



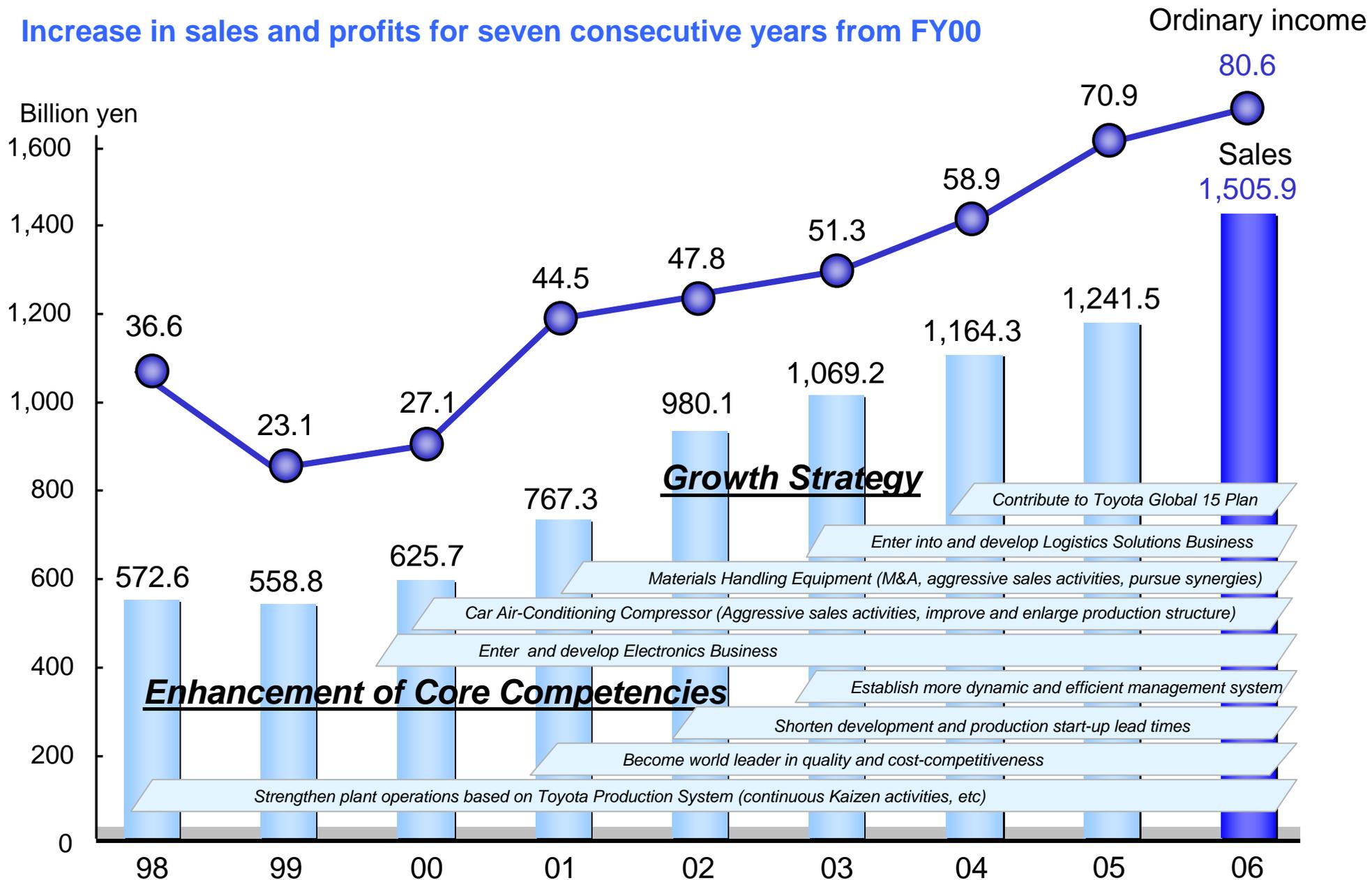
FY2006 Financial Results

Twelve months
Ended March 31, 2006

April 27, 2006

Business expansion via growth strategy and enhancement of core competencies

Increase in sales and profits for seven consecutive years from FY00



Achieved Record-High sales and profits

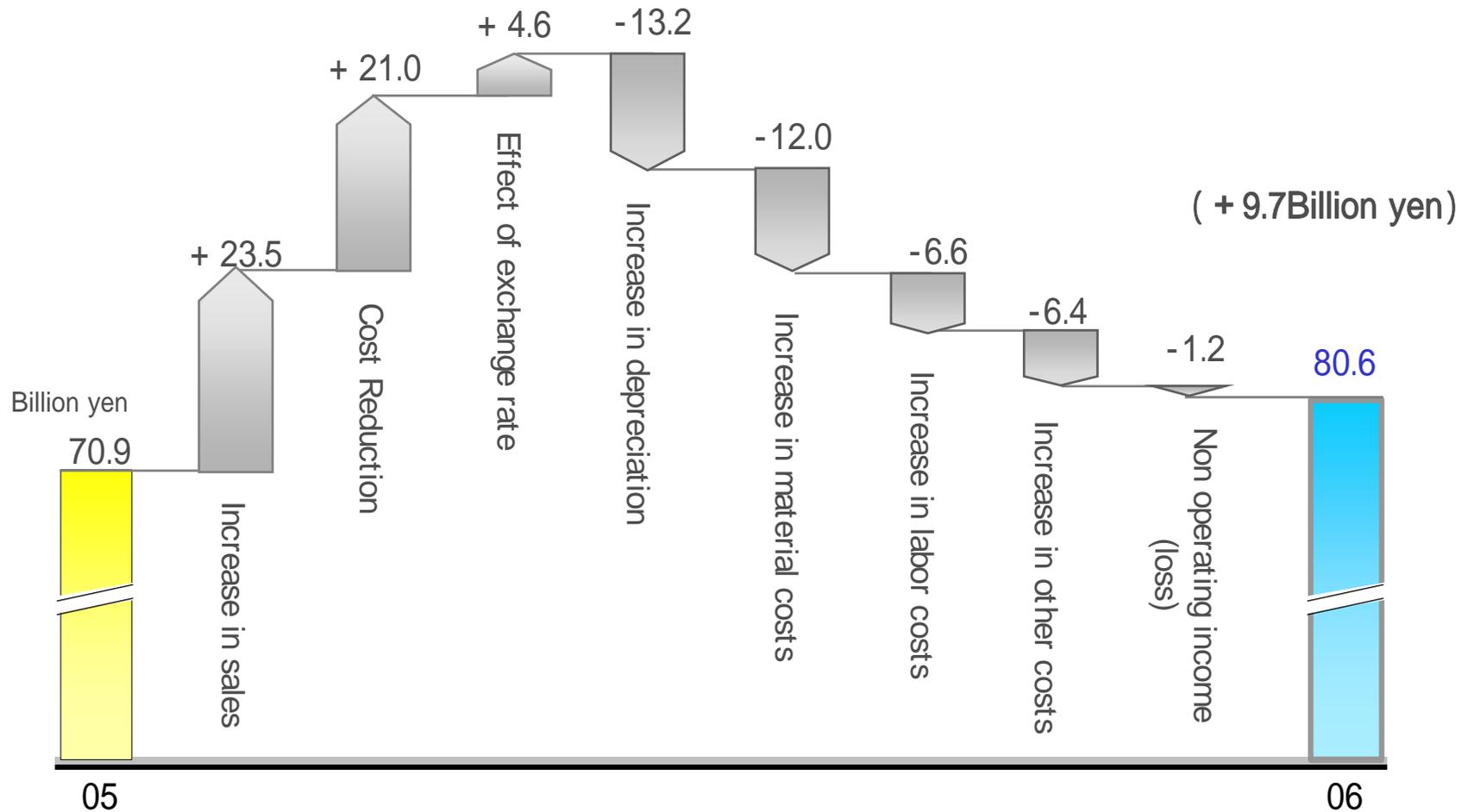
