

Financial Section

Primary Impacts on Financial Results Accompanying Transition to International Financial Reporting Standards (IFRS)	P77
Consolidated Statements of Financial Position	P78-79
Consolidated Statements of Profit or Loss	P80
Consolidated Statements of Comprehensive Income	P81
Consolidated Statements of Changes in Equity	P82-83
Consolidated Statements of Cash Flows	P84-85

† Toyota Industries has adopted IFRS beginning from the end of fiscal 2017.
The figures in fiscal 2016 have been reclassified in accordance with IFRS.

Corporate Information

Board of Directors, Audit & Supervisory Board Members and Managing Officers	P86-87
Major Production Bases	P88
Investor Information	P89

Note:

For details on the consolidated financial statements, please refer to the financial results and securities report, which are posted on the following Website: <https://www.toyota-industries.com>

Comparison of FY2017 Results (Japanese GAAP) and FY2017 Results (IFRS)

1) Impact on Net Sales

(¥ Billion)		
JGAAP	IFRS	Difference
2,250.4	1,675.1	-575.3

- <Primary Differences>**
- Offsetting supply-for-a-fee transactions: -¥561.9 billion
Net amounts equivalent to value-added sales are recognized as revenue.
(Breakdown) Vehicle: -¥484.1 billion
Engine: -¥77.6 billion, etc.
 - Deduction of sales incentives: -¥13.1 billion
Sales incentives are recognized as the actual discount and deducted from net sales.

2) Impact on Operating Profit

(¥ Billion)		
JGAAP	IFRS	Difference
122.9	127.3	+4.4

- <Primary Differences>**
- Discontinuation of amortization of goodwill: +¥7.5 billion
The Company no longer amortizes goodwill on a regular basis and determines whether to conduct an impairment loss every fiscal year.
 - Change in depreciation method: -¥1.7 billion
The depreciation method has been changed to the straight-line method, the same as amortization.
The useful lives of machinery have been standardized throughout the Toyota Industries Group.
 - Reclassification: -¥2.3 billion
Among non-operating profit/expenses, line items other than financial profit/expenses are reclassified into operating profit/expenses.

3) Impact on Total Assets

(¥ Billion)		
JGAAP	IFRS	Difference
4,428.6	4,558.2	+129.6

- <Primary Differences>**
- Fair market valuation of unlisted stock: +¥57.7 billion
 - Change in depreciation method: +¥34.3 billion
 - Discontinuation of amortization of goodwill: +¥14.7 billion
 - Recognition of development assets: +¥12.0 billion

Consolidated Statements of Financial Position

Toyota Industries Corporation
For the years ended March 31, 2016 and 2017

	Millions of yen		
	Transition date (April 1, 2015)	2016	2017
Assets			
Current assets			
Cash and cash equivalents	¥ 248,706	¥ 92,399	¥ 243,685
Trade receivables and other receivables	475,415	624,240	646,542
Other financial assets	92,189	273,410	174,301
Inventories	192,947	195,982	194,427
Income tax receivables	8,640	7,170	21,106
Other current assets	37,926	38,958	42,356
Total current assets	1,055,825	1,232,161	1,322,420
Non-current assets			
Property, plant and equipment	740,171	815,399	833,329
Goodwill and intangible assets	203,042	189,207	185,813
Trade receivables and other receivables	999	1,005	149
Investments accounted for by the equity method	14,332	13,593	8,673
Other financial assets	2,677,218	2,028,284	2,161,509
Net defined benefit assets	22,283	11,651	18,129
Deferred tax assets	31,812	22,599	23,800
Other non-current assets	3,729	3,379	4,386
Total non-current assets	3,693,589	3,085,121	3,235,791
Total assets	¥4,749,415	¥4,317,282	¥4,558,212

