

Consolidated Eleven-Year Summary

Toyota Industries Corporation
Years ended March 31

Millions of yen

	International Financial Reporting Standards (IFRS)		Generally Accepted Accounting Principles in Japan (JGAAP)								
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
For the Year											
Net sales	¥1,675,148	¥1,696,856	¥2,166,661	¥2,007,856	¥1,615,244	¥1,543,352	¥1,479,839	¥1,377,769	¥1,584,252	¥2,000,536	¥1,878,398
Operating profit (loss)	127,345	137,026	117,574	107,691	77,098	70,092	68,798	22,002	(6,621)	96,853	89,954
Profit before income taxes*1	181,986	191,386	170,827	138,133	86,836	80,866	73,911	31,756	14,343	126,488	108,484
Profit (loss)*2	131,398	194,270	115,263	91,705	53,119	58,594	47,205	(26,273)	(32,767)	80,460	59,468
Investments in tangible assets*3	¥ 77,393	¥ 75,418	¥ 126,395	¥ 109,479	¥ 89,459	¥ 58,404	¥ 38,254	¥ 26,963	¥ 104,495	¥ 104,205	¥ 129,023
Depreciation*3	73,253	78,253	70,782	64,153	57,954	59,830	62,372	73,238	87,219	83,744	74,449
Research and development expenses	69,524	65,432	47,785	46,326	39,057	32,070	27,788	26,826	33,646	36,750	34,548
Per share of common stock (yen):											
Earnings (loss) per share*2, *4											
Basic	¥ 420.78	¥ 618.34	¥ 367.06	¥ 292.76	¥ 170.36	¥ 188.02	¥ 151.51	¥ (84.33)	¥ (105.16)	¥ 257.50	¥ 189.88
Diluted	420.78	618.33	366.99	292.57	170.35	188.02	151.51	(84.33)	(105.16)	257.43	189.66
Share of equity attributable to owners of the parent	7,125.37	6,678.80	7,500.16	5,640.08	4,719.66	3,662.26	3,300.17	3,390.02	2,987.16	4,483.32	5,612.11
Cash dividends per share	125.00	120.00	110.00	85.00	55.00	50.00	50.00	30.00	40.00	60.00	50.00
At year-end											
Total assets	¥4,558,212	¥4,317,282	¥4,650,896	¥3,799,010	¥3,243,779	¥2,656,984	¥2,481,452	¥2,589,246	¥2,327,432	¥2,965,585	¥3,585,857
Share of equity attributable to owners of the parent	2,240,293	2,098,658	2,425,929	1,829,326	1,524,933	1,197,841	1,075,939	1,104,929	977,670	1,453,996	1,810,483
Capital stock	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462
Number of shares outstanding (excluding treasury stock) (thousands)	310,489	314,226	314,155	313,730	312,207	311,687	311,564	311,570	311,577	311,589	312,075
Cash flows											
Net cash provided by operating activities	¥ 239,094	¥ 248,049	¥ 182,191	¥ 155,059	¥ 151,299	¥ 101,718	¥ 153,661	¥ 203,452	¥ 65,768	¥ 188,805	¥ 177,467
Net cash used in investing activities	(86,925)	(532,238)	(160,769)	(118,483)	(274,210)	(9,403)	(187,574)	(36,855)	(114,217)	(138,789)	(164,446)
Net cash provided by (used in) financing activities	789	124,495	(8,918)	6,183	7,050	10,279	(85,728)	(38,230)	120,971	(33,992)	(19,749)
Cash and cash equivalents at end of year	243,685	92,399	248,706	226,406	179,359	296,811	195,566	317,590	188,011	121,284	108,569
Indices											
Operating profit ratio (%)	7.6	8.1	5.4	5.4	4.8	4.5	4.6	1.6	(0.4)	4.8	4.8
EBITDA (millions of yen)*5	¥ 276,193	¥ 279,444	¥ 248,854	¥ 216,175	¥ 155,234	¥ 161,876	¥ 150,481	¥ 90,521	¥ 71,608	¥ 222,125	¥ 191,007
Return on equity (ROE) (%)*6	6.1	8.7	5.6	5.7	4.1	5.4	4.5	(2.6)	(2.8)	5.1	3.5
Return on assets (ROA) (%)*7	3.0	4.3	2.7	2.6	1.8	2.3	1.9	(1.1)	(1.2)	2.5	1.7
D/E ratio (%)*8	43.6	43.0	32.0	39.9	45.4	53.8	56.8	60.3	68.6	37.4	29.9
Ratio of share of equity attributable to owners of the parent*9	49.1	48.6	50.7	46.6	45.4	43.0	41.4	40.8	40.0	47.1	48.8
Number of employees (persons)	52,623	51,458	52,523	49,333	47,412	43,516	40,825	38,903	39,916	39,528	36,096

*1: The figures prior to fiscal 2016 are ordinary income under JGAAP.

*2: Profit (loss) attributable to owners of the parent

*3: Investments in tangible assets and depreciation apply to property, plant and equipment. They do not include materials handling equipment leased under operating leases.

*4: Earnings (loss) per share is computed on the average number of shares for each year.

*5: Profit before income taxes + Interest expenses – Interest and dividends income + Depreciation and amortization (including assets other than property, plant and equipment)

*6: Profit (loss) attributable to owners of the parent / Average share of equity attributable to owners of the parent at the beginning and the end of the fiscal year

*7: Profit (loss) attributable to owners of the parent / Average total assets at the beginning and the end of the fiscal year

*8: Interest-bearing debt / (Share of equity attributable to owners of the parent – Subscription rights to shares)

*9: (Share of equity attributable to owners of the parent – Subscription rights to shares) / Total assets

Note: Toyota Industries has adopted IFRS beginning from the end of fiscal 2017. The figures in fiscal 2016 have been reclassified in accordance with IFRS.