Major Bases (Production, Regional Headquarters, etc.) (As of June 30, 2024)

Link to the list of bases

Europe

22 Toyota Material Handling Europe AB
President & CEO Ernesto Domínguez
Mjölby, Sweden
Business activities: European headquarters for materials handling equipment production and sales
Establishment: 1946

23 Toyota Material Handling Manufacturing Sweden AB
Managing Director Kristian Björkman
Mjölby, Sweden
Business activities: Production of materials handling equipment
Establishment: 1946

24 Toyota Material Handling Manufacturing Italy S.p.A.
Managing Director Michele Candiani
Bologna, Italy
Business activities: Production of materials handling equipment
Establishment: 1942

25 Toyota Material Handling Manufacturing France SAS
Managing Director Philippe Mahé
Ancenis, France
Business activities: Production of materials handling equipment
Establishment: 1995

26 Vanderlande Industries Holding B.V.
CEO Andrew Manship
Veghel, The Netherlands
Business activities: Provision of logistics solutions
Establishment: 1949

27 TD Deutsche Klimakompressor GmbH
President Yoichi Terao
Bernsdorf, Germany
Business activities: Production of compressors
Establishment: 1998

28 Uster Technologies AG
CEO Davide Maccabruni
Uster, Switzerland
Business activities: Production, sales and after-sales services of quality measurement instruments for fiber, yarn and fabric
Establishment: 1875

29 viastore intralogistics holding GmbH
CEO Thomas Hibinger
Stuttgart, Germany
Business activities: Integration of logistics systems
Establishment: 1889

Japan

1 Kariya Plant
Kariya-shi, Aichi
Main products: Textile machinery, compressors
Start of operations: 1927

2 Obu Plant
Obu-shi, Aichi
Main products: Compressor parts
Start of operations: 1944

3 Kyowa Plant
Obu-shi, Aichi
Main products: Automotive press dies, production facilities, on-board batteries
Start of operations: 1953

4 Nagakusa Plant
Obu-shi, Aichi
Main products: Vehicles
Start of operations: 1967

5 Takahama Plant
Takahama-shi, Aichi
Main products: Materials handling equipment, materials handling systems
Start of operations: 1970

6 Hekinan Plant
Hekinan-shi, Aichi
Main products: Engines for automobiles and for use in industrial fields, turbochargers
Start of operations: 1982

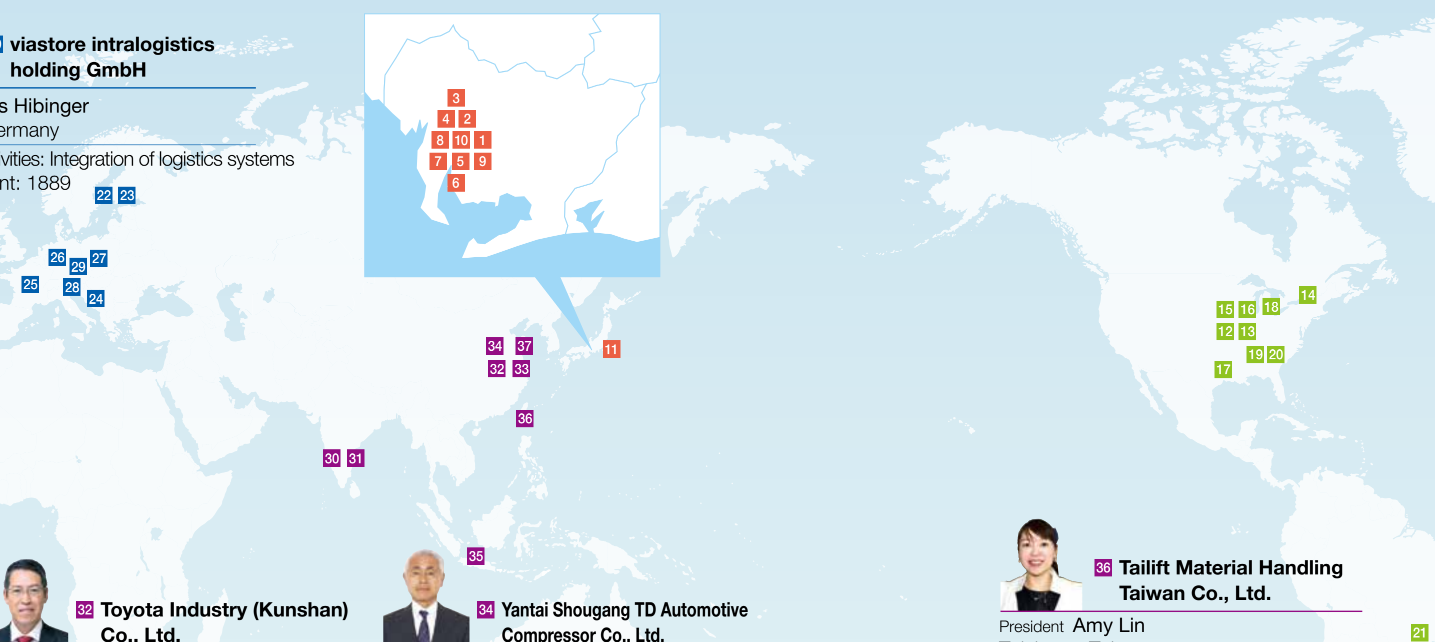
7 Higashichita Plant
Handa-shi, Aichi
Main products: Foundry parts, diesel engines
Start of operations: 2000