	Millions of yen		
	Transition date (April 1, 2015)	2016	2017
Liabilities and Equity			
Liabilities			
Current liabilities			
Trade payables and other payables	¥ 354,643	¥ 355,882	¥ 387,333
Corporate bonds and loans	146,789	190,844	311,663
Other financial liabilities	138,667	75,440	71,807
Accrued income taxes	15,225	48,051	11,163
Provisions	5,653	9,336	7,397
Other current liabilities	19,072	20,186	21,237
Total current liabilities	680,051	699,741	810,603
Non-current liabilities			
Corporate bonds and loans	625,382	711,424	665,890
Other financial liabilities	121,632	106,248	79,375
Net defined benefit liabilities	88,062	88,942	92,552
Provisions	6,245	6,888	6,479
Deferred tax liabilities	756,584	517,854	567,803
Other non-current liabilities	14,927	16,868	19,039
Total non-current liabilities	1,612,834	1,448,227	1,431,140
Total liabilities	2,292,886	2,147,969	2,241,744
Equity			
Share of equity attributable to owners of the parent			
Capital stock	80,462	80,462	80,462
Capital surplus	105,592	105,517	105,417
Retained earnings	705,521	855,317	954,503
Treasury stock	(41,509)	(41,266)	(59,272)
Other components of shareholders' equity	1,541,262	1,098,627	1,159,181
Total share of equity attributable to owners of the parent	2,391,330	2,098,658	2,240,293
Non-controlling interests	65,198	70,655	76,174
Total equity	2,456,528	2,169,313	2,316,467
Total liabilities and equity	¥4,749,415	¥4,317,282	¥4,558,212

Consolidated Statements of Profit or Loss

Toyota Industries Corporation
For the years ended March 31, 2016 and 2017

	Millions of yen	
	2016	2017
Net sales	¥1,696,856	¥1,675,148
Cost of sales	(1,291,859)	(1,278,378)
Gross profit	404,997	396,769
Selling, general and administrative expenses	(266,894)	(268,354)
Other profit	10,879	11,411
Other expenses	(11,956)	(12,480)
Operating profit	137,026	127,345
Financial income	67,264	63,734
Financial expenses	(13,536)	(10,067)
Share of profit (loss) of investments accounted for by the equity method	632	974
Profit before income taxes	191,386	181,986
Income taxes	(52,865)	(44,420)
Profit from continuing operations	138,521	137,565
Profit from discontinued operations	61,435	—
Profit	199,956	137,565
Profit attributable to:		
Owners of the parent	194,270	131,398
Non-controlling interests	5,685	6,167
Earnings per share		
Basic		
Continuing operations	¥ 422.80	¥ 420.78
Discontinued operations	195.54	—
Earnings per share—basic (yen)	618.34	420.78
Diluted:		
Continuing operations	422.79	—
Discontinued operations	195.54	—
Earnings per share—diluted (yen)	618.33	—

Consolidated Statements of Comprehensive Income

Toyota Industries Corporation
For the years ended March 31, 2016 and 2017

	Millions of yen	
	2016	2017
Profit	¥199,956	¥137,565
Other comprehensive income:		
Items not to be reclassified into profit or loss		
Profit (loss) from FVTOCI financial assets	(409,198)	77,802
Remeasurements of defined benefit plans	(7,022)	4,862
Other comprehensive income of affiliates accounted for by the equity method	(18)	21
Total items not to be reclassified into profit or loss	(416,239)	82,686
Items that can be reclassified into profit or loss		
Foreign currency translation adjustment	(35,492)	(18,913)
Cash flow hedges	(556)	1,242
Other comprehensive income of affiliates accounted for by the equity method	(689)	162
Total items that can be reclassified into profit or loss	(36,737)	(17,509)
Total other comprehensive income	(452,977)	65,177
Comprehensive income	(253,021)	202,743
Total comprehensive income attributable to:		
Owners of the parent		
Continuing operations	(316,549)	197,355
Discontinued operations	61,475	—
Total owners of the parent	(255,074)	197,355
Non-controlling interests	2,053	5,387

