ltd.  
Jun. 2004 Managing Officer of Toyota Motor Corporation (TMC)  
Jun. 2008 Senior Managing Director of TMC  
Jun. 2011 Director and Senior Managing Officer of TMC  
Jun. 2013 Advisor of TMC  
Jun. 2013 Director and President of Towa Real Estate Co., Ltd.  
Jun. 2015 Audit & Supervisory Board Member of Toyota Industries Corporation (current)  
Jun. 2015 Executive Vice President of TMC  
Apr. 2017 Director of TMC  
Jun. 2017 Senior Advisor of TMC (current)  
Jun. 2017 Chairman of the Board of Directors and Representative Director of Aioi Nissay Dowa Insurance Co., Ltd. (current)

**Outside Audit & Supervisory Board Member**  
**Akihisa Mizuno**



Apr. 1978 Joined Chubu Electric Power Co., Inc. (Chubu Electric Power)  
Jun. 2008 Director, Senior Managing Executive Officer and General Manager of Corporate Planning & Strategy Div. of Chubu Electric Power  
Jun. 2009 Representative Director and Executive Vice President of Chubu Electric Power  
General Manager of Corporate Planning & Strategy Div. and General Manager of Affiliated Business Planning & Development Dept.  
Jun. 2010 President & Director of Chubu Electric Power  
Jun. 2015 Chairman of the Board of Directors of Chubu Electric Power (current)  
Jun. 2016 Audit & Supervisory Board Member of Toyota Industries Corporation (current)

## Managing Officers

### Senior Managing Officers

Toshifumi Onishi  
Taku Yamamoto\*  
Keiichi Fukunaga  
Junichi Harada  
Yojiro Mizuno\*  
Masahiro Kawaguchi  
Yuji Ishizaki\*

\* Concurrently serving as directors

### Managing Officers

Yukihisa Tsuchimoto  
Takashi Ito  
Toshiya Yamagishi  
Mikihiko Okamoto  
Keizo Hara  
Masafumi Kunito  
Toshihiko Shimizu  
Koichi Ito  
Yasushi Kawai

Hiroaki Kayukawa  
Toru Inagawa  
Hiroshi Matsumoto  
Kota Otoshi  
Norio Wakabayashi  
Kazunari Masuoka  
Kazunari Kumakura  
Hiroaki Matsuda  
Hisashi Ichijo

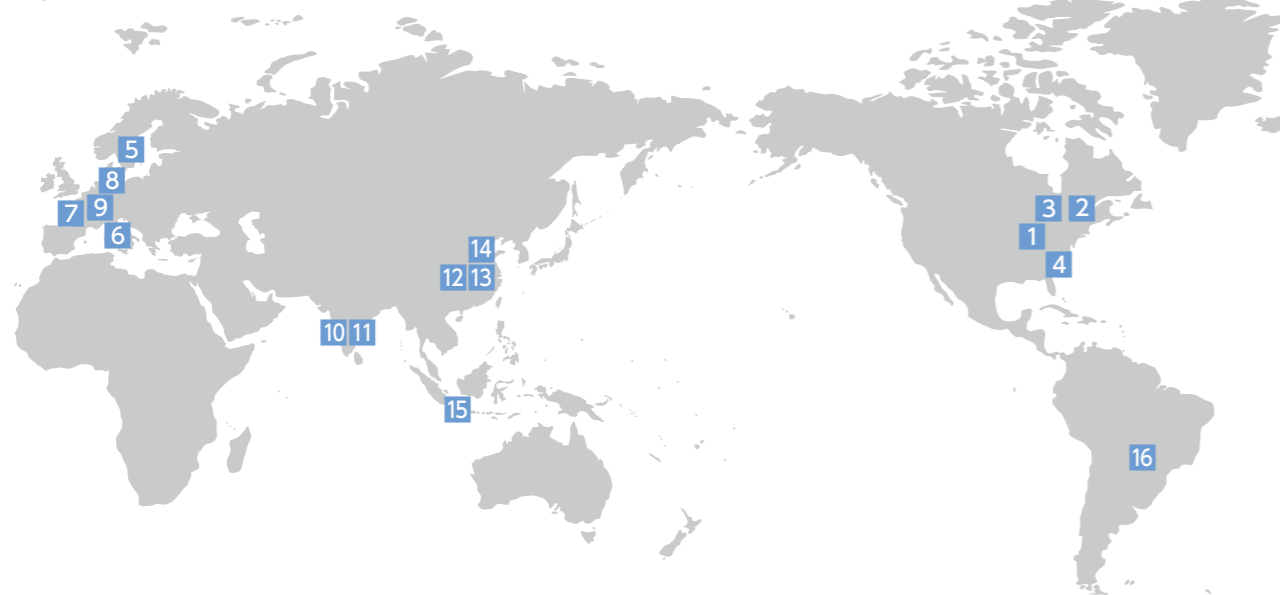
Nobutomo Yasui  
Shunji Sugimoto  
Hisanori Miyajima  
Kenichi Onishi  
Hiroshi Fukagawa  
Norio Otake  
Hiroya Akatsuka  
Yoichiro Yamazaki