	FY2006	FY2005	Change	Change(%)
	Billion yen			
Net Sales	* 1,505.9	1,241.5	+ 264.4	+ 21%
Operating Income	* 64.0	53.1	+ 10.9	+ 21%
Ordinary Income	* 80.6	70.9	+ 9.7	+ 14%
Net Income	* 47.0	43.3	+ 3.7	+ 9%

* Record High

Exchange Rate	113yen/1\$	108yen/1\$
	138yen/1Euro	135yen/1Euro

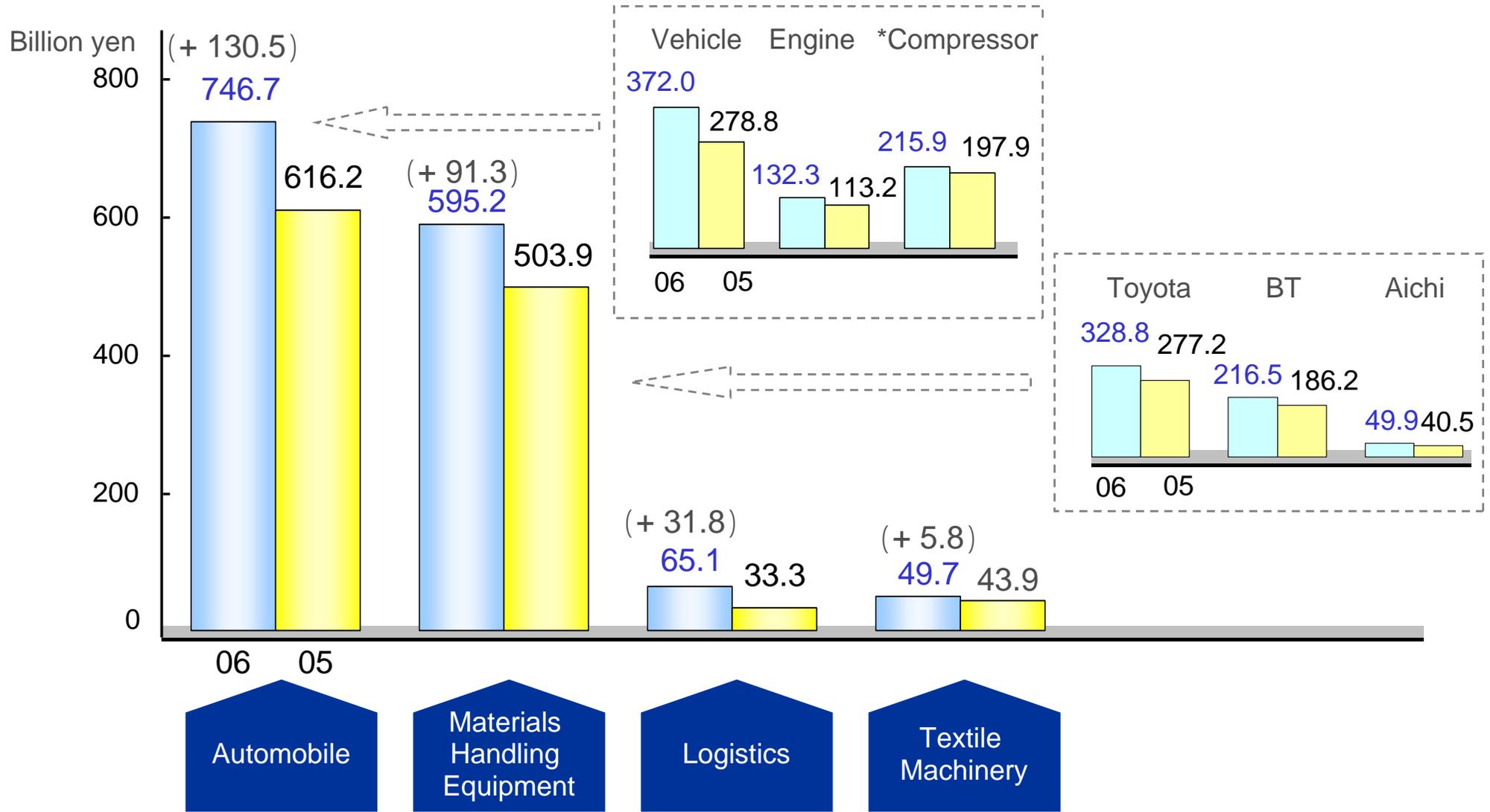
Sales increase and cost-reduction efforts offset