Consolidated Statements of Changes in Equity

Toyota Industries Corporation
For the years ended March 31, 2016 and 2017

	Millions of yen					
	Share of equity attributable to owners of the parent					
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Other components of shareholders' equity	
					Profit (loss) from FVTOCI financial assets	Remeasurements of defined benefit plans
Balance at April 1, 2015	¥80,462	¥105,592	¥705,521	¥(41,509)	¥1,541,869	¥ —
Profit	—	—	194,270	—	—	—
Other comprehensive income	—	—	—	—	(409,158)	(6,830)
Total comprehensive income	—	—	194,270	—	(409,158)	(6,830)
Repurchase of treasury stock	—	—	—	(20)	—	—
Disposal of treasury stock	—	(30)	—	263	—	—
Dividends	—	—	(37,699)	—	—	—
Changes in ownership interest of subsidiaries	—	(44)	—	—	—	—
Changes in non-controlling interests as a result of change in scope of consolidation	—	—	—	—	—	—
Reclassified into retained earnings	—	—	(6,774)	—	(56)	6,830
Other increases (decreases)	—	—	—	—	—	—
Total transactions with owners	—	(75)	(44,474)	242	(56)	6,830
Balance at March 31, 2016	¥80,462	¥105,517	¥855,317	¥(41,266)	¥1,132,655	¥ —
Profit	—	—	131,398	—	—	—
Other comprehensive income	—	—	—	—	77,521	4,811
Total comprehensive income	—	—	131,398	—	77,521	4,811
Repurchase of treasury stock	—	(36)	—	(18,011)	—	—
Disposal of treasury stock	—	(0)	—	5	—	—
Dividends	—	—	(37,609)	—	—	—
Changes in ownership interest of subsidiaries	—	(62)	—	—	—	—
Changes in non-controlling interests as a result of changes in scope of consolidation	—	—	—	—	—	—
Reclassified into retained earnings	—	—	5,395	—	(584)	(4,811)
Other increases (decreases)	—	—	—	—	—	—
Total transactions with owners	—	(99)	(32,213)	(18,005)	(584)	(4,811)
Balance at March 31, 2017	¥80,462	¥105,417	¥954,503	¥(59,272)	¥1,209,592	¥ —

	Millions of yen						
	Share of equity attributable to owners of the parent						
	Other components of shareholders' equity				Total	Non-controlling interests	Total equity
	Foreign currency translation adjustment	Cash flow hedges	Subscription rights to shares	Total			
Balance at April 1, 2015	¥ —	¥ (679)	¥72	¥1,541,262	¥2,391,330	¥65,198	¥2,456,528
Profit	—	—	—	—	194,270	5,685	199,956
Other comprehensive income	(32,799)	(556)	—	(449,344)	(449,344)	(3,632)	(452,977)
Total comprehensive income	(32,799)	(556)	—	(449,344)	(255,074)	2,053	(253,021)
Repurchase of treasury stock	—	—	—	—	(20)	—	(20)
Disposal of treasury stock	—	—	—	—	232	—	232
Dividends	—	—	—	—	(37,699)	(1,670)	(39,369)
Changes in ownership interest of subsidiaries	—	—	—	—	(44)	117	72
Changes in non-controlling interests as a result of change in scope of consolidation	—	—	—	—	—	5,059	5,059
Reclassified into retained earnings	—	—	—	6,774	—	—	—
Other increases (decreases)	—	—	(65)	(65)	(65)	(103)	(168)
Total transactions with owners	—	—	(65)	6,709	(37,597)	3,403	(34,193)
Balance at March 31, 2016	¥(32,799)	¥(1,235)	¥ 6	¥1,098,627	¥2,098,658	¥70,655	¥2,169,313
Profit	—	—	—	—	131,398	6,167	137,565
Other comprehensive income	(17,618)	1,242	—	65,957	65,957	(779)	65,177
Total comprehensive income	(17,618)	1,242	—	65,957	197,355	5,387	202,743
Repurchase of treasury stock	—	—	—	—	(18,048)	—	(18,048)
Disposal of treasury stock	—	—	—	—	5	—	5
Dividends	—	—	—	—	(37,609)	(2,290)	(39,899)
Changes in ownership interest of subsidiaries	—	—	—	—	(62)	30	(31)
Changes in non-controlling interests as a result of changes in scope of consolidation	—	—	—	—	—	30	30
Reclassified into retained earnings	—	—	—	(5,395)	—	—	—
Other increases (decreases)	—	—	(6)	(6)	(6)	2,360	2,354
Total transactions with owners	—	—	(6)	(5,402)	(55,721)	131	(55,589)
Balance at March 31, 2017	¥(50,417)	¥ 6	¥—	¥1,159,181	¥2,240,293	¥76,174	¥2,316,467