8 Higashiura Plant
Higashiura-cho, Chita-gun, Aichi
Main products: Compressor parts
Start of operations: 2002

9 Anjo Plant
Anjo-shi, Aichi
Main products: Electronic equipment, products for fuel cell vehicles
Start of operations: 2007

10 Ishihama Plant
Higashiura-cho, Chita-gun, Aichi
Main products: On-board batteries
Start of operations: 2022

11 Aichi Corporation
President Toshiya Yamagishi
Ageo-shi, Saitama
Business activities: Production, sales and after-sales services of aerial work platforms
Establishment: 1962



The Americas

12 Toyota Material Handling North America, Inc.
President & CEO Brett Wood
Columbus, Indiana, U.S.A.
Business activities: U.S. headquarters for materials handling equipment production and sales
Establishment: 2010

13 Toyota Material Handling, Inc.
President & CEO Bill Finerty
Columbus, Indiana, U.S.A.
Business activities: Production and sales of materials handling equipment
Establishment: 2020

14 The Raymond Corporation
President & CEO Mike Field
Greene, New York, U.S.A.
Business activities: Production, sales and after-sales services of materials handling equipment
Establishment: 1922

15 Toyota Automated Logistics North America, Inc.
President & CEO Hitoshi Matsuoka
Indianapolis, Indiana, U.S.A.
Business activities: U.S. headquarters for logistics solutions
Establishment: 2017

16 Bastian Solutions, LLC
President & CEO Aaron Jones
Indianapolis, Indiana, U.S.A.
Business activities: Integration of logistic systems
Establishment: 1952

17 Toyota Industries Commercial Finance, Inc.
President & CEO John Crews
Dallas, Texas, U.S.A.
Business activities: Sales financing for materials handling equipment
Establishment: 2014

18 Michigan Automotive Compressor, Inc.
President Kazuho Sato
Parma, Michigan, U.S.A.
Business activities: Production of compressors
Establishment: 1989

19 TD Automotive Compressor Georgia, LLC
President Hiroto Ikeno
Pendergrass, Georgia, U.S.A.
Business activities: Production of compressors
Establishment: 2004

20 Toyota Industries Compressor Parts America, Co.
President Hiroto Ikeno
Pendergrass, Georgia, U.S.A.
Business activities: Production of compressor parts and electronics products
Establishment: 2012

21 Toyota Material Handling Mercosur Indústria e Comércio de Equipamentos Ltda
President Hiroshi Kuriyama
São Paulo, Brazil
Business activities: Production, sales and after-sales services of materials handling equipment
Establishment: 2004

Asia

30 Toyota Industries Engine India Pvt. Ltd.
Managing Director Yasuo Shiino
Bengaluru, India
Business activities: Production of diesel engines
Establishment: 2015

31 Kirloskar Toyota Textile Machinery Pvt. Ltd.
Managing Director Hisahiro Koketsu
Bengaluru, India
Business activities: Production, sales and after-sales services of textile machinery
Establishment: 1995

32 Toyota Industry (Kunshan) Co., Ltd.
President Akihiro Oiwa
Kunshan, Jiangsu, China
Business activities: Production of materials handling equipment and automotive parts, etc.
Establishment: 1994

33 TD Automotive Compressor Kunshan Co., Ltd.
President Tetsuji Ogawa
Kunshan, Jiangsu, China
Business activities: Production of compressors
Establishment: 2005

34 Yantai Shougang TD Automotive Compressor Co., Ltd.
President Yasushi Watanabe
Yantai, Shandong, China
Business activities: Production of compressors
Establishment: 2012

35 P.T. TD Automotive Compressor Indonesia
President Satoshi Kasuya
Bekasi, Indonesia
Business activities: Production of compressors
Establishment: 2011

36 Tailift Material Handling Taiwan Co., Ltd.
President Amy Lin
Taichung, Taiwan
Business activities: Production, sales and after-sales services of materials handling equipment
Establishment: 1973

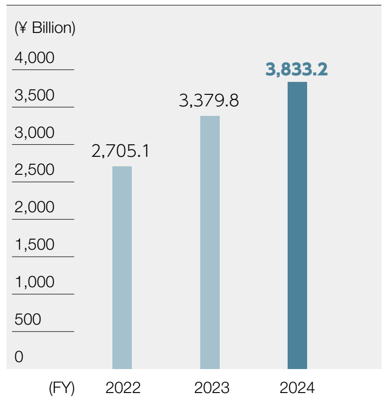
37 Global Power Co. Ltd. (Tailift)
President Amy Lin
Qingdao, Shandong, China
Business activities: Production, sales and after-sales services of materials handling equipment
Establishment: 2000

Consolidated Financial and Non-Financial Highlights

(FY2024)