rising raw materials prices and increase in depreciation expenses



Sales increased in all segments

06 (+ 264.4) **05**
1,505.9 ← **1,241.5**

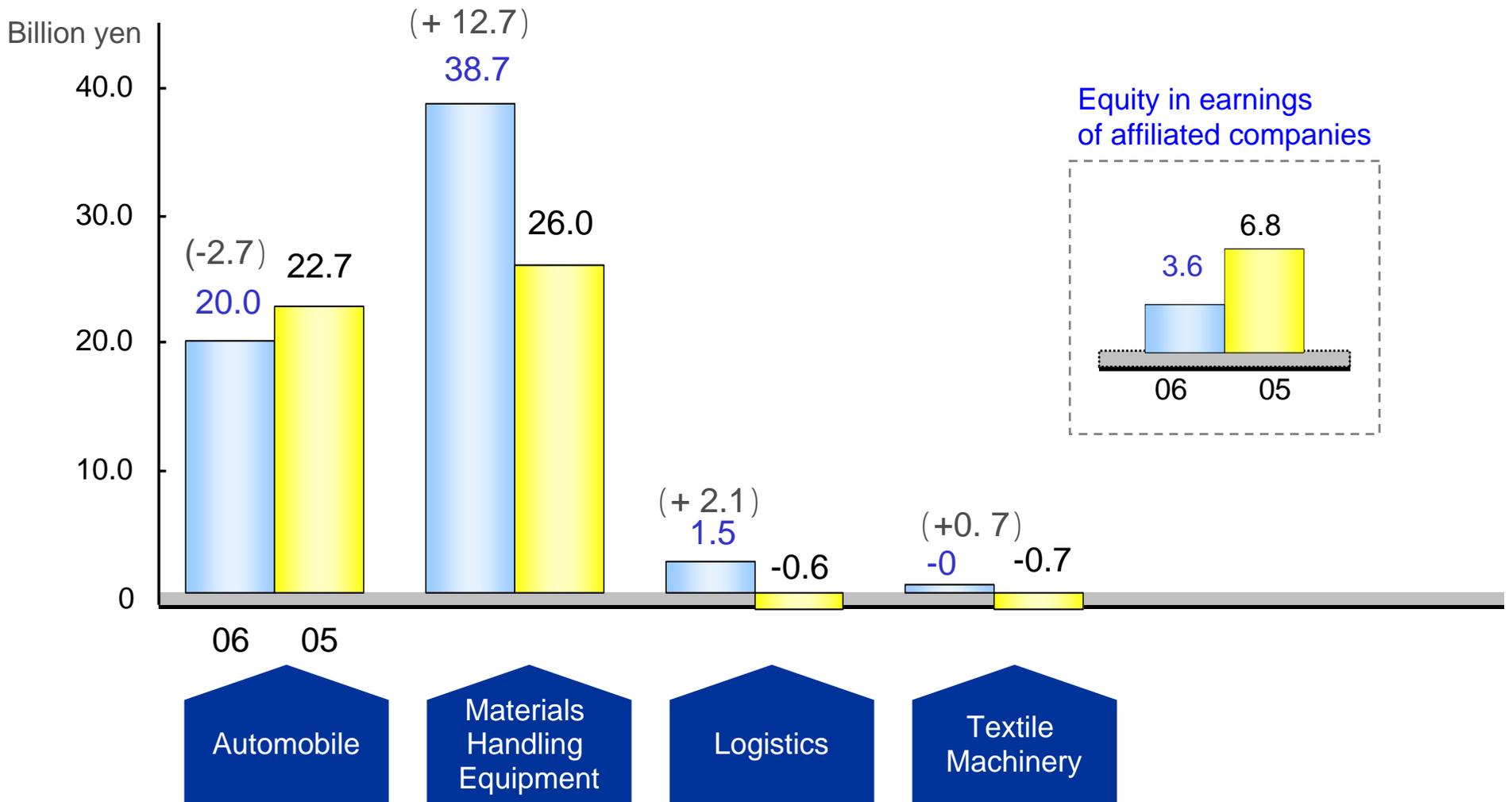


*Compressor : Compressor for car air conditioner

Strong performance by Materials Handling Equipment Segment

offsets lower profits by Automobile Segment

06	(+ 10.9)	05
64.0		53.1