Consolidated Statements of Cash Flows

Toyota Industries Corporation
For the years ended March 31, 2016 and 2017

	Millions of yen	
	2016	2017
Cash flows from operating activities:		
Profit before income taxes	¥191,386	¥181,986
Profit before income taxes from discontinued operations	93,025	—
Depreciation and amortization	143,836	148,957
Impairment losses	2,034	2,136
Interest and dividends income	(66,367)	(62,862)
Interest expenses	10,588	8,111
Share of (profit) loss of investments accounted for by the equity method	(632)	(974)
(Increase) decrease in inventories	(7,602)	(3,010)
(Increase) decrease in trade receivables and other receivables	(25,448)	(16,249)
Increase (decrease) in trade payables and other payables	9,189	28,589
Others	(112,404)	(16,772)
Subtotal	237,607	269,912
Interest and dividends income received	66,364	63,186
Interest expenses paid	(10,401)	(8,374)
Income taxes paid	(45,521)	(85,630)
Net cash provided by operating activities	248,049	239,094
Cash flows from investing activities:		
Payments from purchase of property, plant and equipment	(150,598)	(164,225)
Proceeds from sales of property, plant and equipment	10,044	10,167
Payments for purchases of investment securities	(716)	(30,612)
Proceeds from sales of investment securities	375	7,591
Payments for acquisition of subsidiaries' stock resulting in change in scope of consolidation	(9,717)	(2,855)
Proceeds from sales of subsidiaries' stock resulting in change in scope of consolidation	140,097	—
Payments for loans made	(570)	(607)
Proceeds from collection of loans	914	958
Payments for bank deposits	(358,634)	(373,122)
Proceeds from withdrawals of bank deposits	120,735	480,742
Payments for transfer of business	(277,643)	(3,269)
Others	(6,523)	(11,691)
Net cash used in investing activities	(532,238)	(86,925)

	Millions of yen	
	2016	2017
Cash flows from financing activities:		
Payments for acquisition of subsidiaries' stock not resulting in change in scope of consolidation	(155)	(131)
Proceeds from sales of subsidiaries' stock not resulting in change in scope of consolidation	524	463
Net increase (decrease) in short-term loans (within three months)	23,839	16,384
Proceeds from short-term loans payable	127,110	36,921
Repayments of short-term loans payable	(68,105)	(114,087)
Proceeds from long-term loans payable	153,980	63,242
Repayments of long-term loans payable	(38,574)	(36,084)
Proceeds from issuance of corporate bonds	25,481	80,068
Repayments of corporate bonds	(46,965)	(20,000)
Payments for repurchase of treasury stock	(20)	(18,048)
Cash dividends paid	(37,699)	(37,609)
Cash dividends paid to non-controlling interests	(1,670)	(2,290)
Proceeds from payments by non-controlling interests	102	2,245
Others	(13,352)	29,714
Net cash provided by (used in) financing activities	124,495	789
Translation adjustments of cash and cash equivalents	3,386	(1,672)
Net increase (decrease) in cash and cash equivalents	(156,307)	151,286
Cash and cash equivalents at beginning of period	248,706	92,399
Cash and cash equivalents at end of period	¥ 92,399	¥243,685

Board of Directors, Audit & Supervisory Board Members and Managing Officers

(As of June 30, 2017)

Directors

Chairman | Tetsuro Toyoda

Apr. 1970 Joined Toyota Motor Sales Co., Ltd.
Feb. 1991 Vice President of Toyota Motor Sales, U.S.A., Inc.
Jun. 1991 Director of Toyota Industries Corporation (TICO)
Jun. 1997 Managing Director of TICO
Jun. 1999 Senior Managing Director of TICO
Jun. 2002 Executive Vice President of TICO
Jun. 2005 President of TICO
Jun. 2013 Chairman of TICO (current)
Jun. 2016 Chairman of the Central Japan Economic Federation (current)



