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(Securities code: 6201)
May 12, 2026

To: All Shareholders

Koichi Ito
President, Member of the Board
Toyota Industries Corporation
2-1, Toyoda-cho, Kariya-shi, Aichi, Japan

Notice of Resolutions of the Extraordinary General Meeting of Shareholders

Dear Shareholders,

We are pleased to announce that the matters outlined below were resolved at the extraordinary shareholders meeting held today.

Proposals Resolved:

Proposal No. 1: Share Consolidation

The matter was approved and adopted as originally proposed, and we decided that on June 3, 2026 as the effective date, 74,100,604 shares of common stock of the Company would be consolidated into one share.

Proposal No. 2: Partial Amendment to Articles of Incorporation

The matter was approved and adopted as originally proposed, and we decided that on June 3, 2026 as the effective date, we would amend the provisions of our articles of incorporation regarding the total number of authorized shares, the number of shares constituting one unit, record date at the ordinary general meeting of shareholders, general meetings of shareholders without specifying a physical location, and measures for electronic provision.

Share Consolidation and Abolition of Provision on Number of Shares Constituting One Unit

Toyota Industries Corporation (the “Company”) decided at the extraordinary shareholders meeting held today to consolidate 74,100,604 shares of common stock of the Company (the “Company Shares”) into one share (the “Share Consolidation”) and to abolish the provision of its articles of incorporation on the number of shares constituting one unit, both on June 3, 2026 as the effective date.

Shareholders do not need to take any special procedures due to the Share Consolidation or the abolition of the provision on the number of shares constituting one unit.

1. Treatment of Fractions of Less Than One Share

If, due to the Share Consolidation, the number of the Company Shares becomes a fraction of less than one share, each shareholder of the Company who holds such fractional shares will receive an amount of cash obtained by selling the Company Shares equivalent to the total number of shares less than one share (in the case where such total number constitutes a fraction of less than one share, such fraction will be rounded down; the same applies hereinafter) in proportion to the fractional shares attributed to them as per the procedures specified in Article 235 of the Companies Act (Act No. 86 of 2005, as amended; the “Companies Act”) and other relevant laws and regulations. As for the sale, the Company intends to sell the Company Shares that are equivalent to the total number of fractions to Toyota Asset Preparatory Co., Ltd. (the “Offeror”) upon obtaining permission from the court in accordance with the provisions of Article 234, Paragraph 2 of the Companies Act as applied mutatis mutandis pursuant to Article 235, Paragraph 2 of the same act.

Subject to the obtainment of the aforementioned permission from the court as scheduled, the Company plans to set the sales price in such case at such a price that the amount of money obtained by multiplying the number of shares of the Company Shares held by the shareholders by 20,600 yen, which is the same amount as the purchase price in the Tender Offer implemented by the Offeror for the Company Shares, will be delivered. Provided, however, that the actual amount to be delivered may differ from the said amount in the events including where the permission from the court cannot be obtained or where calculational adjustment of fractions is required.

The sale proceeds equivalent to the fractional shares are expected to be delivered to shareholders in around late August 2026.

2. Main Schedule

Last trading date of Company Shares	Friday, May 29, 2026 (planned)
Delisting date of Company Shares	Monday, June 1, 2026 (planned)
Effective date of Share Consolidation	Wednesday, June 3, 2026 (planned)
Delivery of sale proceeds equivalent to fractional shares	Around late August 2026 (planned)