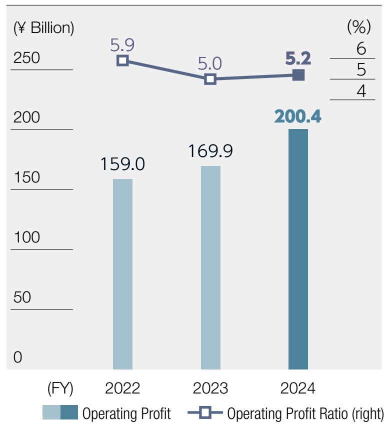
Net Sales

¥**3,833.2** billion



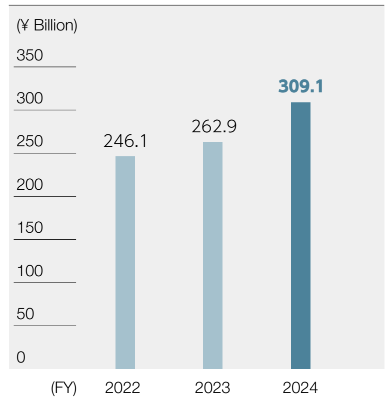
Operating Profit/Operating Profit Ratio

¥**200.4** billion / **5.2**%



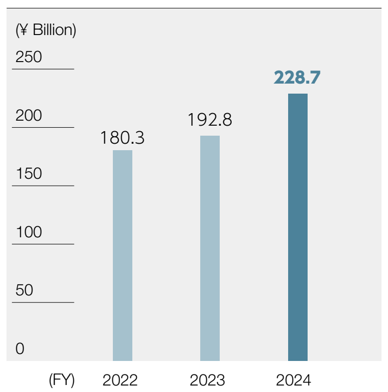
Profit before Income Taxes

¥**309.1** billion



Profit

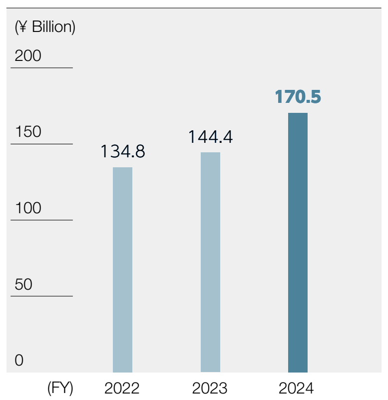
¥**228.7** billion



Note: The figures for profit attributable to owners of the parent are presented.

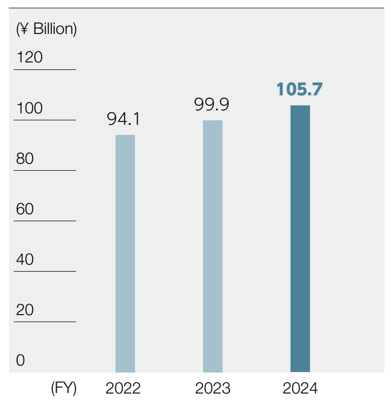
Investments in Tangible Assets

¥**170.5** billion



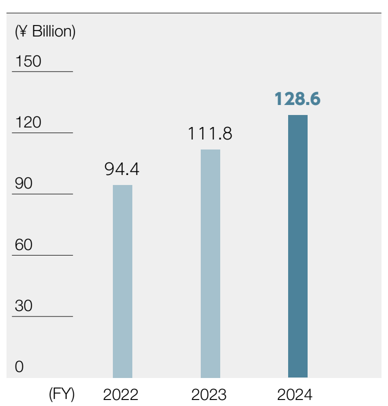
Depreciation

¥**105.7** billion



Research and Development Expenses

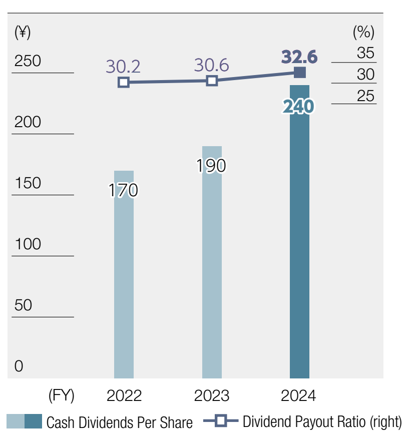
¥**128.6** billion



Note: As of June 1 of each fiscal year

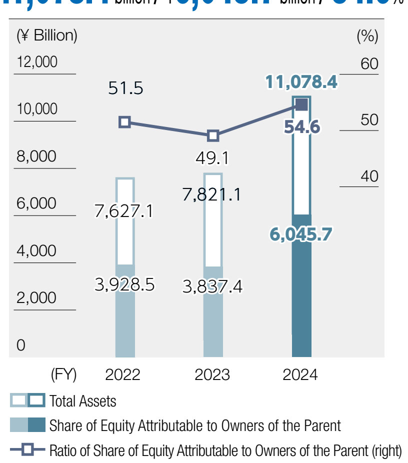
Cash Dividends Per Share/ Dividend Payout Ratio

¥**240** / **32.6**%



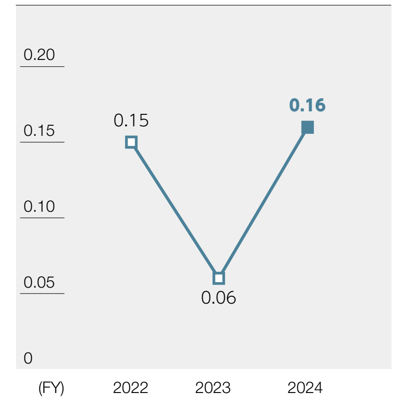
Total Assets/Share of Equity Attributable to Owners of the Parent/Ratio of Share of Equity Attributable to Owners of the Parent