President | Akira Onishi

Apr. 1981 Joined Toyota Industries Corporation (TICO)
Jun. 2005 Director of TICO
Jun. 2006 Managing Officer of TICO
Jun. 2008 Senior Managing Officer of TICO
Jun. 2010 Senior Managing Director of TICO
Jun. 2013 President of TICO (current)



Executive Vice President | Kazue Sasaki

Apr. 1977 Joined Toyota Industries Corporation (TICO)
Jun. 2003 Director of TICO
Jun. 2006 Managing Officer of TICO
Jun. 2008 Senior Managing Officer of TICO
Jun. 2010 Director of TICO
Jun. 2011 Senior Managing Director of TICO
Jun. 2013 Executive Vice President of TICO (current)



Executive Vice President | Shinya Furukawa

Apr. 1977 Joined Toyota Motor Sales Co., Ltd.
Jun. 2005 Director of Toyota Industries Corporation (TICO)
Jun. 2006 Managing Officer of TICO
Jun. 2008 Senior Managing Officer of TICO
Jun. 2010 Senior Managing Director of TICO
Jun. 2015 Executive Vice President of TICO (current)



Executive Vice President | Masaharu Suzuki

Apr. 1976 Joined Toyota Industries Corporation (TICO)
Jun. 2008 Managing Officer of TICO
Jun. 2011 Senior Managing Director of TICO
Jun. 2016 Executive Vice President of TICO (current)



Director | Takuo Sasaki

Apr. 1980 Joined Toyota Motor Co., Ltd.
Jun. 2009 Managing Officer of Toyota Motor Corporation (TMC)
Jun. 2011 President of Toyota Financial Services Corporation
Jun. 2011 Advisor of TMC
Apr. 2013 Managing Officer of TMC
Apr. 2015 Advisor of Toyota Industries Corporation (TICO)
Jun. 2015 Senior Managing Director of TICO
Jun. 2016 Director and Senior Managing Officer of TICO (current)



Director | Kan Otsuka

Apr. 1977 Joined Toyota Motor Co., Ltd.
Jun. 2008 Managing Officer of Toyota Industries Corporation (TICO)
Jun. 2012 Senior Managing Officer of TICO
Jun. 2013 Director of TICO
Jun. 2016 Director and Senior Managing Officer of TICO (current)



Director | Taku Yamamoto

Apr. 1979 Joined Toyota Industries Corporation (TICO)
Jun. 2007 Managing Officer of TICO
Jun. 2012 Senior Managing Officer of TICO
Jun. 2014 Director of TICO
Jun. 2016 Director and Senior Managing Officer of TICO (current)



Outside Director | Shuzo Sumi

Apr. 1970 Joined The Tokio Marine & Fire Insurance Co., Ltd. (Tokio Marine)
Jun. 2000 Director and Chief Representative in London of Tokio Marine
Jun. 2002 Managing Director of Tokio Marine
Oct. 2004 Managing Director of Tokio Marine & Nichido Fire Insurance Co., Ltd. (Tokio Marine & Nichido)
Jun. 2005 Senior Managing Director of Tokio Marine & Nichido
Jun. 2007 President and Chief Executive Officer of Tokio Marine & Nichido
Jun. 2007 President and Chief Executive Officer of Tokio Marine Holdings, Inc. (Tokio Marine Holdings)
Jun. 2013 Chairman of the Board of Tokio Marine & Nichido
Jun. 2013 Chairman of the Board of Tokio Marine Holdings (current)
Jun. 2014 Director of Toyota Industries Corporation (current)



