

Supplementary Material for FY2026 Financial Results



April 28, 2026

TOYOTA INDUSTRIES CORPORATION

< Digest of Consolidated Financial Results IFRS >

1. Consolidated financial results

Points of financial results

- Despite increased sales in the Materials Handling Equipment business, and positive exchange-rate effects, engine certification related costs and U.S. tariffs impact resulted in a decrease in profits YoY.

Unit : Billions of yen, [] : Profit ratio to Net sales

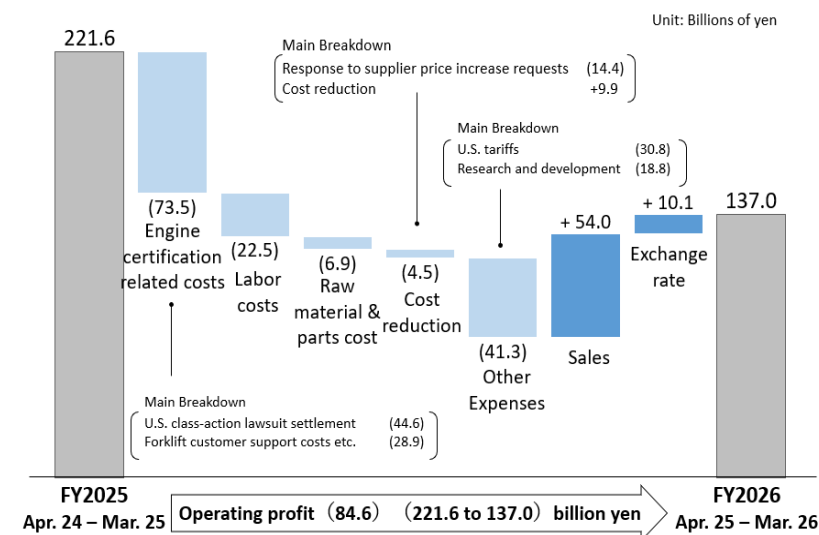
	FY2025		FY2026		Change	
	(April, 2024 - March, 2025)		(April, 2025 - March, 2026)		Amount	%
Net sales	4,084.9	4,369.5	284.6	7.0%		
Operating profit	[5.4%] 221.6	[3.1%] 137.0	(84.6)	(38.2%)		
Profit before income taxes	[8.6%] 351.4	[6.4%] 279.1	(72.3)	(20.6%)		
Profit attributable to owners of the parent	[6.4%] 262.3	[5.1%] 223.7	(38.6)	(14.7%)		
Earnings per share	¥856.96	¥744.75	(¥112.21)	-		
Cash Dividends per share	¥280	¥0	(¥280)	-		
of which year-end	¥140	¥0	(¥140)	-		
Payout ratio	32.7%	-	-	-		
Investments in tangible assets *1	199.8	193.9	(5.9)	(3.0%)		
Depreciation *1	114.1	122.2	8.1	7.1%		
Total assets	9,403.4	11,187.1	1,783.7	19.0%		
Total equity	5,015.2	6,850.6	1,835.4	36.6%		
Equity attributable to owners of the parent per share	¥16,273.00	¥22,537.25	¥6,264.25	-		
Ratio of equity attributable to owners of the parent to total assets	52.2%	60.5%	-	-		
Consolidated subsidiaries	281 companies	300 companies	19	-		
Exchange rate	US \$	¥153	¥151	(¥2)	-	
	Euro	¥164	¥175	¥11	-	

*1. Investments in tangible assets and depreciation apply to property, plant and equipment.

They do not include materials handling equipment leased under operating leases.

2. Changes in Operating profit

1) Comparison from FY2025 to FY2026



2) Comparison from FY2026 to FY2027 forecast

Our earnings forecast is scheduled to be announced after the completion of the series of transactions related to the Company's privatization.