¥**11,078.4** billion / ¥**6,045.7** billion / **54.6**%



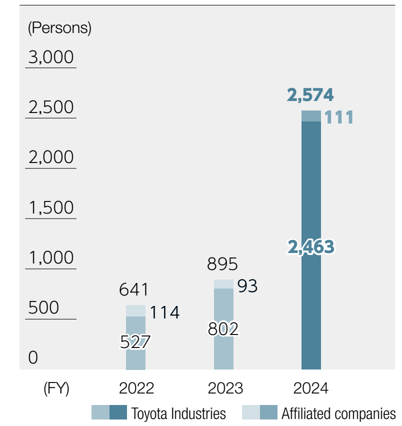
Frequency Rate of Lost Workday Injuries (Non-Consolidated)

0.16



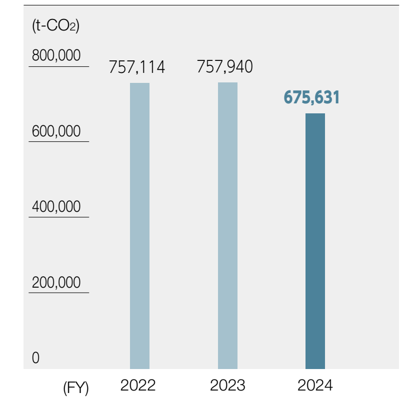
Participants of Subcontracting Law-Related Seminars

2,574 persons



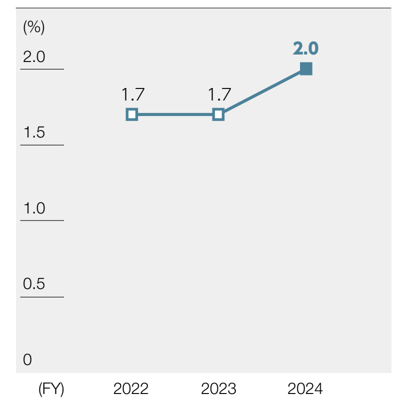
CO_2 Emissions (Consolidated)

675,631 t-CO_2



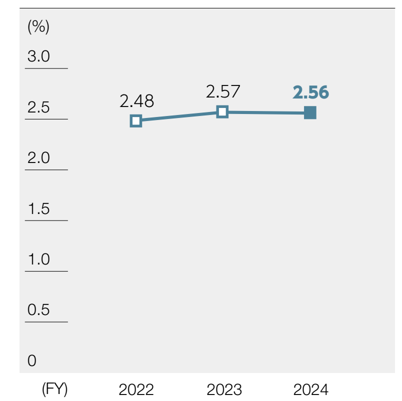
Ratio of Female Employees in Managerial Positions (Non-Consolidated)

2.0 %



Ratio of Associates with Disabilities (Non-Consolidated)

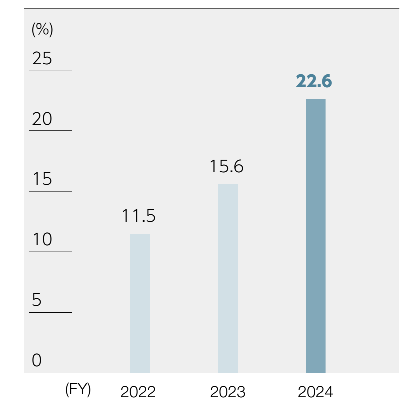
2.56 %



Note: As of June 1 of each fiscal year

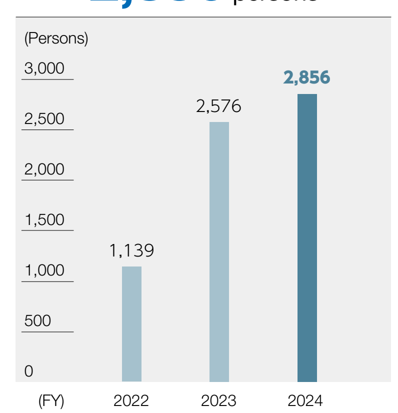
Renewable Energy Introduction Rate (Consolidated)

22.6 %



Participants of Age-Based Health Education (Non-Consolidated)

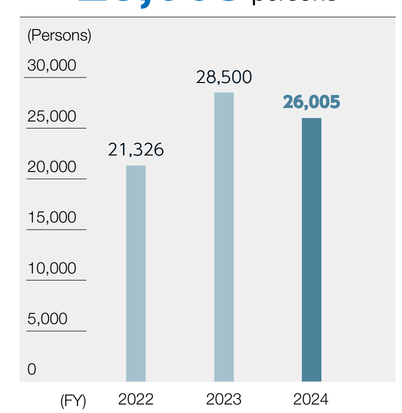
2,856 persons



Note: Temporarily suspended from March 2020 to June 2021 for preventing the spread of COVID-19

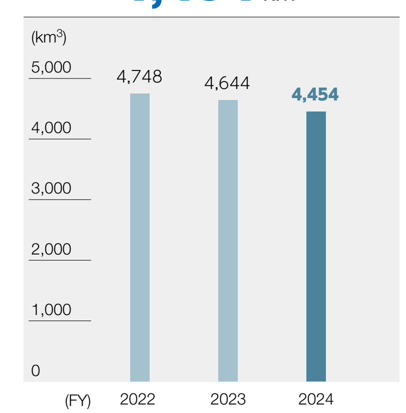
Number of Participants of Social Contribution Activities (Consolidated)