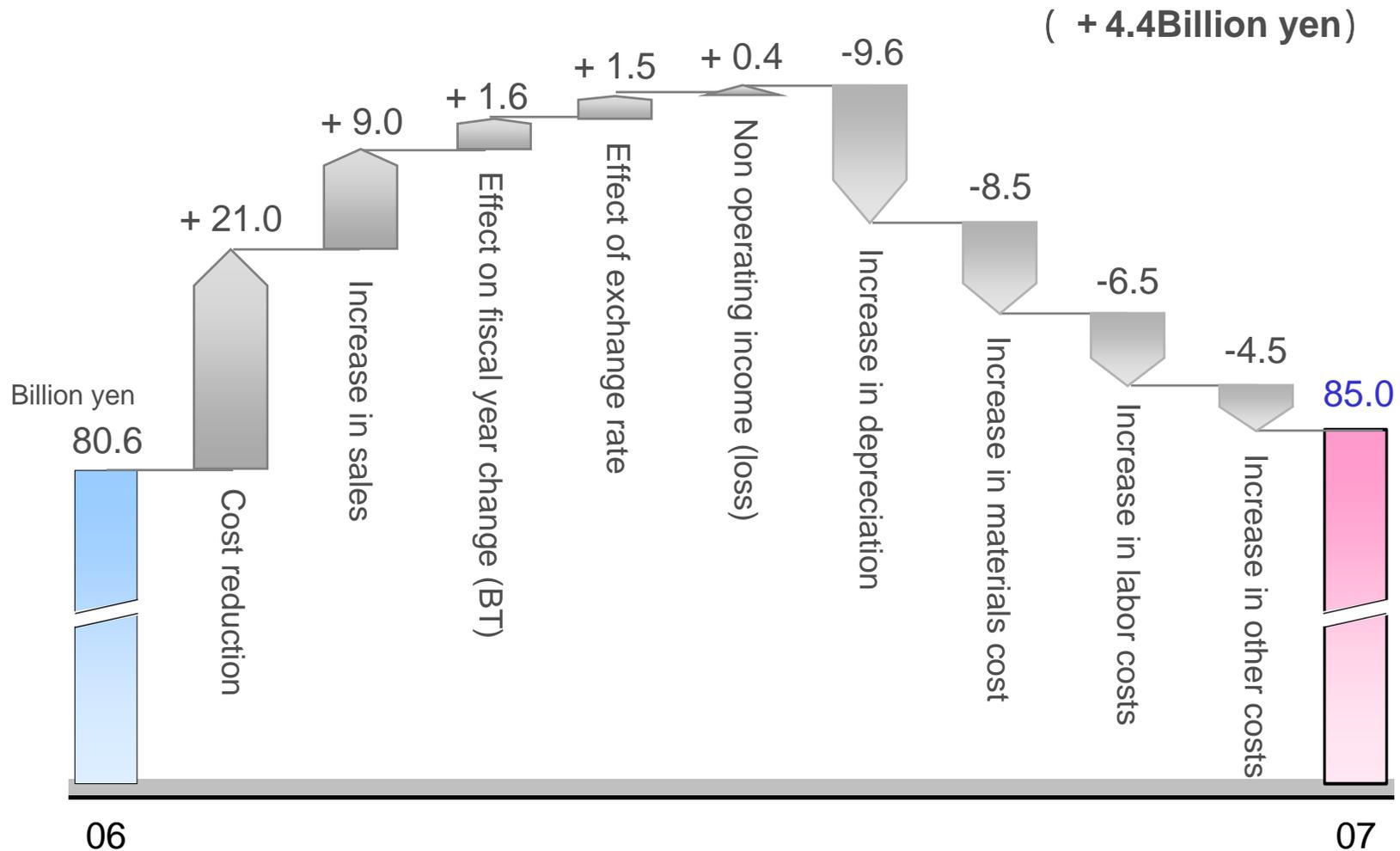
Sales and profits expect to achieve record highs

Slower growth anticipated due to increase in forward-looking investments

	07	06	Change	Change(%)
	Billion yen			
Net Sales	1,670.0	1,505.9	+164.1	+11%
Operating Income	68.0	64.0	+4.0	+6%
Ordinary Income	85.0	80.6	+4.4	+5%
Net Income	49.0	47.0	+2.0	+4%
Exchange Rate	115yen/1\$ 140yen/1Euro	113yen/1\$ 138yen/1Euro		