3. Business Segment Information

Unit sales : Thousands of units, Net sales / Operating profit : Billions of yen, [] : Sales distribution ratio

		FY2025		FY2026		Change	
		(April, 2024 - March, 2025)		(April, 2025 - March, 2026)		Amount	%
Vehicle	Unit sales		333		279	(54)	(16.4%)
	Net sales	[2.5%]	102.5	[2.3%]	101.3	(1.2)	(1.1%)
Engine	Unit sales		1,026		1,024	(2)	(0.2%)
	Net sales	[8.5%]	346.1	[8.2%]	356.8	10.7	3.1%
Car air-conditioning compressor	Unit sales		30,929		30,114	(815)	(2.6%)
	Net sales	[11.8%]	480.9	[11.1%]	484.5	3.6	0.7%
Electronics parts and others	Net sales	[5.6%]	230.7	[5.6%]	247.5	16.8	7.4%
Automobile	Net sales	[28.4%]	1,160.2	[27.2%]	1,190.3	30.1	2.6%
	Operating Profit		45.0		17.1	(27.9)	(62.0%)
	Profit ratio		3.9%		1.4%	-	-
Materials handling equipment	Unit sales		288		279	(9)	(3.3%)
	Net sales	[68.2%]	2,786.3	[69.6%]	3,043.0	256.7	9.2%
	Operating Profit		166.7		113.5	(53.2)	(31.9%)
	Profit ratio		6.0%		3.7%	-	-
Textile machinery	Net sales	[2.0%]	79.9	[1.7%]	74.7	(5.2)	(6.6%)
	Operating Profit		2.5		(0.8)	(3.3)	-
	Profit ratio		3.1%		(1.2%)	-	-
Others	Net sales	[1.4%]	58.4	[1.5%]	61.4	3.0	5.1%
	Operating Profit		7.6		7.5	(0.1)	(1.8%)
Total	Net sales	[100%]	4,084.9	[100%]	4,369.5	284.6	7.0%
	Operating Profit		221.6		137.0	(84.6)	(38.2%)
	Profit ratio		5.4%		3.1%	-	-

< Supplementary Material >

1. Consolidated Financial Results

Unit : Billions of yen, Itaic : Profit ratio to Net sales

	FY2025 (April, 2024 - March, 2025)								FY2026 (April, 2025 - March, 2026)							
	1Q	2Q	1 st half	3Q	4Q	1-3Q	2 nd half	Full year	1Q	2Q	1 st half	3Q	4Q	1-3Q	2 nd half	Full year
Net sales	1,025.7	989.7	2,015.4	1,007.3	1,062.2	3,022.7	2,069.5	4,084.9	990.5	1,068.1	2,058.6	1,108.2	1,202.7	3,166.8	2,310.9	4,369.5
Operating profit	67.8 6.6%	58.5 5.9%	126.3 6.3%	54.6 5.4%	40.7 3.8%	180.9 6.0%	95.3 4.6%	221.6 5.4%	52.4 5.3%	(14.9) (1.4%)	37.5 1.8%	48.4 4.4%	51.1 4.2%	85.9 2.7%	99.5 4.3%	137.0 3.1%
Profit before income taxes	139.8 13.6%	53.0 5.4%	192.8 9.6%	119.8 11.9%	38.8 3.7%	312.6 10.3%	158.6 7.7%	351.4 8.6%	121.0 12.2%	(13.9) (1.3%)	107.1 5.2%	116.9 10.5%	55.1 4.6%	224.0 7.1%	172.0 7.4%	279.1 6.4%
Profit attributable to owners of the parent	111.2 10.8%	36.2 3.7%	147.4 7.3%	100.9 10.0%	14.0 1.3%	248.3 8.2%	114.9 5.6%	262.3 6.4%	102.4 10.3%	(11.3) (1.1%)	91.1 4.4%	95.8 8.6%	36.8 3.1%	186.9 5.9%	132.6 5.7%	223.7 5.1%
Investments in tangible assets ^{*1}	36.8	55.2	92.0	46.4	61.4	138.4	107.8	199.8	44.0	47.9	91.9	50.1	51.9	142.0	102.0	193.9
Depreciation ^{*1}	27.7	28.0	55.7	28.5	29.9	84.2	58.4	114.1	28.4	29.7	58.1	31.2	32.9	89.3	64.1	122.2
Exchange rate																
US \$	¥156	¥149	¥153	¥152	¥153	¥153	¥153	¥153	¥145	¥147	¥146	¥154	¥157	¥149	¥156	¥151
Euro	¥168	¥164	¥166	¥163	¥161	¥165	¥162	¥164	¥164	¥172	¥168	¥179	¥184	¥172	¥182	¥175

*1. Investments in tangible assets and depreciation apply to property, plant and equipment. They do not include materials handling equipment leased under operating leases.