26,005 persons



Water Consumption (Consolidated)

4,454 km³



Consolidated Eleven-Year Summary

Link to "Investors" webpage

Toyota Industries Corporation
Years ended March 31

Millions of yen

	International Financial Reporting Standards (IFRS)								Generally Accepted Accounting Principles in Japan (JGAAP)		
	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014
For the Year											
Net sales	**3,833,205**	3,379,891	2,705,183	2,118,302	2,171,355	2,214,946	2,003,973	1,675,148	2,243,220	2,166,661	2,007,856
Operating profit	**200,404**	169,904	159,066	118,159	128,233	134,684	147,445	127,345	134,712	117,574	107,691
Profit before income taxes*1	**309,190**	262,967	246,123	184,011	196,288	202,225	209,827	181,986	185,398	170,827	138,133
Profit*2	**228,778**	192,861	180,306	136,700	145,881	152,748	168,180	131,398	183,036	115,263	91,705
Investments in tangible assets*3	**170,528**	144,403	134,867	113,361	106,058	113,748	115,458	77,393	75,438	126,395	109,479
Depreciation*3	**105,779**	99,901	94,190	91,097	90,488	85,639	77,738	73,253	77,366	70,782	64,153
Research and development expenses	**128,615**	111,877	94,484	88,900	90,560	88,807	77,647	69,524	65,440	47,785	46,326
Per share of common stock (yen):											
Earnings per share*2, *4											
Basic	**736.86**	621.17	580.73	440.28	469.85	491.97	541.67	420.78	582.58	367.06	292.76
Diluted	**—**	—	—	—	—	—	—	—	582.57	366.99	292.57
Share of equity attributable to owners of the parent	**19,472.48**	12,359.66	12,653.04	10,422.64	7,854.87	7,986.59	8,223.82	7,125.37	6,481.97	7,500.16	5,640.08
Cash dividends per share	**240.00**	190.00	170.00	150.00	160.00	155.00	150.00	125.00	120.00	110.00	85.00
At year-end											
Total assets	**11,078,462**	7,821,185	7,627,120	6,503,986	5,279,653	5,261,174	5,258,500	4,558,212	4,199,196	4,650,896	3,799,010
Share of equity attributable to owners of the parent	**6,045,759**	3,837,416	3,928,513	3,236,038	2,438,807	2,479,718	2,553,391	2,240,293	2,113,948	2,425,929	1,829,326
Capital stock	**80,462**	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462	80,462
Number of shares outstanding (excluding treasury stock) (thousands)	**310,477**	310,477	310,477	310,481	310,483	310,485	310,487	310,489	314,226	314,155	313,730
Cash flows											
Net cash provided by operating activities	**443,590**	194,964	321,085	382,386	313,199	270,306	268,567	239,094	240,169	182,191	155,059
Net cash used in investing activities	**47,903**	(427,642)	(229,805)	(404,164)	(182,598)	(395,000)	(340,324)	(86,925)	(531,561)	(160,769)	(118,483)
Net cash provided by (used in) financing activities	**(209,491)**	183,690	(92,114)	(105,477)	(7,094)	40,467	153,303	789	130,923	(8,918)	6,183
Cash and cash equivalents at end of year	**496,849**	202,731	247,085	238,248	358,144	239,140	323,830	243,685	92,399	248,706	226,406
Indices											
Operating profit ratio (%)	**5.2**	5.0	5.9	5.6	5.9	6.1	7.4	7.6	6.0	5.4	5.4
EBITDA (millions of yen)*5	**489,360**	435,417	390,525	326,851	336,415	323,998	313,055	276,193	369,857	248,854	216,175
Return on equity (ROE) (%)*6	**4.6**	5.0	5.0	4.8	5.9	6.1	7.0	6.1	8.3	5.6	5.7
Return on assets (ROA) (%)*7	**2.4**	2.5	2.6	2.3	2.8	2.9	3.4	3.0	4.1	2.7	2.6
D/E ratio (%)*8	**28.2**	44.3	35.4	41.6	54.9	52.3	45.7	43.6	43.7	32.0	39.9
Ratio of share of equity attributable to owners of the parent*9	**54.6**	49.1	51.5	49.8	46.2	47.1	48.6	49.1	48.5	50.7	46.6
Number of employees (persons)	**77,824**	74,887	71,784	66,947	66,478	64,641	61,152	52,623	51,458	52,523	49,333

*1: The figures prior to fiscal 2017 are ordinary income under JGAAP.
*2: Profit attributable to owners of the parent
*3: Investments in tangible assets and depreciation apply to property, plant and equipment. They do not include materials handling equipment leased under operating leases.
*4: Earnings per share is computed on the average number of shares for each year.
*5: Profit before income taxes + Interest expenses – Interest and dividends income + Depreciation and amortization (including assets other than property, plant and equipment)
*6: Profit attributable to owners of the parent / Average share of equity attributable to owners of the parent at the beginning and the end of the fiscal year
*7: Profit attributable to owners of the parent / Average total assets at the beginning and the end of the fiscal year
*8: Interest-bearing debt / (Share of equity attributable to owners of the parent – Subscription rights to shares)
*9: (Share of equity attributable to owners of the parent – Subscription rights to shares) / Total assets

Notes: 1. Toyota Industries has adopted IFRS beginning from the end of fiscal 2017.
2. Operating profit in fiscal 2018 includes a one-time effect of ¥14.3 billion arising from changes in retirement benefit plans.