Outside Director | Kenichiro Yamanishi

Apr. 1975 Joined Mitsubishi Electric Corporation (Mitsubishi Electric)
Apr. 2006 Executive Officer of Mitsubishi Electric
Apr. 2008 Senior Executive Officer of Mitsubishi Electric
Apr. 2010 Representative Executive Officer and President & CEO of Mitsubishi Electric
Jun. 2010 Director, Representative Executive Officer and President & CEO of Mitsubishi Electric
Apr. 2014 Chairman of Mitsubishi Electric (current)
Jun. 2015 Director of Toyota Industries Corporation (current)



Outside Director | Mitsuhsa Kato

Apr. 1975 Joined Toyota Motor Co., Ltd.
Jun. 2004 Managing Officer of Toyota Motor Corporation (TMC)
Jun. 2006 President of Toyota Technocraft Co., Ltd.
Jun. 2006 Advisor of TMC
Jun. 2007 Retired from Advisor of TMC
Jun. 2010 Retired from President of Toyota Technocraft
Jun. 2010 Senior Managing Director of TMC
Jun. 2011 Senior Managing Officer of TMC
Jun. 2012 Executive Vice President of TMC
Jun. 2015 Director of Toyota Industries Corporation (current)
Apr. 2016 Chairman of Toyota Central R&D Labs., Inc. (current)
Apr. 2017 Director of TMC
Jun. 2017 Senior Advisor of TMC (current)



Audit & Supervisory Board Members

Full-Time Audit & Supervisory Board Member | Toshifumi Ogawa

Apr. 1976 Joined Toyota Industries Corporation (TICO)
Jun. 2006 Managing Officer of TICO
Jun. 2010 Senior Managing Officer of TICO
Jun. 2012 Director of TICO
Jun. 2013 Senior Managing Director of TICO
Jun. 2016 Audit & Supervisory Board Member of TICO (current)



Full-Time Audit & Supervisory Board Member | Kohei Nozaki

Apr. 1980 Joined Toyota Industries Corporation (TICO)
Jun. 2007 Managing Officer of TICO
Jun. 2010 Senior Managing Officer of TICO
Jun. 2014 Audit & Supervisory Board Member of TICO (current)



Outside Audit & Supervisory Board Member | Hans-Juergen Marx

Oct. 1978 Assistant Professor of Faculty of Literature, Nanzan University
Apr. 1986 Professor of Faculty of Literature, Nanzan University
Apr. 1993 President of Nanzan University
Apr. 2000 Professor of Faculty of Humanities, Nanzan University
Apr. 2008 Chairman and Director of Nanzan School Corporation
Jun. 2010 Audit & Supervisory Board Member of Toyota Industries Corporation (current)
Apr. 2017 President of Fuji Women's University (current)



Outside Audit & Supervisory Board Member | Takahiko Ijichi

Apr. 1976 Joined Toyota Motor Co., Ltd.
Jun. 2004 Managing Officer of Toyota Motor Corporation (TMC)
Jun. 2008 Senior Managing Director of TMC
Jun. 2011 Director and Senior Managing Officer of TMC
Jun. 2013 Advisor of TMC
Jun. 2013 Director and President of Towa Real Estate Co., Ltd.
Jun. 2015 Audit & Supervisory Board Member of Toyota Industries Corporation (current)
Jun. 2015 Retired from Advisor of TMC
Jun. 2015 Executive Vice President of TMC
Jun. 2015 Retired from Director and President of Towa Real Estate
Apr. 2017 Director of TMC
Jun. 2017 Senior Advisor of TMC (current)



Outside Audit & Supervisory Board Member | Akihisa Mizuno

Apr. 1978 Joined Chubu Electric Power Co., Inc. (Chubu Electric Power)
Jun. 2008 Director, Senior Managing Executive Officer and General Manager of Corporate Planning & Strategy Div. of Chubu Electric Power
Jun. 2009 Representative Director and Executive Vice President of Chubu Electric Power
General Manager of Corporate Planning & Strategy Div. and General Manager of Affiliated Business Planning & Development Dept.
Jun. 2010 President & Director of Chubu Electric Power
Jun. 2015 Chairman of the Board of Directors of Chubu Electric Power (current)
Jun. 2016 Audit & Supervisory Board Member of Toyota Industries Corporation (current)