2. Net sales breakdown by destination area

Unit : Billions of yen

		FY2025 (April, 2024 - March, 2025)								FY2026 (April, 2025 - March, 2026)							
		1Q	2Q	1 st half	3Q	4Q	1-3Q	2 nd half	Full year	1Q	2Q	1 st half	3Q	4Q	1-3Q	2 nd half	Full year
Destination	Japan	238.4	246.3	484.7	248.3	275.1	733.0	523.4	1,008.1	243.9	258.3	502.2	251.1	270.4	753.3	521.5	1,023.7
	North America	409.5	376.7	786.2	379.1	407.6	1,165.3	786.7	1,572.9	375.0	410.1	785.1	427.5	480.8	1,212.6	908.3	1,693.4
	Europe	234.9	212.9	447.8	214.9	228.5	662.7	443.4	891.2	221.3	242.8	464.1	266.6	271.1	730.7	537.7	1,001.8
	Asia	86.4	93.0	179.4	100.8	93.4	280.2	194.2	373.6	92.1	100.7	192.8	103.4	105.7	296.2	209.1	401.9
	Others	56.3	60.9	117.2	64.1	57.8	181.3	121.9	239.1	57.9	56.3	114.2	59.6	74.6	173.8	134.2	248.4
Total		1,025.7	989.7	2,015.4	1,007.3	1,062.2	3,022.7	2,069.5	4,084.9	990.5	1,068.1	2,058.6	1,108.2	1,202.7	3,166.8	2,310.9	4,369.5

3. Business Segment Information

1) Automobile segment

Sales units : Thousands of units, Net sales and Operating profit : Billions of yen

			FY2025 (April, 2024 - March, 2025)								FY2026 (April, 2025 - March, 2026)							
			1Q	2Q	1 st half	3Q	4Q	1-3Q	2 nd half	Full year	1Q	2Q	1 st half	3Q	4Q	1-3Q	2 nd half	Full year
Destination	Japan	Sales units	7	8	15	4	6	19	10	25	6	5	11	9	15	20	24	35
	Overseas		77	73	150	85	73	235	158	308	74	79	153	40	51	193	91	244
Vehicle (RAV4) subtotal		Sales units	84	81	165	89	79	254	168	333	80	84	164	49	66	213	115	279
		Net sales	25.4	25.1	50.5	27.5	24.5	78.0	52.0	102.5	25.1	26.4	51.5	27.4	22.4	78.9	49.8	101.3
Type	Diesel	Sales units	95	106	201	96	106	297	202	403	105	106	211	96	107	307	203	414
	Gasoline		155	155	310	153	160	463	313	623	152	162	314	129	167	443	296	610
Engine subtotal		Sales units	250	261	511	249	266	760	515	1,026	257	268	525	225	274	750	499	1,024
		Net sales	83.7	87.9	171.6	83.3	91.2	254.9	174.5	346.1	89.5	90.8	180.3	83.5	93.0	263.8	176.5	356.8
Destination	Japan	Sales units	1,583	1,466	3,049	1,595	1,447	4,644	3,042	6,091	1,460	1,509	2,969	1,578	1,637	4,547	3,215	6,184
	North America		2,605	2,611	5,216	2,451	2,562	7,667	5,013	10,229	2,574	2,623	5,197	2,343	2,541	7,540	4,884	10,081
	Europe		1,982	1,769	3,751	1,620	1,929	5,371	3,549	7,300	1,929	1,629	3,558	1,519	1,866	5,077	3,385	6,943
	Others		1,728	1,872	3,600	1,950	1,759	5,550	3,709	7,309	1,660	1,761	3,421	1,801	1,684	5,222	3,485	6,906
Type	Engine Driven Type	Fixed displacement type	1,361	1,501	2,862	1,411	1,406	4,273	2,817	5,679	1,369	1,453	2,822	1,505	1,488	4,327	2,993	5,815
		Variable displacement type	4,465	4,023	8,488	3,826	4,039	12,314	7,865	16,353	4,070	3,930	8,000	3,550	3,916	11,550	7,466	15,466
	Electric Driven type	Sales units	2,072	2,194	4,266	2,379	2,252	6,645	4,631	8,897	2,184	2,139	4,323	2,186	2,324	6,509	4,510	8,833
Car air-conditioning compressor subtotal		Sales units	7,898	7,718	15,616	7,616	7,697	23,232	15,313	30,929	7,623	7,522	15,145	7,241	7,728	22,386	14,969	30,114
		Net sales	121.1	118.8	239.9	118.5	122.5	358.4	241.0	480.9	115.8	114.0	229.8	116.4	138.3	346.2	254.7	484.5
Electronic parts and others		Net sales	53.5	54.4	107.9	59.5	63.1	167.4	122.6	230.5	56.5	58.1	114.6	63.8	69.1	178.4	132.9	247.5
Automobile Total		Net sales	283.9	286.2	570.1	288.8	301.3	858.9	590.1	1,160.2	287.2	289.1	576.3	291.1	322.9	867.4	614.0	1,190.3
		Operating profit	15.1	11.3	26.4	13.2	5.4	39.6	18.6	45.0	3.9	2.9	6.8	(4.9)	15.2	1.9	10.3	17.1
		Profit ratio	5.3%	3.9%	4.6%	4.6%	1.8%	4.6%	3.2%	3.9%	1.4%	1.0%	1.2%	(1.7%)	4.7%	0.2%	1.7%	1.4%

