

# A Message from the President

It is my pleasure to present our Environmental Report for fiscal 1999.

Our fundamental activity is manufacturing products, and I believe it is the driving force behind our corporate activities and vitality in the development of technologies in advance of other companies. To this end, I would like the Company to have an open atmosphere in which each of our employees can establish clear goals, make use of our accumulated know-how, and go about their work with commitment and dedication.

I have similar views regarding the environment. I believe it is important that Toyoda Automatic Loom Works Ltd., its domestic and overseas affiliates, and all Group employees develop the Group's global activities while giving due consideration to the concepts of "eco-efficiency" and "resource productivity." Aiming to be an exemplary corporate citizen in the global community, Toyoda Automatic Loom Works has set itself the two principal goals of protecting the environment and contributing to societal development.

Specifically, with the aim of environmental protection, we prepared an Environmental Action Plan in 1993. Based on this plan, we have subsequently conducted activities to conserve energy and resources as well as reduce the environmental impact of our operations.

In our manufacturing activities, we have introduced the ISO 14001 international environmental management systems and are working to preserve the environment in our production operations. In addition, we are moving forward with the introduction of these systems among the companies with which we work closely as well as our overseas production facilities.

We have also recorded a number of important accomplishments in the development and manufacturing of products that are friendly to the environment, and examples are presented in this report. At present, we are giving consideration to the preparation of Company-wide life cycle assessment method rules and design guidelines that take account of the environmental impact of our activities from the raw material stage through the production, usage, and disposal stages.

Along with these activities, we are endeavoring to upgrade our overall environmental management framework while introducing environmental accounting systems.

Environmental protection activities help not only fulfill our responsibilities to society for reducing the environmental impact of our operations but also strengthen our business and financial positions by contributing to the effective use of resources and other objectives. We plan to promote business



President  
Tadashi Ishikawa