## Major Production Bases (As of March 31, 2018)

### Major Plants (Parent Company)

Plant	Location	Main Products	Start of Operations
Kariya Plant	Kariya-shi, Aichi	Textile machinery, compressors	1927
Obu Plant	Obu-shi, Aichi	Compressor parts	1944
Kyowa Plant	Obu-shi, Aichi	Electronic equipment, automotive press dies, production facilities, engine parts	1953
Nagakusa Plant	Obu-shi, Aichi	Vehicles	1967
Takahama Plant	Takahama-shi, Aichi	Materials handling equipment, materials handling systems	1970
Hekinan Plant	Hekinan-shi, Aichi	Diesel engines, gasoline engines	1982
Higashichita Plant	Handa-shi, Aichi	Foundry parts, diesel engines	2000
Higashiura Plant	Higashiura-cho, Chita-gun, Aichi	Compressor parts	2002
Anjo Plant	Anjo-shi, Aichi	Electronic equipment	2007

### Major Plants (Outside Japan)



Company Name	Country	Location	Main Products	Year of Foundation
1 Toyota Industrial Equipment Mfg., Inc.	U.S.A.	Columbus, Indiana	Materials handling equipment	1988
2 The Raymond Corporation	U.S.A.	Greene, New York	Materials handling equipment	1922
3 Michigan Automotive Compressor, Inc.	U.S.A.	Parma, Michigan	Compressors	1989
4 TD Automotive Compressor Georgia, LLC	U.S.A.	Pendergrass, Georgia	Compressors	2004
5 Toyota Material Handling Manufacturing Sweden AB	Sweden	Mjölby	Materials handling equipment	1946
6 Toyota Material Handling Manufacturing Italy S.p.A.	Italy	Bologna	Materials handling equipment	1942
7 Toyota Material Handling Manufacturing France SAS	France	Ancenis	Materials handling equipment	1995
8 TD Deutsche Klimakompressor GmbH	Germany	Bernsdorf	Compressors	1998
9 Uster Technologies AG	Switzerland	Uster	Textile machinery	1875
10 Toyota Industries Engine India Private Limited	India	Bengaluru	Diesel engines	2015
11 Kirloskar Toyota Textile Machinery Pvt. Ltd.	India	Bengaluru	Textile machinery	1995
12 Toyota Industry (Kunshan) Co., Ltd.	China	Kunshan, Jiangsu	Automotive parts, materials handling equipment, etc.	1994
13 TD Automotive Compressor Kunshan Co., Ltd.	China	Kunshan, Jiangsu	Compressors	2005
14 Yantai Shougang TD Automotive Compressor Co., Ltd.	China	Yantai, Shandong	Compressors	2012
15 P.T. TD Automotive Compressor Indonesia	Indonesia	Bekasi	Compressors	2011
16 Toyota Material Handling Mercosur Indústria e Comércio de Equipamentos Ltda	Brazil	São Paulo	Materials handling equipment	2004

## Investor Information (As of March 31, 2018)

### Corporate Head Office

TOYOTA INDUSTRIES CORPORATION  
2-1, Toyoda-cho, Kariya-shi, Aichi, 448-8671, Japan  
Telephone: +81-(0)566-22-2511  
Facsimile: +81-(0)566-27-5650

### Date of Establishment

November 18, 1926

### Common Stock

No par value  
Authorized: 1,100,000,000 shares  
Issued: 325,840,640 shares  
(including treasury stock)  
Share unit: 100 shares

### Capital Stock

80,462 million yen

### Major Shareholders

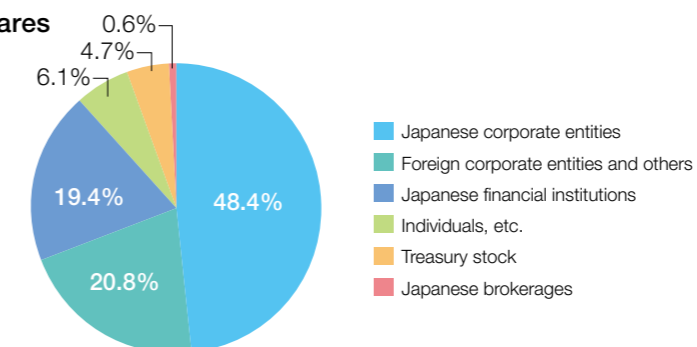
Name	Number of Shares Held (Thousands)	Percentage of Total Shares in Issue (Except for Treasury Stock) (%)
Toyota Motor Corporation	76,600	24.67
DENSO Corporation	29,647	9.55
Towa Real Estate Co., Ltd.	16,291	5.25
Toyota Tsusho Corporation	15,294	4.93
The Master Trust Bank of Japan, Ltd. (Trust Account)	11,503	3.71
Japan Trustee Services Bank, Ltd. (Trust Account)	10,706	3.45
Aisin Seiki Co., Ltd.	6,578	2.12
Nippon Life Insurance Company	5,922	1.91
Aioi Nissay Dowa Insurance Co., Ltd.	4,903	1.58
Toyota Industries Corporation Employee Ownership Program	4,070	1.31
Total	181,518	58.46

Notes: 1. Toyota Industries Corporation also holds 15,353 thousand shares of treasury stock but is excluded from the above list.

2. Shares held for the purpose of trust services of respective banks are as follows:

The Master Trust Bank of Japan, Ltd. (Trust Account) 11,503 (Thousands)  
Japan Trustee Services Bank, Ltd. (Trust Account) 10,706 (Thousands)

### Distribution of Shares



### Stock Exchange Listings

Tokyo and Nagoya (Ticker Code: 6201)

### Number of Shareholders

15,803

### Independent Accountant

PricewaterhouseCoopers Aarata LLC  
Otemachi Park Building 1-1-1 Otemachi, Chiyoda-ku, Tokyo, 100-0004, Japan

### Transfer Agent

### Special Account Management Institution

Mitsubishi UFJ Trust and Banking Corporation  
1-4-5, Marunouchi, Chiyoda-ku, Tokyo, 100-8212, Japan