2) Materials handling equipment

(1) Financial results

Sales units : Thousands of units, Net sales and Operating profit : Billions of yen

			FY2025 (April, 2024 - March, 2025)								FY2026 (April, 2025 - March, 2026)							
			1Q	2Q	1 st half	3Q	4Q	1-3Q	2 nd half	Full year	1Q	2Q	1 st half	3Q	4Q	1-3Q	2 nd half	Full year
Destination	Japan	Sales units	9	10	19	10	12	29	22	41	11	10	21	11	10	32	21	42
	North America		28	24	52	20	23	72	43	95	25	23	48	22	23	70	45	93
	Europe		27	20	47	24	27	71	51	98	25	19	44	25	24	69	49	93
	Others		14	12	26	15	13	41	28	54	13	13	26	13	12	39	25	51
Forklifts - New trucks		Sales units	78	66	144	69	75	213	144	288	74	65	139	71	69	210	140	279
		Net sales	270.2	248.2	518.4	229.6	253.1	748.0	482.7	1,001.1	252.1	256.5	508.6	280.5	273.7	789.1	554.2	1,062.8
Forklifts - Value chain		Net sales	306.5	287.1	593.6	322.0	317.8	915.6	639.8	1,233.4	285.7	306.0	591.7	316.0	329.6	907.7	645.6	1,237.3
Logistics solutions		Net sales	133.7	134.3	268.0	129.6	154.2	397.6	283.8	551.8	135.4	182.6	318.0	183.5	241.4	501.5	424.9	742.9
Materials handling equipment		Net sales	710.4	669.4	1,379.8	681.4	725.1	2,061.2	1,406.5	2,786.3	673.2	745.1	1,418.3	780.0	844.7	2,198.3	1,624.7	3,043.0
Total		Operating profit	50.7	45.2	95.9	39.3	31.5	135.2	70.8	166.7	47.8	(19.3)	28.5	50.9	34.1	79.4	85.0	113.5
		Profit ratio	7.1%	6.8%	7.0%	5.8%	4.3%	6.6%	5.0%	6.0%	7.1%	(2.6%)	2.0%	6.5%	4.0%	3.6%	5.2%	3.7%

(2) Order intake

Forklifts - New trucks (Thousands of unit)	67	59	126	84	59	210	143	269	69	59	128	85	70	213	155	283
Logistic solutions (Billions of yen)	137.2	105.1	242.3	151.1	273.3	393.4	424.4	666.7	175.3	205.0	380.3	235.9	216.6	616.2	452.5	832.8

(3) Sales Finance

			FY2025				FY2026			
			1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Assets	North America	Balance at the end of each quarter (Billions of yen)	1,001.8	896.7	1,006.0	958.0	939.8	969.8	1,037.7	1,048.4
	Europe		425.1	408.3	433.7	441.3	471.9	488.0	530.0	543.4
	Others		63.4	59.6	65.3	61.4	63.8	68.5	74.7	77.4
Total Sales Finance Assets (Billions of yen)			1,490.3	1,364.6	1,505.0	1,460.7	1,475.5	1,526.3	1,642.4	1,669.2
Liabilities	Commercial Paper	Balance at the end of each quarter (Billions of yen)	239.6	212.6	214.4	169.3	179.1	198.2	217.3	166.2
	Corporate Bonds		348.7	331.7	381.4	370.9	355.3	357.9	356.7	366.3
	Bank Borrowings and Others		711.3	647.7	716.2	729.6	753.1	764.7	856.4	904.9
Total Sales Finance Borrowings (Billions of yen)			1,299.6	1,192.0	1,312.0	1,269.7	1,287.6	1,320.8	1,430.4	1,437.4