Cost-reduction efforts and sales increase offset

rising raw materials prices and increase in depreciation expenses

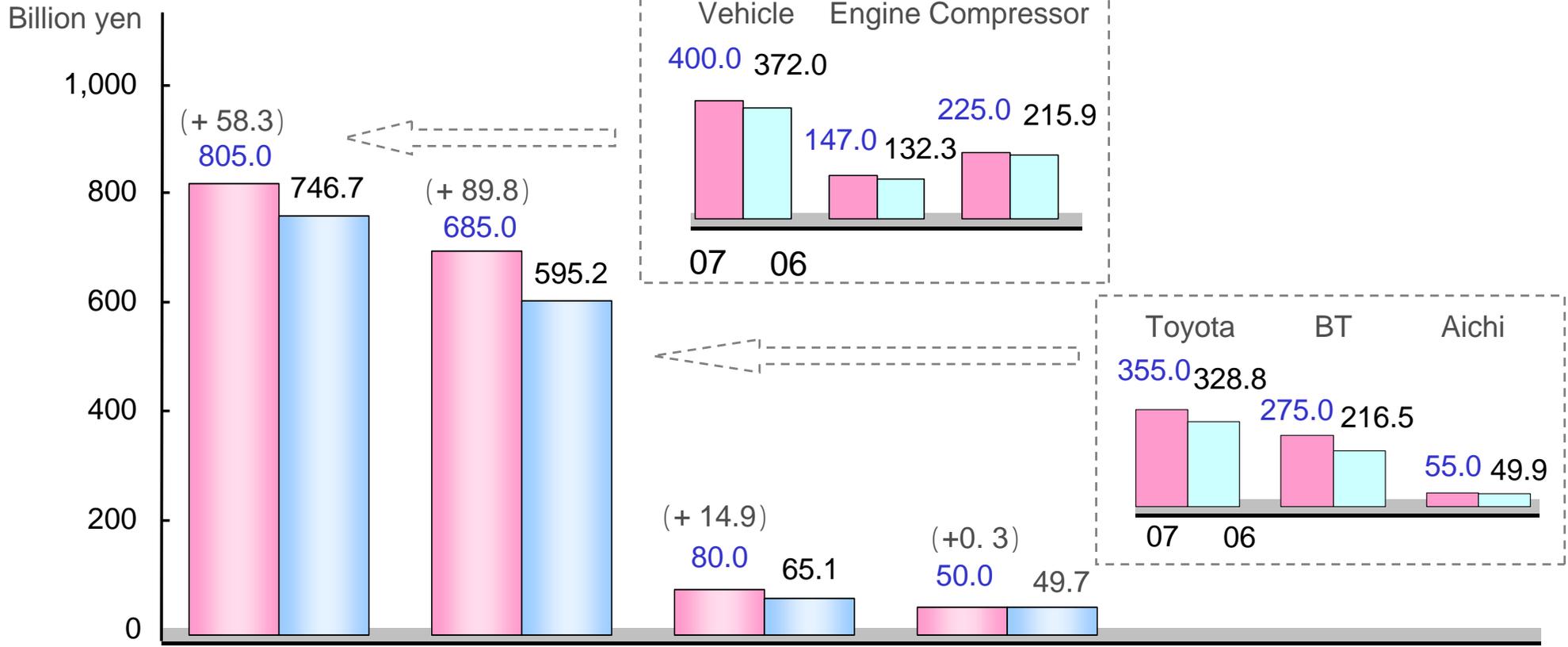


Sales by segment (FY2007 Forecast)