Managing Officers

Senior Managing Officers

Takuo Sasaki*
Toshifumi Onishi
Kan Otsuka*
Taku Yamamoto*
Keiichi Fukunaga
Junichi Harada

Managing Officers

Yukihisa Tsuchimoto
Takashi Ito
Toshiya Yamagishi
Mikihiko Okamoto
Yojiro Mizuno
Masahiro Kawaguchi
Yuji Ishizaki
Keizo Hara
Kiyotsugu Kurimoto

Masafumi Kunito
Toshihiko Shimizu
Koichi Ito
Yasushi Kawai
Hiroaki Kayukawa
Toru Inagawa
Hiroshi Matsumoto
Kota Otoshi
Norio Wakabayashi

Kazunari Masuoka
Kazunari Kumakura
Hiroaki Matsuda
Hisashi Ichijo
Nobutomo Yasui
Shunji Sugimoto
Hisanori Miyajima

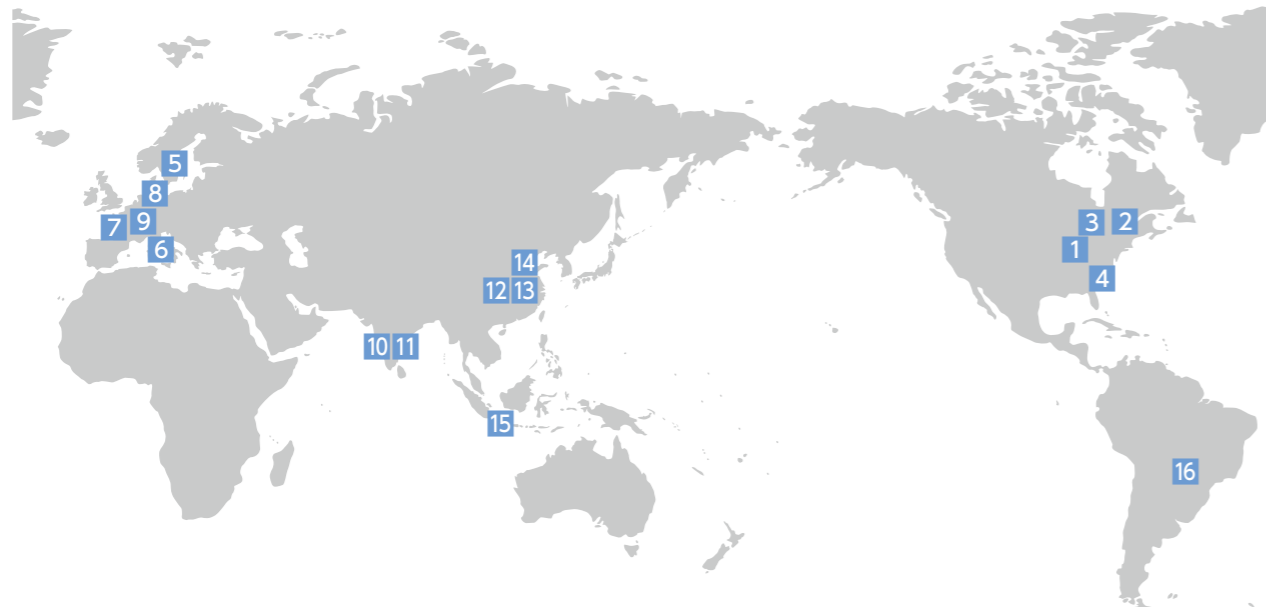
* Concurrently serving as directors

Major Production Bases (As of March 31, 2017)

Major Plants (Parent Company)

Plant	Location	Main Products	Start of Operations
Kariya Plant	Kariya-shi, Aichi	Textile machinery, compressors	1927
Obu Plant	Obu-shi, Aichi	Compressor parts	1944
Kyowa Plant	Obu-shi, Aichi	Electronic equipment, automotive press dies, production facilities, engine parts	1953
Nagakusa Plant	Obu-shi, Aichi	Vehicles	1967
Takahama Plant	Takahama-shi, Aichi	Materials handling equipment, materials handling systems	1970
Hekinan Plant	Hekinan-shi, Aichi	Diesel engines, gasoline engines	1982
Higashichita Plant	Handa-shi, Aichi	Foundry parts, diesel engines	2000
Higashiura Plant	Higashiura-cho, Chita-gun, Aichi	Compressor parts	2002
Anjo Plant	Anjo-shi, Aichi	Electronic equipment	2007