Profitability	Earnings before taxes	(Billions of yen)		32.7		33.4
	Return on Managed asset*	%		2.3%		2.1%

* Earnings before taxes / Sales Finance Assets (Average)

3) Textile machinery and Others

Net sales and Operating profit : Billions of yen

		FY2025 (April, 2024 - March, 2025)								FY2026 (April, 2025 - March, 2026)							
		1Q	2Q	1 st half	3Q	4Q	1-3Q	2 nd half	Full year	1Q	2Q	1 st half	3Q	4Q	1-3Q	2 nd half	Full year
Textile machinery	Net sales	17.3	19.9	37.2	22.4	20.3	59.6	42.7	79.9	15.5	18.6	34.1	22.0	18.6	56.1	40.6	74.7
	Operating profit	0.1	0.2	0.3	0.7	1.5	1.0	2.2	2.5	(1.2)	0.1	(1.1)	0.4	(0.1)	(0.7)	0.3	(0.8)
	Profit ratio	0.9%	1.0%	0.8%	3.5%	7.4%	1.8%	5.2%	3.1%	(8.1%)	0.5%	(3.3%)	1.8%	(0.5%)	(1.4%)	0.7%	(1.2%)
Others	Net sales	14.0	14.2	28.2	14.7	15.5	42.9	30.2	58.4	14.4	15.4	29.8	15.1	16.5	44.9	31.6	61.4
	Operating profit	1.9	1.8	3.7	1.5	2.4	5.2	3.9	7.6	1.8	1.5	3.3	2.1	2.1	5.4	4.2	7.5

4. Historical Financial Data

Japanese GAAP ← → IFRS

		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
Net sales	Billions of yen	2,007.8	2,166.6	2,243.2	1,675.1	2,003.9	2,214.9	2,171.3	2,118.3	2,705.1	3,379.8	3,833.2	4,084.9	4,369.5
Operating profit	Billions of yen	107.6	117.5	134.7	127.3	147.4	134.6	128.2	118.1	159.0	169.9	200.4	221.6	137.0
Profit ratio	%	5.4%	5.4%	6.0%	7.6%	7.4%	6.1%	5.9%	5.6%	5.9%	5.0%	5.2%	5.4%	3.1%
Profit before income taxes ^{*1}	Billions of yen	138.1	170.8	185.3	181.9	209.8	202.2	196.2	184.0	246.1	262.9	309.1	351.4	279.1
Profit attributable to owners of the parent ^{*2}	Billions of yen	91.7	115.2	183.0	131.3	168.1	152.7	145.8	136.7	180.3	192.8	228.7	262.3	223.7
Earnings per share	Yen	¥292	¥367	¥582	¥420	¥541	¥491	¥469	¥440	¥580	¥621	¥737	¥857	¥745
Cash dividends per share	Yen	¥85	¥110	¥120	¥125	¥150	¥155	¥160	¥150	¥170	¥190	¥240	¥280	¥0
Consolidated payout ratio	%	29.0%	30.0%	20.6%	29.7%	27.7%	31.5%	34.1%	34.1%	29.3%	30.6%	32.6%	32.7%	-
Investments in tangible assets ^{*3}	Billions of yen	109.4	126.3	75.4	77.3	115.4	113.7	106.0	113.3	134.8	144.4	170.5	199.8	193.9
Depreciation ^{*3}	Billions of yen	64.1	70.7	77.3	73.2	77.7	85.6	90.4	91.0	94.1	99.9	105.7	114.1	122.2
Research and development expenses	Billions of yen	46.3	47.7	65.4	69.5	77.6	88.8	90.5	88.9	94.4	111.8	128.6	135.4	157.5
Exchange Rate	US \$	¥100	¥110	¥120	¥108	¥111	¥111	¥109	¥106	¥112	¥135	¥145	¥153	¥151
	Euro	¥134	¥139	¥133	¥119	¥130	¥128	¥121	¥124	¥131	¥141	¥157	¥164	¥175

Years ended March 31

*1: The figures prior to fiscal 2017 are ordinary income under Japanese GAAP

*2: The figures prior to fiscal 2017 are net income under Japanese GAAP

*3: Investments in tangible assets and depreciation apply to property, plant and equipment. They do not include materials handling equipment leased under operating leases.

※ All projections are based on the information available to management at the time of producing this material and are not guarantees of future performance.

Uncertainties such as economic conditions and exchange rate fluctuations could cause the actual results of Toyota Industries to differ from any projections discussed in this material.