Financial Statements

Consolidated Statement of Financial Position

Millions of yen

	FY2023	FY2024
Assets		
Current assets		
Cash and cash equivalents	202,731	**496,849**
Time deposits with deposit terms of over three months	420,173	**243,358**
Trade receivables and other receivables	1,398,757	**1,638,998**
Other financial assets	5,399	**5,564**
Inventories	524,385	**619,082**
Income tax receivables	26,262	**14,487**
Other current assets	99,313	**111,189**
Total current assets	2,677,024	**3,129,531**
Non-current assets		
Property, plant and equipment	1,237,540	**1,448,343**
Goodwill and intangible assets	468,368	**537,974**
Trade receivables and other receivables	1,459	**813**
Investments accounted for by the equity method	23,987	**30,016**
Other financial assets	3,338,505	**5,828,188**
Net defined benefit assets	27,887	**44,193**
Deferred tax assets	37,992	**51,597**
Other non-current assets	8,421	**7,803**
Total non-current assets	5,144,161	**7,948,931**
Total assets	7,821,185	**11,078,462**
Liabilities and Equity		
Liabilities		
Current liabilities		
Trade payables and other payables	807,474	**876,925**
Corporate bonds and loans	519,749	**424,486**
Other financial liabilities	83,749	**93,950**
Accrued income taxes	29,696	**110,079**
Provisions	41,827	**85,890**
Other current liabilities	34,615	**47,864**
Total current liabilities	1,517,112	**1,639,197**
Non-current liabilities		
Corporate bonds and loans	1,179,390	**1,281,779**
Other financial liabilities	104,404	**142,323**
Net defined benefit liabilities	81,422	**68,767**
Provisions	11,025	**15,059**
Deferred tax liabilities	952,960	**1,730,231**
Other non-current liabilities	39,467	**47,743**
Total non-current liabilities	2,368,671	**3,285,906**
Total liabilities	3,885,784	**4,925,103**
Equity		
Share of equity attributable to owners of the parent		
Capital stock	80,462	**80,462**
Capital surplus	101,245	**99,581**
Retained earnings	1,652,648	**1,990,203**
Treasury stock	(59,345)	**(59,369)**
Other components of shareholders' equity	2,062,404	**3,934,880**
Total share of equity attributable to owners of the parent	3,837,416	**6,045,759**
Non-controlling interests	97,985	**107,599**
Total equity	3,935,401	**6,153,359**
Total liabilities and equity	7,821,185	**11,078,462**

Consolidated Statement of Profit or Loss

Millions of yen

	FY2023	FY2024
Net sales	3,379,891	**3,833,205**
Cost of sales	(2,623,707)	**(2,932,058)**
Gross profit	756,183	**901,147**
Selling, general and administrative expenses	(576,761)	**(656,749)**
Other income	28,230	**24,336**
Other expenses	(37,748)	**(68,330)**
Operating profit	169,904	**200,404**
Financial income	103,728	**126,899**
Financial expenses	(13,976)	**(21,391)**
Share of profit (loss) of investments accounted for by the equity method	3,311	**3,276**
Profit before income taxes	262,967	**309,190**
Income taxes	(64,250)	**(72,335)**
Profit	198,716	**236,854**
Profit attributable to:		
Owners of the parent	192,861	**228,778**
Non-controlling interest	5,855	**8,076**
Earnings per share		
Earnings per share—basic (yen)	621.17	**736.86**
Earnings per share—diluted (yen)	621.17	**736.86**

Consolidated Statement of Comprehensive Income

Millions of yen

	FY2023	FY2024
Profit	198,716	**236,854**
Other comprehensive income:		
Items not to be reclassified into profit or loss		
Net changes in revaluation of FVTOCI financial assets	(284,805)	**1,882,239**
Remeasurements of defined benefit plans	576	**18,766**
Other comprehensive income of affiliates accounted for by the equity method	1	**116**
Total items not to be reclassified into profit or loss	(284,227)	**1,901,122**
Items that can be reclassified into profit or loss		
Translation adjustments of foreign operations	56,074	**147,969**
Cash flow hedges	2,931	**(418)**
Other comprehensive income of affiliates accounted for by the equity method	156	**366**
Total items that can be reclassified into profit or loss	59,162	**147,917**
Total other comprehensive income	(225,065)	**2,049,040**
Comprehensive income	(26,348)	**2,285,895**
Total comprehensive income attributable to:		
Owners of the parent	(34,061)	**2,272,126**
Non-controlling interests	7,713	**13,768**

