

Consolidated Eleven-Year Summary

 Toyota Industries Corporation
 Years ended March 31

Millions of yen

	International Financial Reporting Standards (IFRS)				Generally Accepted Accounting Principles in Japan (JGAAP)							
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	
For the Year												
Net sales	¥2,003,973	¥1,675,148	¥1,696,856	¥2,166,661	¥2,007,856	¥1,615,244	¥1,543,352	¥1,479,839	¥1,377,769	¥1,584,252	¥2,000,536	
Operating profit (loss)	147,445	127,345	137,026	117,574	107,691	77,098	70,092	68,798	22,002	(6,621)	96,853	
Profit before income taxes*1	209,827	181,986	191,386	170,827	138,133	86,836	80,866	73,911	31,756	14,343	126,488	
Profit (loss)*2	168,180	131,398	194,270	115,263	91,705	53,119	58,594	47,205	(26,273)	(32,767)	80,460	
Investments in tangible assets*3	¥ 115,458	¥ 77,393	¥ 75,418	¥ 126,395	¥ 109,479	¥ 89,459	¥ 58,404	¥ 38,254	¥ 26,963	¥ 104,495	¥ 104,205	
Depreciation*3	77,738	73,253	78,253	70,782	64,153	57,954	59,830	62,372	73,238	87,219	83,744	
Research and development expenses	77,647	69,524	65,432	47,785	46,326	39,057	32,070	27,788	26,826	33,646	36,750	
Per share of common stock (yen):												
Earnings (loss) per share*2, *4												
Basic	¥ 541.67	¥ 420.78	¥ 618.34	¥ 367.06	¥ 292.76	¥ 170.36	¥ 188.02	¥ 151.51	¥ (84.33)	¥ (105.16)	¥ 257.50	
Diluted	541.67	420.78	618.33	366.99	292.57	170.35	188.02	151.51	(84.33)	(105.16)	257.43	
Share of equity attributable to owners of the parent	8,223.82	7,125.37	6,678.80	7,500.16	5,640.08	4,719.66	3,662.26	3,300.17	3,390.02	2,987.16	4,483.32	
Cash dividends per share	150.00	125.00	120.00	110.00	85.00	55.00	50.00	50.00	30.00	40.00	60.00	
At year-end												
Total assets	¥5,258,500	¥4,558,212	¥4,317,282	¥4,650,896	¥3,799,010	¥3,243,779	¥2,656,984	¥2,481,452	¥2,589,246	¥2,327,432	¥2,965,585	
Share of equity attributable to owners of the parent	2,553,391	2,240,293	2,098,658	2,425,929	1,829,326	1,524,933	1,197,841	1,075,939	1,104,929	977,670	1,453,996	
Capital stock	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	
Number of shares outstanding (excluding treasury stock) (thousands)	310,487	310,489	314,226	314,155	313,730	312,207	311,687	311,564	311,570	311,577	311,589	
Cash flows												
Net cash provided by operating activities	¥ 268,567	¥ 239,094	¥ 248,049	¥ 182,191	¥ 155,059	¥ 151,299	¥ 101,718	¥ 153,661	¥ 203,452	¥ 65,768	¥ 188,805	
Net cash used in investing activities	(340,324)	(86,925)	(532,238)	(160,769)	(118,483)	(274,210)	(9,403)	(187,574)	(36,855)	(114,217)	(138,789)	
Net cash provided by (used in) financing activities	153,303	789	124,495	(8,918)	6,183	7,050	10,279	(85,728)	(38,230)	120,971	(33,992)	
Cash and cash equivalents at end of year	323,830	243,685	92,399	248,706	226,406	179,359	296,811	195,566	317,590	188,011	121,284	
Indices												
Operating profit ratio (%)	7.4	7.6	8.1	5.4	5.4	4.8	4.5	4.6	1.6	(0.4)	4.8	
EBITDA (millions of yen)*5	¥ 313,055	¥ 276,193	¥ 279,444	¥ 248,854	¥ 216,175	¥ 155,234	¥ 161,876	¥ 150,481	¥ 90,521	¥ 71,608	¥ 222,125	
Return on equity (ROE) (%)*6	7.0	6.1	8.7	5.6	5.7	4.1	5.4	4.5	(2.6)	(2.8)	5.1	
Return on assets (ROA) (%)*7	3.4	3.0	4.3	2.7	2.6	1.8	2.3	1.9	(1.1)	(1.2)	2.5	
D/E ratio (%)*8	45.7	43.6	43.0	32.0	39.9	45.4	53.8	56.8	60.3	68.6	37.4	
Ratio of share of equity attributable to owners of the parent*9	48.6	49.1	48.6	50.7	46.6	45.4	43.0	41.4	40.8	40.0	47.1	
Number of employees (persons)	61,152	52,623	51,458	52,523	49,333	47,412	43,516	40,825	38,903	39,916	39,528	

*1: The figures prior to fiscal 2016 are ordinary income under JGAAP.

*2: Profit (loss) attributable to owners of the parent

*3: Investments in tangible assets and depreciation apply to property, plant and equipment. They do not include materials handling equipment leased under operating leases.

*4: Earnings (loss) per share is computed on the average number of shares for each year.

*5: Profit before income taxes + Interest expenses – Interest and dividends income + Depreciation and amortization (including assets other than property, plant and equipment)

*6: Profit (loss) attributable to owners of the parent / Average share of equity attributable to owners of the parent at the beginning and the end of the fiscal year

*7: Profit (loss) attributable to owners of the parent / Average total assets at the beginning and the end of the fiscal year

*8: Interest-bearing debt / (Share of equity attributable to owners of the parent – Subscription rights to shares)

*9: (Share of equity attributable to owners of the parent – Subscription rights to shares) / Total assets

Note: Toyota Industries has adopted IFRS beginning from the end of fiscal 2017. The figures in fiscal 2016 have been reclassified in accordance with IFRS.