Increase in sales in all segments expected

07	(+ 164.1)	06
1,670.0	←	1,505.9



Automobile

Materials Handling Equipment

Logistics

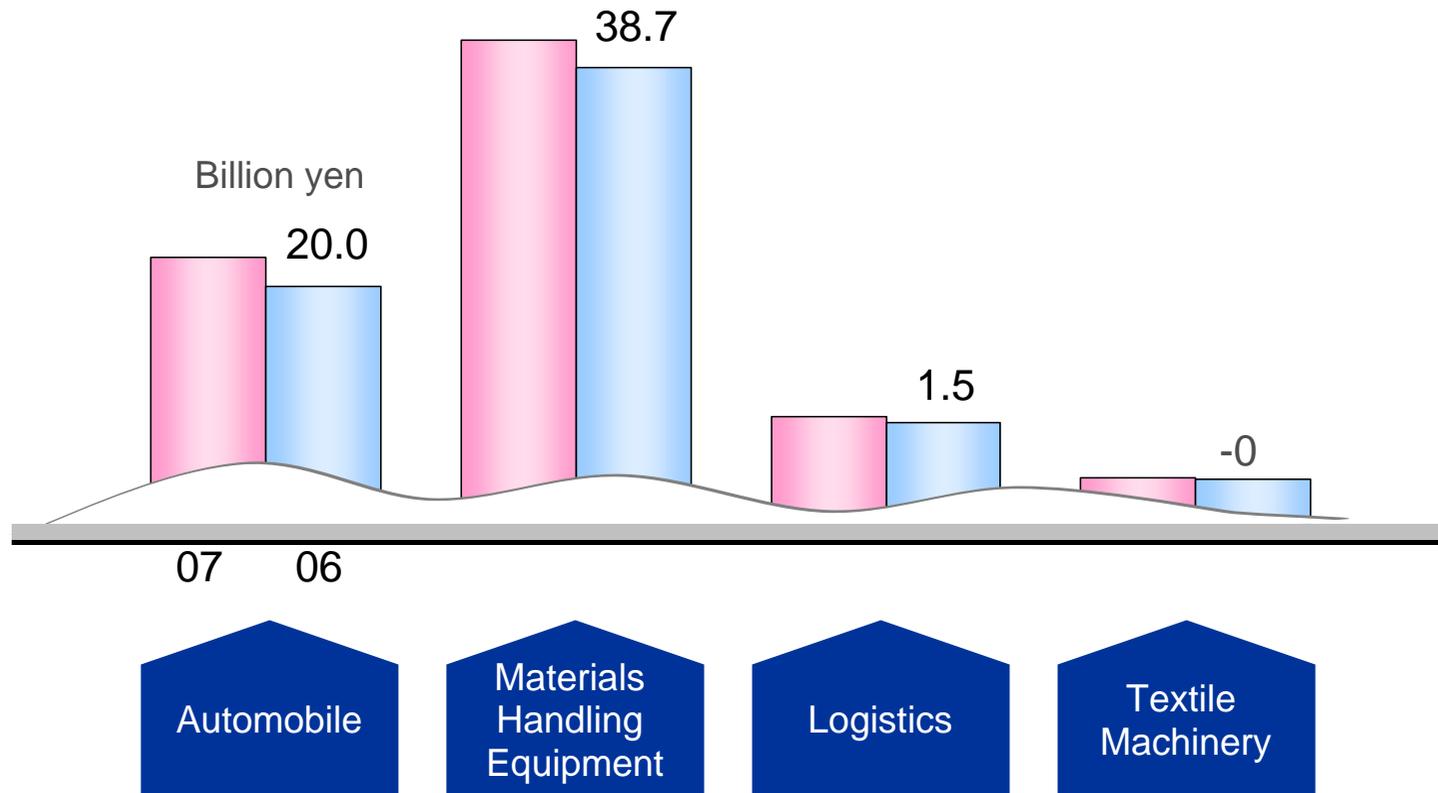
Textile Machinery

Operating income by Segment (FY2007 Forecast)