Consolidated Statement of Changes in Equity

Millions of yen

	Share of equity attributable to owners of the parent					
					Other components of equity	
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Net changes in revaluation of FVTOCI financial assets	Remeasurements of defined benefit plans
Balance as of April 1, 2022	80,462	102,388	1,514,657	(59,339)	2,245,347	—
Profit	—	—	192,861	—	—	—
Other comprehensive income	—	—	—	—	(284,915)	685
Total comprehensive income	—	—	192,861	—	(284,915)	685
Repurchase of treasury stock	—	—	—	(5)	—	—
Disposal of treasury stock	—	0	—	0	—	—
Dividends	—	—	(55,886)	—	—	—
Changes in ownership interest of subsidiaries	—	58	—	—	—	—
Changes in non-controlling interests as a result of change in scope of consolidation	—	—	—	—	—	—
Reclassified into retained earnings	—	—	1,015	—	(330)	(685)
Other increases (decreases)	—	(1,201)	—	—	—	—
Total transactions with owners	—	(1,143)	(54,870)	(5)	(330)	(685)
Balance as of March 31, 2023	80,462	101,245	1,652,648	(59,345)	1,960,101	—
Profit	—	—	228,778	—	—	—
Other comprehensive income	—	—	—	—	1,882,077	18,282
Total comprehensive income	—	—	228,778	—	1,882,077	18,282
Repurchase of treasury stock	—	—	—	(24)	—	—
Disposal of treasury stock	—	0	—	0	—	—
Dividends	—	—	(62,095)	—	—	—
Changes in ownership interest of subsidiaries	—	(0)	—	—	—	—
Changes in non-controlling interests as a result of change in scope of consolidation	—	—	—	—	—	—
Reclassified into retained earnings	—	—	170,872	—	(152,590)	(18,282)
Other increases (decreases)	—	(1,663)	—	—	—	—
Total transactions with owners	—	(1,663)	108,776	(24)	(152,590)	(18,282)
Balance as of March 31, 2024	80,462	99,581	1,990,203	(59,369)	3,689,589	—

	Share of equity attributable to owners of the parent					
	Other components of equity					
	Translation adjustments of foreign operations	Cash flow hedges	Total	Total	Non-controlling interests	Total equity
Balance as of April 1, 2022	41,657	3,338	2,290,343	3,928,513	93,454	4,021,967
Profit	—	—	—	192,861	5,855	198,716
Other comprehensive income	54,374	2,931	(226,922)	(226,922)	1,857	(225,065)
Total comprehensive income	54,374	2,931	(226,922)	(34,061)	7,713	(26,348)
Repurchase of treasury stock	—	—	—	(5)	—	(5)
Disposal of treasury stock	—	—	—	0	—	0
Dividends	—	—	—	(55,886)	(2,674)	(58,560)
Changes in ownership interest of subsidiaries	—	—	—	58	(508)	(449)
Changes in non-controlling interests as a result of change in scope of consolidation	—	—	—	—	—	—
Reclassified into retained earnings	—	—	(1,015)	—	—	—
Other increases (decreases)	—	—	—	(1,201)	—	(1,201)
Total transactions with owners	—	—	(1,015)	(57,035)	(3,182)	(60,217)
Balance as of March 31, 2023	96,032	6,269	2,062,404	3,837,416	97,985	3,935,401
Profit	—	—	—	228,778	8,076	236,854
Other comprehensive income	143,406	(418)	2,043,348	2,043,348	5,692	2,049,040
Total comprehensive income	143,406	(418)	2,043,348	2,272,126	13,768	2,285,895
Repurchase of treasury stock	—	—	—	(24)	—	(24)
Disposal of treasury stock	—	—	—	0	—	0
Dividends	—	—	—	(62,095)	(3,167)	(65,262)
Changes in ownership interest of subsidiaries	—	—	—	(0)	(986)	(986)
Changes in non-controlling interests as a result of change in scope of consolidation	—	—	—	—	—	—
Reclassified into retained earnings	—	—	(170,872)	—	—	—
Other increases (decreases)	—	—	—	(1,663)	—	(1,663)
Total transactions with owners	—	—	(170,872)	(63,783)	(4,154)	(67,937)
Balance as of March 31, 2024	239,439	5,851	3,934,880	6,045,759	107,599	6,153,359