Major Plants (Outside Japan)



Company Name	Country	Location	Main Products	Year of Foundation
1 Toyota Industrial Equipment Mfg., Inc.	U.S.A.	Columbus, Indiana	Materials handling equipment	1988
2 The Raymond Corporation	U.S.A.	Greene, New York	Materials handling equipment	1922
3 Michigan Automotive Compressor, Inc.	U.S.A.	Parma, Michigan	Compressors	1989
4 TD Automotive Compressor Georgia, LLC	U.S.A.	Pendergrass, Georgia	Compressors	2004
5 Toyota Material Handling Manufacturing Sweden AB	Sweden	Mjölby	Materials handling equipment	1946
6 Toyota Material Handling Manufacturing Italy S.p.A.	Italy	Bologna	Materials handling equipment	1942
7 Toyota Material Handling Manufacturing France SAS	France	Ancenis	Materials handling equipment	1995
8 TD Deutsche Klimakompressor GmbH	Germany	Bernsdorf	Compressors	1998
9 Uster Technologies AG	Switzerland	Uster	Textile machinery	1875
10 Toyota Industries Engine India Private Limited	India	Bengaluru	Diesel engines	2015
11 Kirloskar Toyota Textile Machinery Pvt. Ltd.	India	Bengaluru	Textile machinery	1995
12 Toyota Industry (Kunshan) Co., Ltd.	China	Kunshan, Jiangsu	Automotive parts, materials handling equipment, etc.	1994
13 TD Automotive Compressor Kunshan Co., Ltd.	China	Kunshan, Jiangsu	Compressors	2005
14 Yantai Shougang TD Automotive Compressor Co., Ltd.	China	Yantai, Shandong	Compressors	2012
15 P.T. TD Automotive Compressor Indonesia	Indonesia	Bekasi	Compressors	2011
16 Toyota Material Handling Mercosur Indústria e Comércio de Equipamentos Ltda	Brazil	São Paulo	Materials handling equipment	2004

Investor Information (As of March 31, 2017)

Corporate Head Office

TOYOTA INDUSTRIES CORPORATION
2-1, Toyoda-cho, Kariya-shi, Aichi, 448-8671, Japan
Telephone: +81-(0)566-22-2511
Facsimile: +81-(0)566-27-5650

Date of Establishment

November 18, 1926

Common Stock

No par value
Authorized: 1,100,000,000 shares
Issued: 325,840,640 shares
(including treasury stock)
Share unit: 100 shares

Capital Stock

80,462 million yen

Major Shareholders

Name	Number of Shares Held (Thousands)	Percentage of Total Shares in Issue (%)
Toyota Motor Corporation	76,600	23.51
DENSO Corporation	29,647	9.10
Towa Real Estate Co., Ltd.	16,291	5.00
Toyota Tsusho Corporation	15,294	4.69
The Master Trust Bank of Japan, Ltd. (Trust Account)	10,852	3.33
Japan Trustee Services Bank, Ltd. (Trust Account)	9,731	2.99
Nippon Life Insurance Company	6,580	2.02
Aisin Seiki Co., Ltd.	6,578	2.02
Aioi Nissay Dowa Insurance Co., Ltd.	4,903	1.50
Toyota Industries Corporation Employee Ownership Program	4,160	1.28
Total	180,640	55.44

Notes: 1. Toyota Industries Corporation also holds 15,351 thousand shares of treasury stock but is excluded from the above list.

2. Shares held for the purpose of trust services of respective banks are as follows:

The Master Trust Bank of Japan, Ltd. (Trust Account) 10,852 (Thousands)
Japan Trustee Services Bank, Ltd. (Trust Account) 9,731 (Thousands)

Distribution of Shares