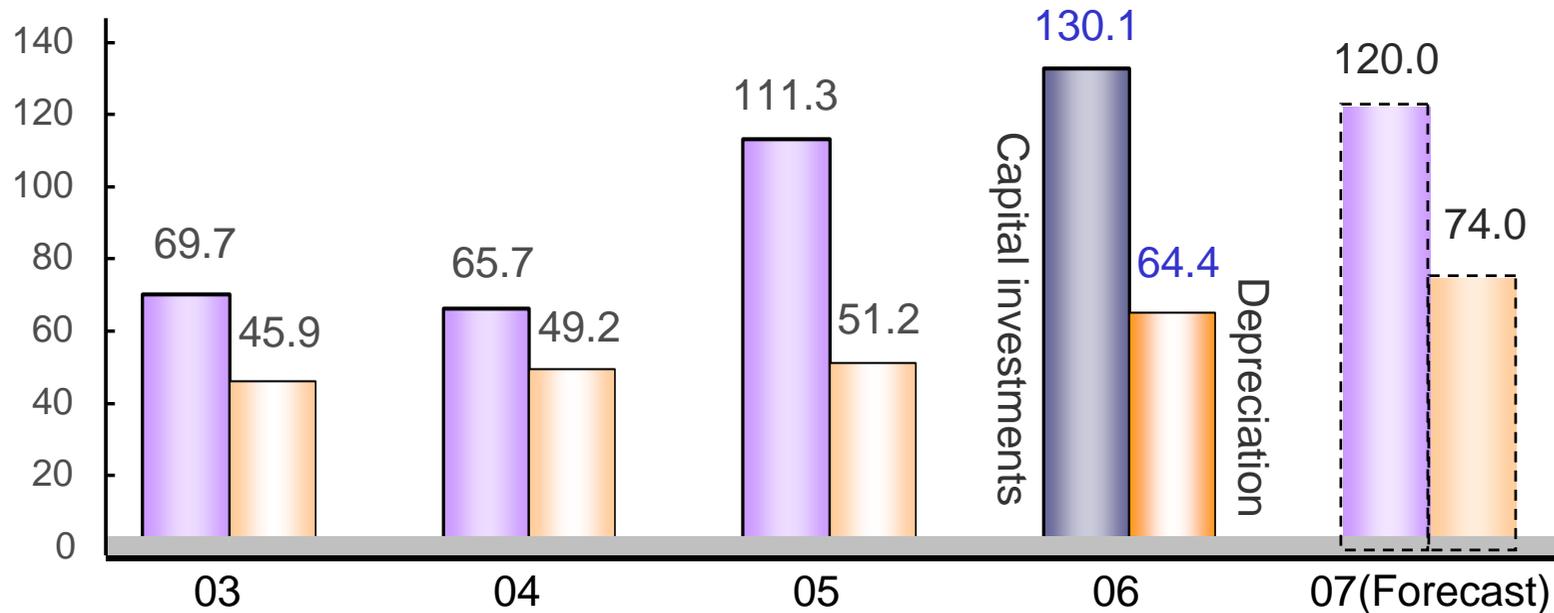


Increase in profits in all segments expected

07	(+ 4.0)	06
68.0	←	64.0

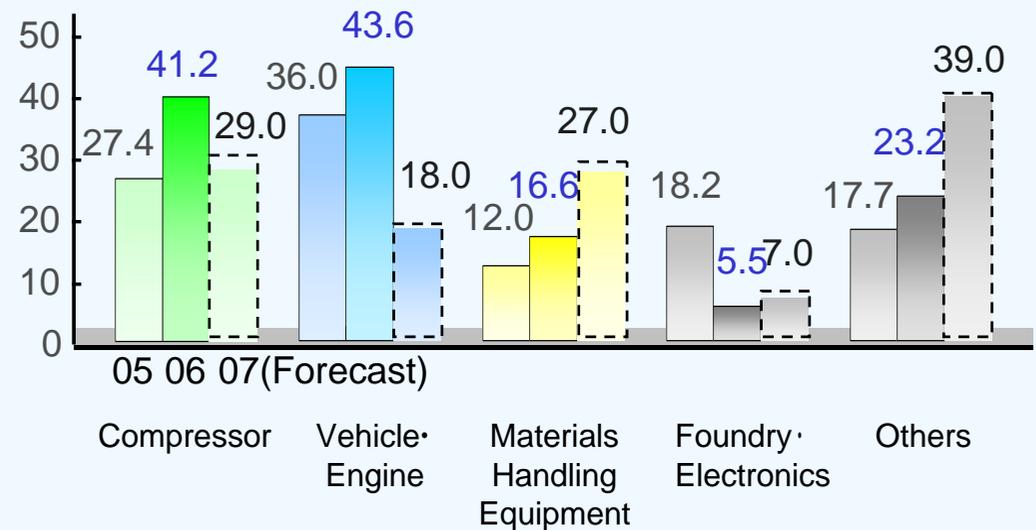


Billion yen

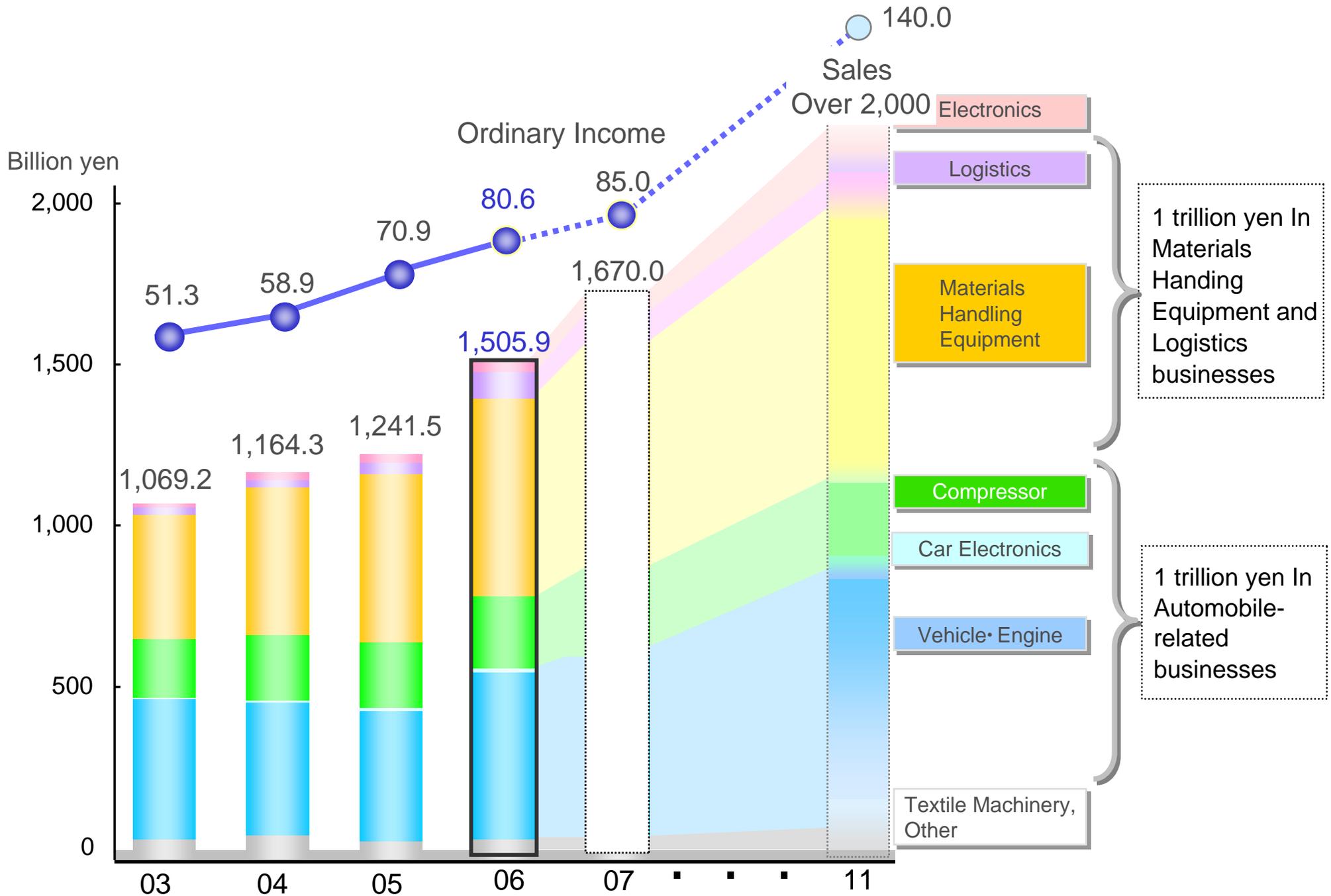


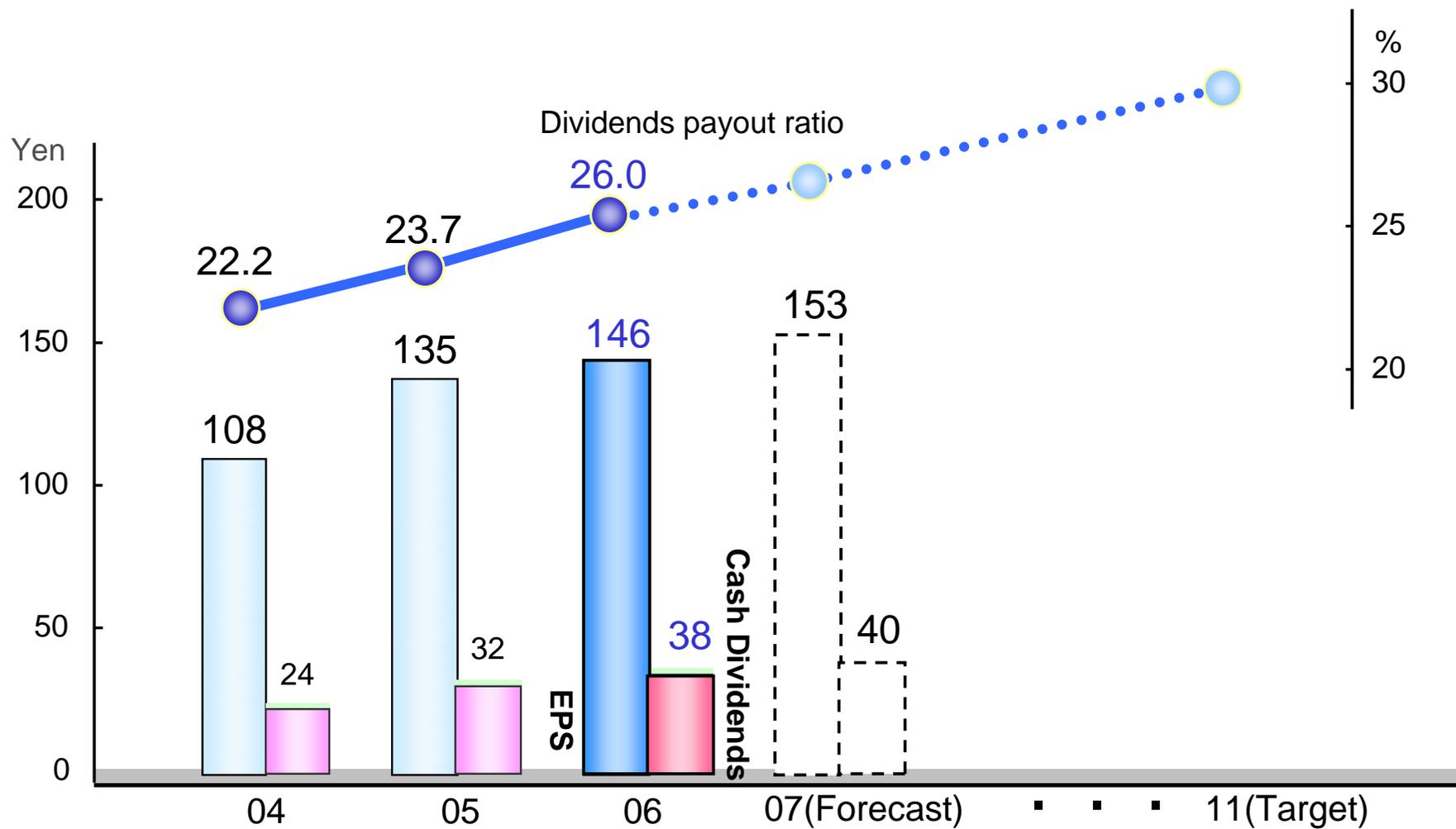
Breakdown of capital investments

Billion yen



Prospects for Mid-Term Growth





*ROE	7.6 %	8.6	8.6	10.0
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*ROA	3.0 %	3.5	3.3	5.0
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*Acquisition cost is used in computing investment securities.

Cautionary Statement with Respect to Forward-Looking Statements

This presentation contains projections of business results as well as statements regarding business plans, forecasts, strategies, and other forward-looking statements that are not to be taken as historical fact. Projections and forward-looking statements are based on the current expectations and estimates of Toyota Industries and its Group companies. All such projections and forward-looking statements are based on management's assumptions and beliefs derived from the information available to it at the time of producing this report and are not guarantees of future performance. You should also be aware that certain risks and uncertainties could cause the actual results of Toyota Industries and its Group companies to differ materially from any projections or forward-looking statements appearing in this report. These risks and uncertainties include, but are not limited to, the following: 1) economic trends, 2) various competitive pressures, 3) changes in relevant laws and regulations, and 4) fluctuations in exchange rates.



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