Consolidated Statement of Cash Flows

Millions of yen

	FY2023	**FY2024**
Cash flows from operating activities:		
Profit before income taxes	262,967	**309,190**
Depreciation and amortization	257,762	**284,939**
Impairment losses	2,634	**5,977**
Interest and dividends income	(95,424)	**(121,757)**
Interest expenses	10,111	**16,988**
Share of (profit) loss of investments accounted for by the equity method	(3,311)	**(3,276)**
(Increase) decrease in inventories	(70,207)	**(28,391)**
(Increase) decrease in trade receivables and other receivables	(225,489)	**(82,985)**
Increase (decrease) in trade payables and other payables	29,619	**7,692**
Others	7,241	**30,083**
Subtotal	175,904	**418,459**
Interest and dividends income received	95,920	**122,212**
Interest expenses paid	(9,919)	**(18,107)**
Income taxes paid	(66,940)	**(78,974)**
Net cash provided by operating activities	194,964	**443,590**
Cash flows from investing activities:		
Payments for purchases of property, plant and equipment	(289,974)	**(348,926)**
Proceeds from sales of property, plant and equipment	19,660	**28,021**
Payments for purchases of investment securities	(1,624)	**(9,170)**
Proceeds from sales of investment securities	541	**241,530**
Payments for acquisition of subsidiaries' stock resulting in change in scope of consolidation	(36,486)	**(7,924)**
Payments into time deposits	(919,474)	**(807,285)**
Proceeds from withdrawals of time deposits	831,815	**995,054**
Payments for transfer of businesses	(2,104)	**(6,290)**
Others	(29,995)	**(37,105)**
Net cash used in investing activities	(427,642)	**47,903**
Cash flows from financing activities:		
Net increase (decrease) in short-term loans payable (within three months)	59,426	**(77,738)**
Proceeds from short-term loans payable (over three months)	82,054	**64,482**
Repayments of short-term loans payable (over three months)	(158,332)	**(33,130)**
Net increase (decrease) in commercial paper	112,121	**(62,884)**
Proceeds from long-term loans payable	354,876	**165,533**
Repayments of long-term loans payable	(130,782)	**(167,058)**
Proceeds from issuance of corporate bonds	103,314	**142,470**
Repayments of corporate bonds	(165,036)	**(149,183)**
Repayments of lease obligations	(40,910)	**(44,852)**
Payments for repurchase of treasury stock	(5)	**(24)**
Cash dividends paid	(55,886)	**(62,095)**
Cash dividends paid to non-controlling interests	(2,674)	**(3,167)**
Others	25,524	**18,156**
Net cash provided by (used in) financing activities	183,690	**(209,491)**
Translation adjustments of cash and cash equivalents	4,632	**12,114**
Net increase (decrease) in cash and cash equivalents	(44,353)	**294,118**
Cash and cash equivalents at beginning of period	247,085	**202,731**
Cash and cash equivalents at end of period	202,731	**496,849**

Company and Investor Information (As of March 31, 2024)

Company Overview

Corporate Head Office
TOYOTA INDUSTRIES CORPORATION
2-1, Toyoda-cho, Kariya-shi, Aichi, 448-8671, Japan
Telephone: +81-(0)566-22-2511
Facsimile: +81-(0)566-27-5650

Date of Establishment
November 18, 1926

Common Stock
No par value
Authorized: 1,100,000,000 shares
Issued: 325,840,640 shares (including treasury stock)
Share unit: 100 shares

Capital Stock
80,462 million yen

Stock Exchange Listings
Tokyo and Nagoya (Ticker Code: 6201)

Number of Shareholders
17,469

Independent Accountant
PricewaterhouseCoopers Japan LLC
Otemachi Park Building 1-1-1 Otemachi, Chiyoda-ku, Tokyo, 100-0004, Japan

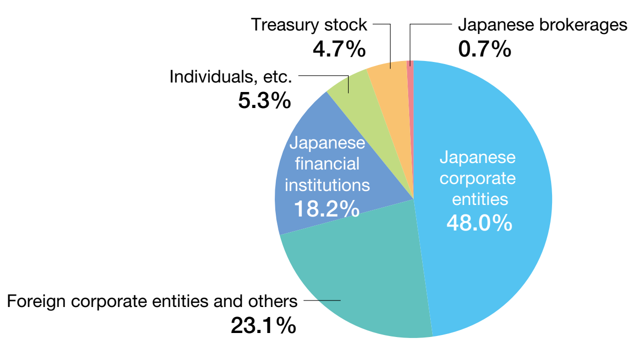
Transfer Agent
Special Account Management Institution
Mitsubishi UFJ Trust and Banking Corporation
1-4-5, Marunouchi, Chiyoda-ku, Tokyo, 100-8212, Japan

Major Shareholders

Name	Number of Shares Held (Thousands)	Percentage of Total Shares in Issue (Except for Treasury Stock) (%)
Toyota Motor Corporation	76,600	24.67
DENSO Corporation	29,647	9.55
The Master Trust Bank of Japan, Ltd. (Trust Account)	26,842	8.65
TOYOTA FUDOSAN CO., LTD.	16,291	5.25
Toyota Tsusho Corporation	15,294	4.93
Custody Bank of Japan, Ltd. (Trust Account)	9,483	3.05
Nippon Life Insurance Company	6,580	2.12
AISIN Corporation	6,578	2.12
Aioi Nissay Dowa Insurance Co., Ltd.	3,922	1.26
State Street Bank and Trust Company 505001	3,496	1.13

Note: Toyota Industries Corporation also holds 15,363 thousand shares of treasury stock but is excluded from the above list.

Distribution of Shares



Major Evaluations by Third Parties

In February 2024, we received a leadership level of A- in surveys conducted by CDP*1 on climate change and water security.
*1: An international NGO running a project that requests companies to disclose their strategies against climate change and greenhouse gas emissions data

In February 2024, we received a Silver Medal from EcoVadis*2 in its corporate sustainability survey.
(Eight consecutive years since fiscal 2017)
*2: An international organization that evaluates the sustainability of companies

In October 2023, the Birdpia within the Higashichita Plant and Biotope at the East of Obu Station created and managed by Toyota Industries have been certified as “sites in harmony with nature” by Japan’s Ministry of the Environment.

In August 2019, we received “Platinum Kurumin” certification from the Ministry of Health, Labour and Welfare in recognition of our excellent efforts concerning work-life balance

The back pressure adjustment mechanism of scroll-type compressors won an Invention Prize in the National Commendation for Invention 2023.

In November 2019, we received an “Excellent Company” award from the Aichi prefectural government under its “Female-Friendly Company” certification program as an exemplary company proactively promoting the empowerment of women.

Common Stock Price and Trading Volume